

FINANCIAL TIMES

Start
the week
with...

World Business Newspaper <http://www.FT.com>

Eurofighter

The week of
reckoning

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Interview

*Life, the world,
and Jerry Lewis*

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Côte d'Ivoire

*Small country with
big ambitions*

Survey, Pages 9-12

• The fourth part of
our new 12-part
series, FT Mastering
Finance, appears
today. Topics include
exchange rate
exposure, hedging,
spin-offs and new
equity issues.

Moscow's \$500m city bond issue excites investors

International investors gave the city of Moscow's municipal bond an unexpectedly warm welcome, encouraging other Russian cities and regions to bring forward their issues. Analysts attribute the success of the three-year \$500m offering to the city's budget surplus and a growing foreign appetite for Russian bonds.

Page 22

Two bombs explode in Algiers: Five people were feared dead and up to 50 hurt when two bombs exploded in Algiers four days before elections which the authorities hope will help end more than five years of bloodshed they blame on Muslim fundamentalists. Key to Algeria's stability, Page 6

Stat close to Serbian deal: Italian telecoms group Stet is close to a deal with the Serbian government to buy 49 per cent of state-owned Telecom Serbia, officials said. Page 23

Andersen partners reject chief: Partners of professional services organisation Andersen Worldwide, in open dispute over the choice of a chief executive, rejected the candidate put forward by the board. Page 22

Inflation still a concern for Italians: Bank of Italy governor Antonio Fazio warned that "pockets of inflation" in the economy were still causing concern even though consumer prices were at their lowest level for 30 years. Page 2

Moi rules out constitutional reform:

Kenyan president Daniel arap Moi rejected demands for constitutional reform ahead of the country's second multi-party elections and continued a crackdown on the opposition. He told a rally in Nairobi that the atmosphere was "not conducive" to discussion of the constitution, which critics say heavily weights the electoral system in the ruling KANU party's favour. Page 22

Liberals likely to win in Canada: Canada's ruling Liberal party, led by prime minister Jean Chrétien, is set to win today's general election, according to opinion polls, but with a reduced majority. Page 6; Editorial Comment, Page 21

Sethack for Japanese rescue: The Japanese government's attempt to end the crisis caused by the collapse of Nissan Mutual life insurance group received a setback when one of its sister groups refused to inject funds into a new company to take over Nissan Mutual's liabilities. Page 23

Anger at Crimea deal: Russian nationalists are furious about a "friendship treaty" with Ukraine which recognises the two countries' borders but allows Moscow to lease part of the Sevastopol naval base in Crimea. Page 2; Editorial Comment, Page 21

Russia to repay \$400m Tsarist debts: Russia is to pay \$400m to clear its Tsarist-era debt to France, ending one of the longest-running financial disputes in history. Page 2

French Derby winner: Peintre Celebre, ridden by Olivier Peslier and trained by Andre Fabre, won Les Emirats Prix du Jockey-Club (the French Derby) at Chantilly.

European Monetary System: The French franc's weakness, caused by uncertainty over the election, pulled it down against the other members last week. The Irish punt was the main beneficiary, strengthening to 7.5 per cent over its central rate, while the Spanish peseta and Italian lira fell back. Currencies, Page 29

FT.com Grid: May 30, 1997

Irish Punt
Escudo
Markka
Peseta
D-Mark
Guilder
D-Mark
Schilling
SF Franc
Lira
FF Franc

The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the system. Most of the currencies are permitted to fluctuate within 15 per cent of agreed central rates against the other members of the mechanism. The exceptions are the D-Mark and the guilder which move in a 2.25 per cent band.

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MONDAY JUNE 2 1997

President will have to share control with Socialists after election gamble fails

Blow for Chirac as French left sweeps to power

By David Buchanan, David Owen
and Andrew Jack in Paris

The left yesterday swept back to power in France, winning a clear majority of up to 90 seats in the country's general election.

The stunning defeat for the right, which had an enormous majority in the previous National Assembly, is a stinging blow for President Jacques Chirac who, in calling the snap election, felt sure that his RPR Gaullist party and its centrist-right UDF coalition partner would win again.

With the failure of his gamble, the Gaullist president will now be condemned to share power for his remaining five years in the Elysée with a Socialist-led government.

The election outcome is a personal triumph for Mr Lionel Jospin, the Socialist leader, who is set to become prime minister this week. He promised last night to respond to the electorate's demands by implementing a number of

French election results First exit poll

Party	Seats
RPR-UDF	225
Socialists and allies	220
Communists	26
Greens	6
Independent Right	8
National Front	1
Source: Sopra	

treaty, campaigned to victory on pledges to ensure that firms promoted jobs and growth, provided governments with some influence over the planned European central bank, and encompassed countries like Italy from the start. France has 3.2m people out of a job, or 12.8 per cent of its workforce.

Mr Jospin immediately signalled that a "reorientation of European construction" would be among his government's top priorities.

It was not yet clear the extent to which the Socialists would need to depend on the Communists. The latter, however, remain hostile to or suspicious of Maastricht and the single currency.

Mr Philippe Séguin, who in the closing days of the campaign emerged as the centre-right's standard bearer, last

Continued on Page 22
Jospin exploits national disappointment, Page 3
Editorial comment, Page 21



MONDAY JUNE 2 1997

Curtain-raiser: Lionel Jospin leaves the polling booth after casting his vote yesterday Picture: Reuters

Gencor may float metals operation in London

By Kenneth Gooding in London and Mark Ashurst in Johannesburg

Gencor, South Africa's second biggest mining group, is believed to be considering plans to split itself in two and float its base metals operations on the London stock exchange.

The company, valued on the Johannesburg stock exchange at \$7.45bn, would only say yesterday that it was considering a number of schemes to give it access to international capital markets so that it could fund its ambitious plans for growth.

If a split goes ahead, the demerged company would include most of the assets of Billiton, which Gencor bought from Shell in 1984 for \$1.2bn, and Alusaf, its South African aluminium smelting subsidiary.

The new company might also include Gencor's half share of Richards Bay Minerals, a titanium producer, and the group's coal, ferro-alloy, nickel and stainless steel operations.

South Africa's central bank would have to approve the inclusion of South African assets. Exchange controls bar local organisations from having more than 10 per cent of their assets abroad.

Gencor said last night that it was evaluating several substantial mining and smelter projects.

"Although it is likely that not all of these will advance beyond the study phase, it is clear that Gencor's ability to compete for and finance such projects would be significantly enhanced if it did not have to rely solely on its domestic capital market," it said.

It stressed, however, that the initiative "has a number of hurdles that still have to be overcome and has not yet been approved by the Gencor board".

Lex, Page 22
Background, Page 23

SPD challenges Kohl to call election

Gold revaluation plan has hit credibility of German policy, says opposition leader

The main German opposition party yesterday called for a general election as the government pushed ahead with its controversial plan to qualify for European monetary union by revamping the country's gold reserves.

Mr Oskar Lafontaine, leader of the opposition Social Democratic party, said Chancellor Helmut Kohl's government should not further "damage the credibility of Germany's monetary and finance policy".

He said: "It would be good for Germany if it [the government] would make the way free for new elections."

At the same time, Mr Hans Tietmeyer, president of the central bank, denied a report that he had suggested a delay to economic and monetary

union (emu) beyond the 1999 start date set in the Maastricht treaty.

He said the Bundesbank has yet to choose its own candidate to run against Mr Kohl.

Mr Lafontaine said Mr Waigel had threatened the Bundesbank's independence and created a "catastrophic" international reaction.

"The Kohl government should not damage further the credibility of Germany's monetary and finance policy," he said, in an interview with Der

Spiegel, the weekly magazine. Mr Jürgen Koppen, budget policy expert of the Free Democratic party, junior partner in the government, said Mr Waigel should now give up his gold reserve plan. "The psychological damage would be too great."

Further strains in the coalition are expected with last night's start of emergency talks between the governing parties to find ways of curbing the 1998 budget deficit. Mr Waigel has not ruled out tax rises, but the Free Democrats are firmly opposed to them to balance the budget.

Cross of gold, Page 18

Oil companies line up to bid for Venezuela rights

By Raymond Coffin in Caracas

More than 130 oil companies have qualified to bid for rights to explore and produce oil in Venezuela, the country with the largest oil reserves in the western hemisphere.

The third round of bidding for operating licences opens today and Petróleos de Venezuela (PDVSA), the state-owned oil company, is inviting foreign and domestic investors to tender for licences to explore and produce oil in 20 fields. Four of these are reserved for 40 Venezuelan companies with the rest to be contested by 91 foreign companies.

Venezuela - which nationalised its oil industry in 1976 - has already replaced Saudi Arabia as the principal oil supplier to the US.

The successful bidders are expected to invest about \$5bn to increase production to an estimated 360,000 barrels per day (bpd) during the next eight to 10 years.

The opening of the oil business will take the private sector's share of Venezuela's total oil production from 8 per cent to nearly 40 per cent by 2005. More than \$65bn of investment

capital will flow into Venezuela's oil industry during that time.

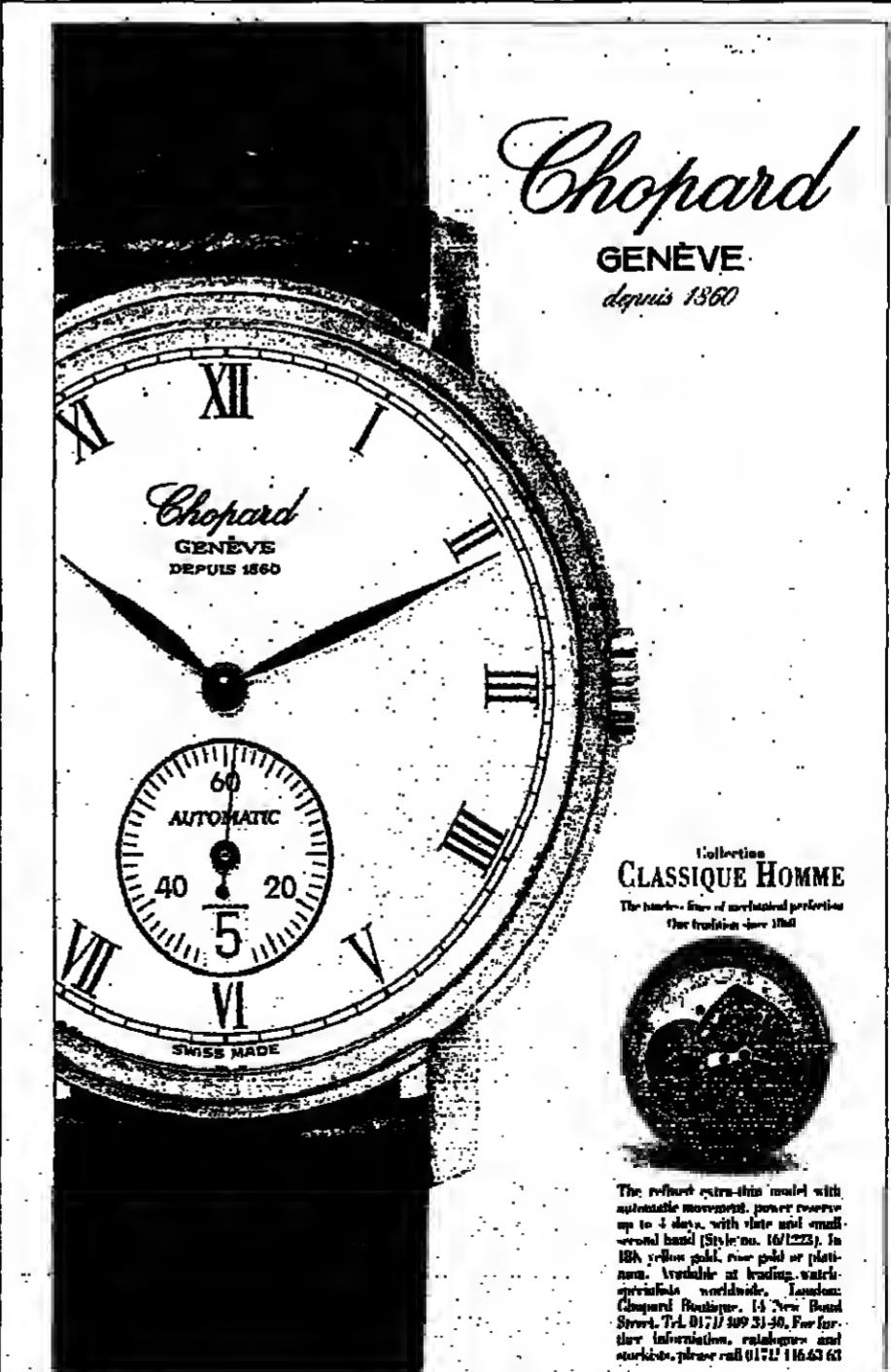
This investment will enable Venezuela nearly to double its total oil production to about 6.2m bpd, securing its position as one of the world's leading petroleum suppliers.

It should help pull the country out of recession and boost growth in gross domestic product by between 4 and 7 per cent over the next four years, according to a study by Metronomics, the Caracas-based consultancy.

Oil now accounts for approximately 77 per cent of total export earnings and government officials claim that oil boom benefits will last longer than in the past. For decades the state-run oil industry redistributed wealth through hand-outs and subsidies but failed to involve citizens and businesses, said Mr Luis Giusti, president of PDVSA. This time, he said, Venezuelans would reap the benefits.

As much as 10 per cent state in each area is reserved for Venezuelan investors through new investment funds.

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MONDAY JUNE 2 1997

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NEWS: THE FRENCH ELECTIONS

Jospin exploits a wave of national disenchantment

While others rejoiced around him, the face of Mr Lionel Jospin remained emotionless last night as he watched the first results of voting showing a landslide for the left.

It said a great deal about the man who has led calm restructuring of the Socialist party in the last two years and a strongly personalised election campaign in the last few weeks, and who is now poised to be appointed prime minister.

Mr Jospin did much to exploit a wave of national disenchantment after four years of rule by the centre-right — the last two reinforced under the patronage of President Jacques Chirac, whose populist promises of change have seemed hollow at a time of low economic growth and rising unemployment.

He made great play of the evils of "hard capitalism" offered by the political right, and stressed the need for a more "humane", social approach without further austerity measures — campaign themes also picked up by his opponents.

But his Protestant upbringing, which appears to have left him clean of any suggestion of corruption, has also paid dividends at a time when a number of leading figures in the ruling centre-right coalition have come under increasing scrutiny in a variety of scandals.

He may come across as austere, intellectual and uncharismatic. But he learnt a lot from his experience as the left's presidential candidate in 1988, and got off to a running start to the election campaign, which he maintained as the coherence of the right weakened in the final days.

Mr Jospin has attempted

to cultivate a "man of the people" image, stressing relatively humble origins (of his grandparents if not his parents) and the fact that he travels by train like everyone else. He was careful even to be seen in person at the French rugby championships in Paris on Saturday.

While refusing to identify himself as the future prime minister if the left won, he dominated the airwaves and kept some of the more extreme members of his party and their ideas in check.

He has nonetheless defended positions in millions of copies of the "little green book" circulated across France in the last few weeks, which include some relatively hard-line positions demanding a significant break with the outgoing government's policy.

The partial privatisation of France Télécom, which was ready to take place, is now in jeopardy, alongside the sell-offs of Thomson, the defence electronics group, and in the longer term other state-owned enterprises, including Air France.

If the manifesto is respected, discussion will shortly begin on the practicalities of creating 700,000 jobs — half in the public sector — and on preparations for a "salary conference" with unions and employers' groups. In the longer term, the Socialists remain committed to a reduction in the working week from 39 hours to 35 hours, with no cut in wages.

Meanwhile, the centre-right's intention to cut direct income taxes is now likely to be abandoned, although the Socialists have called for a cut in value added taxes in an effort to boost the level of economic activity.

Andrew Jack

Defeat unlikely to eclipse Séguin's star

Mr Philippe Séguin has at least one consolation after yesterday's resounding rejection by the French public of the RPR/UDF centre-right alliance. It is that his influence on French political life looks set to remain high in spite of the reverse.

The rumpel but reassuring mayor of Epinal emerged as the leading centre-right contender for prime minister only in the closing days of the campaign, after the RPR/UDF's poor first-round result prompted Mr Alain Juppé's decision to stand aside.

The unfortunate Mr Juppé — rather than Mr Séguin or Mr Alain Madelin, the other centre-right figure thrust belatedly into the limelight — will be the obvious scapegoat for the defeat.

Mr Séguin, 54, who led the No campaign in France's 1992 referendum on the Maastricht treaty, can also draw a certain amount of satisfaction from the extent to which Mr Lionel Jospin, the Socialist leader, stole his Eurosceptic clothes.

Mr Jospin made clear early in the campaign, for

example, that he would not implement new austerity measures to ensure that France's public deficit was restricted this year to 3 per cent of gross domestic product, in line with the Maastricht criteria.

There was much common ground with the Socialists too in Mr Séguin's calls both to reform the statutes of the European central bank and for the inclusion from the outset of the largest possible number of countries in the planned single currency.

And it would be no surprise if the Socialists presided over a further shift away from payroll charges on salaries as a means of financing the country's generous social security system, as advocated by Mr Séguin.

There was, nonetheless, a hint of *déjà vu* about the programme that carried Mr Séguin to within touching distance of the Matignon. Like Mr Juppé's government before him, he promised to make the fight against unemployment, at a postwar record of 12.8 per cent, his number one priority.

The crucial difference is

David Owen

French voters threaten to give EU a headache

By Lionel Barber in Brussels

The Socialists' stunning victory yesterday in the French parliamentary elections threatens to make life a lot more complicated for the European Union.

French policy toward Europe, never entirely predictable under President Jacques Chirac these past two years, risks becoming even more indecisive.

"The French people gave the centre-right a landslide in 1993. Now they have given the left a majority. The message is that they have no idea what they want," said a senior EU diplomat.

More worrying, the change in government could unsettle the Franco-German alliance, just when a consensus between the two is crucial for the immediate future of the EU.

Only a fortnight from now, EU leaders are scheduled to conclude a new treaty in Amsterdam on the reform of EU institutions and decision-making ahead of enlargement.

In the next 12 months, the 15 members of the Union must take decisions on the membership and terms of economic and monetary union (Eemu), enlargement to central and eastern Europe, and a new EU budget.

The Socialists have put forward conditions for supporting Eemu, notably inclusion of Spain and Italy, a flexible interpretation of the Maastricht treaty, and a European "economic government" to counter-balance the future European Central Bank.

Last week, anticipating the Socialist victory, European Commission officials played down these conditions, saying they were "inspirations" entirely compatible with the Maastricht treaty. But the emphasis on politics in Eemu, rather than sound economics, could still upset the Germans.

Robert Graham adds from Rome: Italy's centre-left government last night felt confident it would be difficult to exclude Italy from European monetary union following the sweeping victory of the left in France.

Since the left emerged victorious from the first round of voting in France, the coalition in Italy has felt this signified a shift of opinion in continental Europe to a more pragmatic approach to the demands of the Maastricht convergence criteria. The Prodi government does not want monetary union delayed but it believes a more flexible approach should be adopted in deciding who to include in the single currency.

Right retreats to lick wounds

Voters have ignored President Jacques Chirac's plea for backing

FRENCH ELECTIONS

Yesterday evening, Mr Jospin stressed the importance of the "least advantaged" and increasing the level of "dialogue" with the French. He also emphasised reforms to the country's much-criticised justice system, a reform of public institutions, and a "reorientation of the construction of Europe".

Mr Jospin, a long-time adviser to former President François Mitterrand, emerged almost by default as the Socialists' presidential candidate in February 1995, after other contenders were too discredited or unwilling to stand.

Many thought that he would fail, but his unexpected high score — with the most votes in the first round of voting in May that year — firmly reinforced his position at the head of the party.

He and his party had been frequently criticised for the lack of clear proposals and lengthy hesitation before reacting to a number of important political issues, including the tough new regulations on illegal immigration introduced earlier this year.

He has frequently stressed his past experience in political office — notably as education minister in 1988-92 — and has encouraged comparisons between "his" Socialist party and the rise of the moderate left in both the UK and the US.

At the very least, he has stressed one lesson inspired from the victory of Mr Tony Blair's Labour party in the UK: to promise only what can be delivered. The question from today will be just how far he holds to these campaign pledges.

In the end, this "menace" turned out to be fairly irrelevant. The Communists

increased their representation by a third to an estimated 86 seats but the Socialists, together with their Radical Socialist and Citizens' Movement allies, look like having an absolute majority by themselves.

But the people's answer is a body blow to Mr Chirac.

Unless he can find another plausible pretext for dissolving parliament, he must now live with a left-wing government until 2002. Evidently his intervention in the campaign, warning voters not to turn back to "Socialist ideas of yesterday", was not needed.

At the time, some of his right-wing supporters felt the president did not exploit fully "the red menace" by highlighting the Socialists' electoral pact with a Communist party only just coming out of its Soviet-era cocoon.

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NEWS: ASIA-PACIFIC

Beijing urges new start in UK relations

By Tony Walker,
John Riddings and
James Harding in Beijing

China has called for a "new beginning" in relations with Britain following the election of the Labour government on May 1 and the return of Hong Kong to mainland control on July 1.

Vice Premier Li Lanqing said in an interview that China had conducted "very friendly" talks with Mr Tony Blair before the election and hoped this augured well for improved relations.

"I hope there will be a new beginning," said Mr Li, speaking in Beijing's Zhongnanhai leadership compound a month before the Hong Kong handover. He praised Labour for referring to Hong Kong as a "bridge" between Britain and China.

China's call for a fresh start in Sino-UK relations indicates it would welcome Mr Blair's presence at the handover ceremonies in Hong Kong.

The British prime minister is expected to announce soon whether he will travel to Hong Kong, but UK officials have signalled his presence could be jeopardised if the ceremonies involved endorsing the provisional legislature, the Beijing-backed body which will replace the existing legislature at the handover.

The provisional legislature has been at the centre of Sino-British disputes over the transfer of sovereignty. China plans to hold the swearing-in ceremony for the body shortly after the transfer of sovereignty at midnight on June 30.

President Jiang Zemin is set to go to Hong Kong, though Beijing has not confirmed he will do so.

Sino-British relations have been bumpy in the lead-up to the 1997 handover because of lingering disagreement about Governor Chris Patten's democratic reforms.

Britain is China's second

Asean to admit Burma next month

By James Kyng in Kuala Lumpur and Ted Barakat in Bangkok

Burma, Cambodia and Laos will be admitted into Asia's most powerful regional group next month. The Association of South-East Asian Nations (Asean) agreed on the historic step at a weekend summit which was initially divided on the issue because of accusations of human rights violations in Burma.

In a wide-ranging discussion, Mr Li, who is a contender for the post of premier which becomes vacant next year, also called for measures to curb rampant speculation in so-called "red chips", mainland-controlled companies listed in Hong Kong, whose share prices have surged recently.

He warned of the dangers of a "bubble economy", and said China would help "coordinate" efforts to calm the market. His remarks reflect mounting concern about excessive speculation in "red-chips" and risks of a crash causing instability after the handover.

Mr Li also said:

- Beijing would show greater flexibility in its attempts to secure the reunification of Taiwan with the mainland. The success of "one country, two systems" solution for Hong Kong was critical to this process.
- China's resumption of sovereignty over Hong Kong would not affect its status as "capitalist" enclave, and its further development would complement that of Shanghai with its "socialist" system.

• China should be granted permanent Most Favoured Nation (MFN) trading status in the US to avoid the annual row over renewal, which had "caused a lot of negative impact" on Sino-US economic relations.

- The US held the key to China's entry to the World Trade Organisation and ultimately a political decision would be required to clear the way. "You ask me when China will enter the WTO, I suggest you go and ask the biggest superpower. If it says we can enter tomorrow, we will enter tomorrow," Mr Li said.

to extend membership to all 10 of the region's countries.

It comprises many of the world's fastest growing "tiger" economies, straddles the sea lanes from Europe to Japan and China, and according to some, provides a counterweight to China's growing influence in the region.

The three new members will be given 10 years from January 1998 to comply with the tariff reduction schedule of the ASEAN Free Trade Area (AFTA). Other members have until 2003 to reduce tariffs on 98 per cent of traded items to below 5 per cent, apart from Vietnam, which has until 2005. Intra-ASEAN trade has been growing rapidly, climbing to more than \$70bn in 1996 from \$27bn in 1990.

A process of economic liberalisation in Burma, Cambodia and Laos is likely to increase their attraction to direct investors.

Another benefit of membership

for Burma is that countries and companies in the region may no longer fear being singled out for criticism by the west, as the US recently did by imposing sanctions on Burma. "There will be safety in numbers," says Mr J.N. Mak of the Centre for Maritime Security and Diplomacy in Kuala Lumpur.

However, the planned tariff reduction programme could present difficulties. Cambodia's government derives 72 per cent of its tax revenue from customs and will be hard pressed to meet AFTA guidelines without upsetting the national budget. The establishment of what is now clearly a "two-track" Asean could also provide excuses for some core members of the group to seek exemptions from AFTA deadlines, especially in the area of agriculture and vehicles.

Meanwhile, internal ASEAN politics and its relationship with the rest of the world could now become

more convoluted. Divisions over Burma's entry were evident, with the more democratic countries of Thailand and Philippines showing the most reluctance, while Singapore, which attaches great value to the US security presence in Asia, was more neutral.

Mr Ali Alatas, Indonesia's foreign minister, signalled that the need to balance China's growing economic and military power was a factor in the speedy admission of Burma, which is supplied militarily from Beijing. "By having all three together, we are now complete."

Politically, however, Burma is likely to receive much more from Asean than it offers to the group. Asean's decision may be interpreted by the Burmese junta as a stamp of approval for its past actions and as a cloak against future criticism.

It is possible the west's opposi-

tion to Burma's entry could give Asean an anti-west edge, diplomats said. A conflict is already shaping up over whether Burma will be allowed to attend the Asia-Europe summit in London next year.

Even more vexing is the relationship with the US. Asean now includes a country which regards the US as an enemy, and which expects Asean to support it.

For the time being, though, Asean has not assigned the new members "dialogue partners" with non-member countries - such as the US, EU, Australia, Canada and others - thus limiting their access to big powers via Asean. But the Pan-Asian rhetoric may be dense at a December summit of Asean leaders in Malaysia, in which China, Japan and Korea have for the first time been invited. It is possible that such a summit could move Asean closer to Asia's big powers, while distancing it from the west.

HK keen to keep the lid on immigration

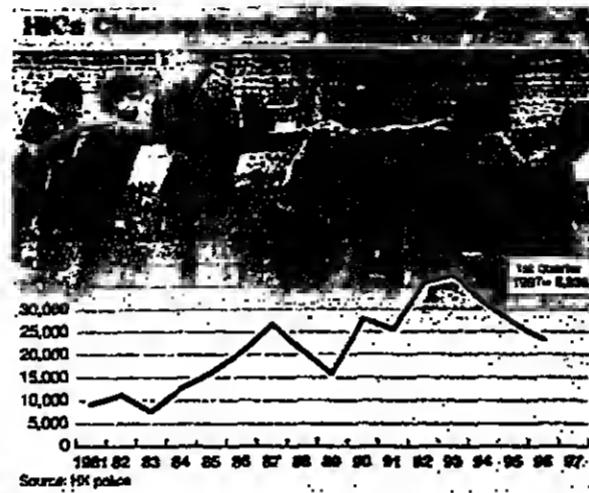
John Riddings reports that co-operation with China has increased in the weeks before handover

A recent radio phone-in covered Hong Kong's public concerns - an outbreak of tuberculosis, violent crime and inadequate housing supply. Several angry listeners blamed a common culprit - illegal immigrants from the mainland.

"They are poor and have low incomes, yet they give birth to all these children whom they cannot afford to feed," complained a caller from Kowloon. "Then they expect the Hong Kong taxpayer to support them."

The radio show revealed one of Hong Kong's most pressing worries before its return to China a few weeks from now: the dynamic business city, built by immigrants and refugees, now fears a human influx from across the border. Controlling the threat and avoiding the side effects of social divisions, corruption and strained resources are already posing an immediate challenge for the post-colonial administration of Mr Tung Chee-hwa.

It is not a new problem. Hong Kong has long provided an enticing eldorado for many on the mainland.



But the handover on July 1 sharpens the risks for two reasons. Amid the patriotic fervour surrounding Britain's departure - orchestrated by Beijing - it is harder to persuade aspiring immigrants that they will be turned back. Such hopes have been fuelled by rumours spread by "snakeheads", the smugglers who sneak them into the territory.

At the same time, the Basic Law, the territory's post-handover constitution,

promises the right of abode to children with a Hong Kong parent. Estimates of the numbers involved range from 30,000 to 130,000. Even the lower end of the scale would represent a sizeable chunk of a population of just 6m. Official projections issued earlier this month, which included the 180 legal immigrants from China permitted each day, forecast the territory's population would rise by 30 per cent in the next 20 years to 8.2m. But with pressures building to

Faced with the risk of rising immigration, the government has taken a tough stance. Several high-profile cases, including the deportation of a nine-year-old girl, have signalled there will be no relaxation in policy. Co-operation with China has been stepped up, demonstrated by large-scale joint exercises this month with

forces from neighbouring Guangdong province. Fearful that a flood of immigrants could threaten Hong Kong's prosperity, Beijing has even said it will bar citizens from travelling to the territory during the month straddling the handover.

Such measures have had an effect. The number of interceptions of illegal immigrants has fallen from 23,180 in 1996 to 7,406 for the first four months of this year. But they address only part of the risk of social strains. "It is true that illegal immigrants have been involved in a number of crimes lately," says one Hong Kong legislator. "But my feeling is that they are becoming scapegoats. Patriotic sentiment counts for little when living standards are thought to be at stake."

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would be less inclined to run the gauntlet of illegal immigration. In any case, adds Ms Se, Hong Kong rather than China should have the right to choose its residents.

A task force of officials from the incoming and outgoing administrations is examining ways to tighten control over approvals and increase Hong Kong's say on who crosses the border. It is a move supported by many local business leaders. Mr Raymond Chen, a member of Mr Tung's advisory cabinet, believes a selective immigration policy could help ease skills shortages in the territory's workforce.

Others are anxious that while the situation must be kept under control, Hong Kong needs immigration to supply labour and a pool of entrepreneurial initiative. "We need fresh blood all the time," says Mr Ronnie Chan, chairman of Hang Lung Development, one of the territory's big property groups. "I see people on the street from China, not smart looking, and they don't speak good English or Cantonese. But don't look down on them. That was my father 40 years ago."

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This week Diana, Princess of Wales, is visiting Angola to meet victims of landmines and to discover how the Red Cross is helping and supporting victims and their families.

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Canadian election hostilities grow

By Bernard Simon
in Toronto

Canadians vote today in a general election whose outcome could further distance French-speaking Quebec from the increasingly powerful western provinces of Alberta and British Columbia.

The ruling Liberal party, led by Mr Jean Chrétien, prime minister, is set to win a second five-year mandate. But according to opinion polls published before a blackout that took effect on Friday, the Liberals will be returned with a reduced majority, or perhaps only as a minority government.

Attention will centre on the performance of the four opposition parties. For each of them today's election could spell the difference between a secure future and terminal decline.

Voters are generally not dissatisfied with the Liberals' record over the past three years, notably their achievement in sharply reducing the federal budget deficit. However, Mr Chrétien has been widely criticised for calling an early elec-

tion on a platform lacking fresh ideas.

At dissolution, the Liberals held 174 of 285 seats in the House of Commons. The new parliament will have 301 seats.

The secessionist Bloc Québécois and the right-of-centre Reform party, whose strength is concentrated in western Canada, each held 50 seats, trailed by the social-democratic New Democrats with nine. The Progressive Conservatives, who governed from 1984 to 1993, won only two seats in the last election despite gaining the second-highest number of votes.

The last few days of the campaign have been marked by intensifying hostility between Reform's leader, Mr Preston Manning, and the Conservatives' Mr Jean Charest, especially in Ontario, which elects more than a third of MPs.

A split right-of-centre vote allowed the Liberals to make virtually a clean sweep of Ontario in 1993. Reform is anxious for a breakthrough in the province to show it is more than a western protest movement. The Conserva-

tives are equally desperate to regain seats to prove they are not a spent force.

The latest polls suggest Reform's strength in western Canada will be sufficient to give it "official opposition" status in the next parliament.

The Bloc Québécois has appeared in the closing stages of the campaign to regain some support. Its recovery is partly ascribed to Reform's increasingly hard line on Quebec, including controversial advertisements that questioned the right of Quebec politicians, such as Mr Chrétien and Mr Charest, to speak for the rest of the country. Mr Charest called Mr Manning a "bigot".

The Conservatives hope for a modest breakthrough in the four Atlantic provinces, Quebec and Ontario. The New Democrats would be satisfied to gain a handful of extra seats in Ontario and Saskatchewan.

In spite of the overall trends indicated by opinion polls, the outcome in terms of seats is clouded by tight three-way races in dozens of constituencies.

Editorial Comment 21



Mr Jean Chrétien, Canadian prime minister, addresses a rally in Quebec City as his campaign winds up

Reformed scheme draws public support despite criticism by leftwing politician

Mexicans sign up for new pensions

By Daniel Dombey
in Mexico City

Mexico's new semi-privatised social security system is picking up support sharply, new figures show, just as reforms have been attacked by one of the country's leading politicians.

The government of President Ernesto Zedillo hopes that by handing over the management of pension contributions to private fund administrators, the system will avoid bankruptcy and the national savings rate will increase.

A total of 3.4m people – more than a third of those eligible, and up from 1.2m in

mid-April – have signed up with the new fund administrators, known as Afores. This follows a huge advertising blitz by the 17 Afores competing for pension accounts.

The country's two largest banks, Banamex and Bancomer, have captured more than 40 per cent of the affiliations.

Government officials said that, because of delays in processing information, it was likely that more than half of all private-sector workers were now affiliated.

The Afores will start handling pension contributions in September. Within 20 years they are expected to

manage funds worth some 40 per cent of GDP.

However, Mr Cuauhtémoc Cárdenas, the leftwing candidate who is heavily favoured to win the governorship of Mexico City in elections next month, late last week passionately appealed to people not to join up to the Afores. He said the new system would charge workers too much in commissions.

"The Afores strip away part of a worker's savings without benefiting him," he said. "The supposed freedom of choice the Afores have doesn't exist, because eventually everyone is obliged by law to join an Afore and pay its commission."

The regulatory authority for the Afores, known as the Conasur, furiously denies that too much is charged in commissions, saying that less is charged as a percentage of payments that in many comparable institutions, including mutual funds in the US. The Conasur says that back-end fees will average 1.82 per cent of the Afores' balance.

Mr Cárdenas said that his Party of the Democratic Revolution would propose a counter-reform to the social security changes and would try to stop it in the courts.

The effect of Mr Cárdenas' intervention is unclear, although the head of the National Association of Afores last week indicated that 2m-3m workers would stay out of the new system. Under the current rules, all private-sector workers who do not sign up to an Afore over the next four years will be allocated one in 2001.

● Mexico's long-ruling Institutional Revolutionary party was late last week censured by the country's Federal Electoral Institute for failing to account adequately for its spending last year. The decision to fine the PRI 15m pesos (\$633,000) has been seen as a sign of the greater independence of the Electoral Institute in the run-up to congressional elections next month.

Fujimori hopes for third term rise

By Sally Bowen
in Santa Cruz, Bolivia

The likelihood of Peru's President Alberto Fujimori gaining a third term in office in 2000 has been boosted by the dismissal by Congress of three members of the Constitutional Tribunal and the resignation in protest of its president.

The tribunal, which is no longer operational, has existed for only a few months. But several of its rulings have irritated Peru's powerful executive and provoked public criticism from government ministers.

The latest dispute pits an annoyed executive and a compliant parliamentary majority against a tribunal pronouncement that Mr Fujimori could not run for a third term in spite of a congressional law allowing him to do so.

Although Mr Fujimori was first elected in 1990, the ruling alliance argued that his current 1995-2000 term was technically his first because the new constitution was approved in 1993.

Were he to stand again in 2000, supporters said, this would count as a first and permissible re-election attempt.

The three tribunal members who voted on the issue had disagreed but their dismissal means the executive is more likely to have its way.

Independent experts argue, as did the dismissed judges, that the tribunal is the ultimate arbiter of constitutionality and that Congress has no authority over it.

The affair raises uncomfortable questions over the stability of Peru's political system. Ms Delta Reveredo, one of the ousted judges, said: "There were only two institutions in Peru independent of President Fujimori and his party. With no gone, there is only the 'defender of the people' [a watching]. He is excellent but he is only one man."

Jamaica signs Cuba accord

Jamaica, signalling its determination to strengthen ties with Cuba despite US displeasure, has signed an investment protection accord and other co-operation agreements with its communist-ruled Caribbean neighbour.

The Jamaican prime minister, Mr Percival Patterson, signed the investment agreement with Cuban President Fidel Castro at the end of a three-day visit to Havana. Throughout the trip Mr Patterson stressed that Jamaica would like Cuba to have closer trade and political relations with the English-speaking Caribbean Community (Caricom).

The bilateral investment accord established safeguards for compensation of losses, repatriation of investment returns and settlement of disputes. The other agreements signed covered export promotion, sports and visa exemptions.

Pascal Fletcher, Havana

For all those who think spring flowers are just something to be sneezed at. Hoechst.

To some, it's the most beautiful time of year. To others, it's a nightmare that leaves them breathless for weeks on end.

For many people, flowering trees and grasses signal spring allergies more often than spring fever.

Latest research results let allergy sufferers breathe a sigh of relief.

Allergy symptoms can range from sneezing, a runny or stuffy nose and teary eyes to severe shortness of breath.

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It's no wonder that the search is on for ways to help



allergy sufferers finally catch their breath.

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NEWS: INTERNATIONAL

Housing offers key to Algeria stability

In the "transit centre" – the hives of shantytowns – near Belcourt in east Algiers, the election campaign ending today has made little impact.

Pro-government candidates have been to the shantytown, promising to provide housing for the 23,000 people living in similar centres around Algiers. But Mrs Rachida Sebbawi, a mother of four living in a two-bed-room makeshift shack, has heard it all before.

"They call it a transit centre but we have been here for six years, in permanent transition," she says.

As Algeria prepares for an election on Thursday that is meant to erase painful memories, it remains haunted by the problems that triggered a rebellion against the state in the late 1980s and helped drive the populace into the arms of the now banned Islamic Salvation Front (FIS).

Algeria has one of the

highest home occupancy ratios in the world. When youths took to the streets in 1988 – the event that, for a few years, forced the army to accept a democratic transition – they demanded apartments for the people.

Four years later the marginalisation of the urban population led many to vote for the FIS, which had promised to restore social justice. When the army stepped in to cancel the FIS election victory, it provoked a cycle of violence that has claimed thousands of lives.

This week's legislative elections are being held by the army-backed government to mark a new beginning. But the attempt to remodel Algeria's political scene into a shape acceptable to the government follows three years of economic reforms which have increased pressures on citizens and worsened social discontent.

The housing shortage is

the legacy of the state's domination of the sector, high levels of urban migration and population growth. The International Monetary Fund sees the problem as a threat to reform and has been working with the government to address it.

The strategy is to disengage the state from the sector.

But while this can bolster growth and job creation and relieve social pressure, it also requires increased investment. And this is difficult without a substantial improvement in security.

With 1.8m units needed to house the population in acceptable conditions, and a current annual delivery rate of less than 150,000, it would take more than a decade to satisfy demand. Moreover, construction is so expensive that less than 20 per cent of the population today can afford to pay for a three-roomed apartment.

Mr Salaheddine Talbi, chairman of the board of the state holding company overseeing housing construction, says the government aims to double yearly housing deliveries and build more affordable homes.

Companies in his holding



Youths play on building rubble left in a crowded Algiers suburb

are being liquidated or restructured to prepare for privatisation.

The government is also raising public housing rents to market levels and rental

laws have been amended to encourage private sector investment.

Mr Talbi admits that such investment has been slow, but he is confident it will accelerate. He says foreign companies have shown interest in investing in the sector, and cites a Spanish company considering taking over a manufacturer of prefabricated homes.

But he is looking to the

INTERNATIONAL NEWS DIGEST

Sierra Leone leaders defiant

The leaders of the military coup in Sierra Leone last night rejected proposals by western diplomats and regional powers peacefully to step down. Instead, they named members of a new Armed Forces Revolutionary Council which combines both senior military officers and members of the rebel Revolutionary United Front.

More than 2,000 foreign nationals have been evacuated from Sierra Leone in recent days, following speculation that regional powers led by the military authorities in Nigeria were prepared to use force to restore President Ahmed Tejan Kabbah to power.

Large numbers of rebel troops have joined the mutinous soldiers in the capital and other key towns. Mr Foday Sankoh, the RUF's leader and now vice-president, has been lukewarm about a peace agreement he signed with the now-outsted civilian government in November, designed to end six years of civil war. While he has publicly declared his support for the coup, he is unlikely to be able immediately to take up his new

Antony Goldsmith, Abidjan

Third Arab land dealer killed

Israel yesterday accused the Palestinian Authority of murdering an Arab land dealer who may have defied a recent Palestinian decree forbidding Arabs from selling West Bank land to Jews.

Mr Ali Mohammed Jumhour, an Arab with Israeli citizenship, was found shot near the West Bank town of Ramallah at the weekend. Mr Jumhour was the third Arab land dealer killed in recent weeks, since the authority revived a Jordanian law invoking the death penalty against Arabs who sell land to Jews.

Another 12 land dealers have been detained by Palestinian police. Israel has condemned the law as racist. Mr Freih Abu-Medien, Palestinian justice minister, dismissed Israel's accusations against the Palestinian Authority as "unsubstantiated". *Avi Machlis, Jerusalem*

EU 'depleting African fish'

The European Union is subsidising the fishing fleet to deplete fish stocks off the coast of Africa, the Worldwide Fund for Nature will argue at a meeting in Geneva today.

The environmental organisation said the EU paid African countries \$25m last year to allow its fishermen access to their coastal waters.

This access amounts to little more than cheap fishing rights which incur high costs to the EU and essentially benefits only the owners of large EU vessels operating in the region," it said.

The WWF is sponsoring a two-day meeting with the United Nations Environment Programme to urge leading fishing nations to phase out the estimated \$50bn paid out in subsidies each year to fishing fleets. *Alistair Millward*

Brussels in race for Norwegian salmon deal

By Neil Buckley in Brussels

Two British ministers last night flew to Brussels to urge the European Commission to take a tough line in a dispute with Norway over salmon dumping, as commissioners prepared to hold an extraordinary meeting on the issue.

Commissioners were expected to back a compromise with Norway that would avert imposition of anti-dumping duties on Norwegian salmon imports into the EU. But several said they would insist on tougher conditions than those negotiated between Sir Leon, Britain's trade commissioner, and Norway last week.

Sir Leon clashed at Thursday's weekly Commission meeting with fellow British commissioner Mr Neil Kinnock, who called the deal inadequate and blocked its acceptance by the 20-member Brussels executive.

Sir Leon's staff were understood to have held further meetings with Norway this weekend aimed at toughening the deal – only hours before a legal deadline for Brussels to act on the case expired last night.

The two British ministers – Mr Brian Wilson, Scottish industry minister, and Lord Sewell, Scottish agriculture minister – warned commissioners that an inadequate deal

with Norway could put 7,000 Irish and Scottish jobs at risk.

Sir Leon insisted his deal was more effective than the 13.7 per cent anti-dumping duties he proposed in March after the Commission found Norway guilty of dumping.

The five-year agreement involved Norway undertaking to sell salmon above agreed minimum prices, capping growth in exports to the EU, and increasing its own export tax. If regular Commission monitoring found Norway failing to respect the minimum price undertaking, it could immediately impose punitive duties.

In contrast, consultations with

EU states showed that any move by Sir Leon to use his right to impose temporary, six-month duties on Norway now, without formal approval from EC ministers, would be overturned by ministers at the end of the six-month period.

"There isn't a cat in hell's chance of ministers backing the duties," said one EU official. Up to 10 member states are thought to oppose duties, accusing the UK of hypocrisy in backing protectionist measures benefiting its own industry while frequently opposing anti-dumping calls by other EU states.

But Mr Kinnock objected to the planned deal's use of 1996 figures, when Norwegian salmon prices

were lowest and dumping at its height, as the basis for future price and import calculations.

He complained that commissioners were not given adequate time to assess the complex agreement. He was backed at Thursday's meeting by Mrs Enrica Bonino, fisheries commissioner.

Norway, which exported Nkr5.5bn (\$785m) of salmon to the EU last year, has launched a lobbying campaign against duties, involving its fisheries minister, foreign minister and prime minister, Mr Thorbjorn Jagland. Mr Jagland wrote to Mr Jacques Santer, Commission president, warning of a rift in EU-Norway relations.

EU 'depleting African fish'

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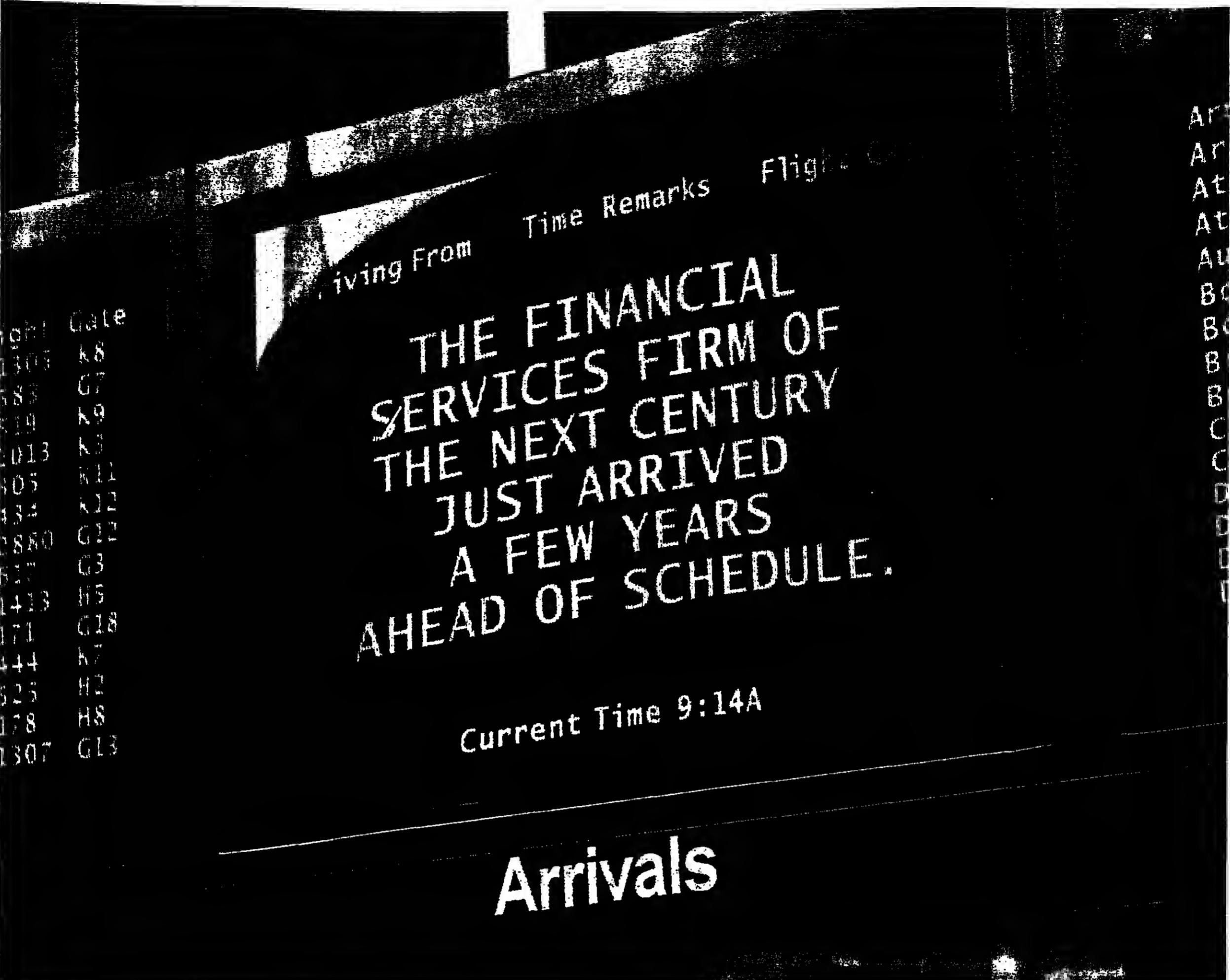
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8. AMPMELUN ZLATNA
9. SOLVENTUL TIMISOARA
10. FERTILCHIM NAVODARI
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12. TERMOROM CLUJ
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14. STEAU ROMANA PLOIESTI
15. UMARO ROMAN
16. STIPO DOROHOI
17. ROMAN BRAȘOV
18. MELANA SAVINESTI
19. ROMPOSFOCHIM
20. MOLDOSIN VASLUI
21. UPETROM PLOIESTI
22. REPUBLICA BUCURESTI
23. PHOENIX BAIA MARE
24. PROMEX BRAILA
25. UPET TARGOVISTE
26. POLIROM ROMAN
27. FORTUS IASI
28. DAFO-ARNATURA ZALAU
29. ZAHAR ARAD
30. SPLAI SOC. DE PRELUCRARE A CARNII
31. ZAHARUL DRAGANESEI-OLIT
32. GLINCARN
33. GLINA

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July, 1992



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NEWS: UK

Prime minister will set out plans for tackling the problems of 'the workless class'

Labour initiatives aim to boost industry

By George Parker,
Political Correspondent

The government will this week attempt to maintain the momentum of its first month in office, with new initiatives to improve the performance of British industry and to tackle unemployment.

Mrs Margaret Beckett, trade secretary, will set out plans to consult groups of business leaders on ways to improve Britain's competitiveness.

Mr Tony Blair, prime min-

ister, will today set out his plans for tackling the problems of "the workless class" in a speech on a south London housing estate.

And Mr Gordon Brown, chancellor of the exchequer, will announce the date for his first Budget, which will establish a windfall tax on the privatised utilities to fund a welfare-to-work scheme for young people. It is expected to be held in the first week of July - probably Tuesday July 1 or Wednesday July 2.

Mrs Beckett will tell a

business audience on Wednesday she sees competition as the focus of all activity by the Department of Trade and Industry. She will propose the creation of industry groups to advise on ways to improve the performance of British companies.

Membership would be expected to include leaders from business, industry and the trade unions.

Officials close to Mrs Blair are anxious to play down comparisons with the National Economic Development Council. Known as

Neddy, this corporatist economic forum, which brought together unions and business leaders, was wound up in 1982.

One official said the new bodies would be "light and flexible" and would represent the government's approach to a partnership approach with industry. Sub-groups would be set up to focus on particular aspects of industrial policy.

At the heart of Mr Blair's proposals will be a scheme to encourage about 800,000 jobless single parents to go

out to work. In his first set-piece speech since the election, the prime minister will urge single mothers to go for interviews at Jobcentres to find out about training and job opportunities and about local childcare facilities.

He will also urge UK computer companies to follow the example of the "net days", a US innovation where companies donate a day to wiring up local schools and community centres to the internet. This opens up the prospect of single parents working while

their children study or play. Ms Harriet Harman, social security secretary, believes single mothers will be "falling over themselves" to take up work if childcare facilities and training were available. She opposes any element of compulsion to go out to work.

However Mr Frank Field, the minister for welfare reform, is understood to believe benefits should be docked from single parents with children at school who refuse offers of training or work.

Blair under pressure over political jobs

Mr Tony Blair, the prime minister, faces mounting pressure from constitutional experts and civil servants to reconsider appointing one of his close political allies to a senior government post.

With the government already under attack from the Conservatives over the number of outside political advisers, questions are being raised about whether the prime minister should be allowed to appoint Mr Jonathan Powell as principal private secretary.

Although Mr Powell had a distinguished career as a diplomat, he allied himself to Labour three years ago by becoming chief of staff to Mr Blair, then leader of the opposition.

Professor Peter Hennessy of the University of London - arguably the leading independent expert on the workings of the government machine - warns that the appointment would be unwise. "It is vital that this post is occupied by a thoroughly independent figure and not by some wholly politicised satrap," he says, describing the prime minister's private office as "the junction box for the entire civil service at number 10".

The private secretary is the PM's constitutional chief of staff," he adds. "The office holder is responsible for handling all security intelligence, advice on the honours list and dealings with Buckingham Palace.

You must have a disinterested civil servant in such a post."

Concern about the post coincides with a second issue on the minds of civil service watchers: the number of publicly-funded political appointees who now work in the government.

For the past three decades, incoming cabinet ministers have had the right to appoint "special advisers" to their departments. They are classed as "temporal civil servants" and their salaries are based on

Constitutional experts warn that a Labour ally should not get a top job

the pay they received in the private sector.

The main allegation against the new administration is that too many of these advisers have been brought in.

The previous government had between 30 and 35 special advisers.

Although the Blair administration has not yet produced a final list, opposition MPs believe there may now be up to 40 appointees. Mr Jonathan Hill, a former political secretary to Mr John Major, the former prime minister, claims that there had been just five appointees to the Downing Street Policy Unit under the previous administration - and that there are now 12.

Although there were no outside political appointees to the Downing Street office under Mr Major, there are now at least three. An expansion also seems to have occurred at the office of Mr Gordon Brown, chancellor of the exchequer. Recent Conservative chancellors had two - and sometimes three - special advisers at the Treasury. There are now thought to be five appointees, one of which may be unsalaried.

One of these advisers has claimed "civil servants like us being here because it avoids the problem of them being involved in political work". Prof Hennessy believes: "Special advisers are little more than comfort blankets for ministers who lack the self-confidence to think for themselves."

James Blitz
George Parker

Editorial Comment, Page 21

Head of minimum wage unit appointed

By Robert Taylor,
Employment Editor

Professor George Bain, principal of the London Business School, will be officially appointed today as the first chairman of the government's Low Pay Commission, which will advise on the figure for a statutory national minimum wage.

The announcement, to be made by Mrs Margaret Beckett, trade and industry secretary, was welcomed yesterday by trade unions and business organisations.

Professor Bain has secured a widespread reputation across industry for his professionalism and impartiality after nearly 30 years of distinguished work in academia and public policy.

The commission is to be made up

of representatives from employer bodies, particularly in industrial sectors where low pay is a problem, trade unions and independent bodies. The government will make the final decision on what the minimum wage will be. However, the commission will exercise a substantial influence over the approved figure.

Many trade union leaders had been concerned that the government might appoint a leading business figure unsympathetic to the level of national minimum wage that they wanted.

Privately, many of them have expressed their dismay at Mr Tony Blair's decision to appoint Mr Martin Taylor, chief executive of Barclays Bank, to head the government's task force for reforming

the tax and benefit system. However, admirers were keen to stress yesterday that while Professor Bain may have the confidence of the trade unions he will be no push-over for trade union leaders. It was his work chairing the recent commission on public policy and British business that won the admiration of the Prime Minister for the way in which he was able to reconcile the different range of opinions behind an agreed agenda that included a commitment to a national minimum wage. A series of reports are to be published today by the independent Employment Studies Institute which set out many of the leading problems that will face Professor Bain's commission. These include:

• The minimum wage could have

an adverse effect on pay differentials, especially in the public services sector. The report urges the low pay commission to give a high priority to finding out the knock-on effects of the minimum wage rate.

• A fixed minimum wage rate formula updated annually and linked to inflation trends would be inflexible. Any minimum wage must be co-ordinated with an updating in benefits if it is to have a positive effect on poverty.

• Any minimum wage rate above £2.50 an hour would cause job losses.

• The best moment to introduce the minimum rate would be at the end of the annual wage round in June and not at the start or half way through because this might affect the wider pay negotiations.



George Bain

Transmitter sale helps BBC to amass £500m

By Raymond Snoddy

The BBC will reveal next month that it has amassed an unprecedented cash mountain of £500m (£815m), the largest in its history, following the £244m sale of its UK transmitter systems and other savings of more than £100m.

The strong balance sheet, which will be disclosed when the BBC's annual report is published, marks a transformation in the corporation's financial position since the early 1990s, when it

approached its then borrowing limit of £200m.

The corporation eliminated its borrowings before the start of the current licence period in April 1996, following encouragement from the former Conservative government. Mr Rodney Baker-Bates, the BBC's director of finance and information technology, reported last year that borrowings had been reduced to £35m, compared with gross licence fee income of £1.82bn.

The main element in the BBC's cash pile is £244m obtained from the sale of the transmitter system to Castle Tower Communications of the US. The other factors are savings of £100m, and £150m from advanced licence fee payments.

Most of the money has been earmarked for the development of digital television services to be introduced over the next 12 months. The digital bill this year is expected to be about £285m including both the capital costs of introducing digital editing equipment and the cost of launching

new channels such as a 24-hour digital television news service.

Editors have already been hired for the digital news service and work on dummy programmes is due to begin soon. It is costing an estimated £3m to set up the television channel and running costs are likely to be between £10m and £12m a year.

It is not clear, however, when there will be an audience for the service. British Sky Broadcasting, the satellite venture, has postponed

its digital launch until next spring and the cable companies may follow suit.

Commercial digital terrestrial broadcasts are supposed to begin by July 1998 at the latest but it is far from clear how much equipment will be available in the shops by then.

Last year the BBC asked for greater freedom to borrow against its commercial assets in order to fund the move into digital.

Instead the corporation agreed a deal under which it would accept the privatisa-

tion of its transmitter network in return for being able to keep the proceeds of the sale of the UK transmitters.

The BBC is planning to launch about a dozen new digital channels or services, about half of which will be paid for by the licence fee and available to all licence payers with digital receiving equipment.

The rest are being developed in a joint venture with Flextech, the US company which already runs a large number of cable and satellite channels.

THE WEEK AHEAD

DIVIDEND & INTEREST PAYMENTS

TODAY

American Port Services 1.36p
Astra Clia Argentina de
Petro 11% Nts Dec 1999
S250.625
ETR 70
EWI 3p
Barclays Bank Non-Crn US\$
Pf Ser C1 \$0.4219
Do Ser C2 \$0.1408
Do Ser D1 \$0.4313
Do Ser D2 \$0.1437
Do Ser E Units \$0.5625
Do Ser F Units \$0.575
British Aerospace 9.375p
Carson Crv Rd Pt 3.625p
Cessna 3p
Chili Pepper Restaurants 2.05p
DOS 0.75p
Delphi 8.5p
Fleming Cleverhouse Inv Tst
1.45p
Ford \$0.42
Gardner (L) 2.3p
Globo Welcome 6.5% Nts
2000 \$87.50
Grand Met Fin 9% Bd May
2005 £30.00
Hawker Beech Scty Fxd/FRN
1997 \$100.00
Highland Distilleries 2.1p
Inco \$0.10
Ingersoll-Rand \$0.205
Leabrooke 3.8p
Lavendon 1.13p
Legal & General 7.63p
Lloyd's Bank 9 1/2% Nts
2009 £25.00
MHC 0.1p
Nestle (Vm) 4.8p
Northern Leisure 2.5p

Wednesday June 4

Carr's Milling 3p
Cicilia (James) 2.31p
Export-Import Bank of Japan
5% Gtd Bd 2000 \$85.0
Heston (James) 3.5p
Lloyd's Bank \$d FRN 1999
£17.33
NT & T 8 1/2% Nts 1997
Ecu87.50
Prudential Fin 9 1/2% Gtd Bd
2007 £468.75
Wilson (Connolly) 3.44p

TOMORROW

Astec \$0.20
Brook Service 2.3p
Cebuano Onsite Cement
5% Bd 1997 Yen 5000.0
Clinton Cards 4.3p
Garmore Smaller Co's Tst
1.5p
Guinness Flight Venture Cap
Tst 1.1p
Heston A NK1.0
Do B NK1.0
Kvaerner B NK6.5
Mitsubishi Toetsu Chems 7 1/4%
Bd 1998 Yen 772000.0
Murphy Vt 1.1
Panther Sec 0.25p
Sentry Farming 5.1p
Smithkline Beecham Cap Gtd
Nts 1998 £27.50
Sumitomo Heavy Inds 3.4%
Nts 1998 Y34000.0
Total Bd FF15.75
VCI 5.5p
Warner Howard 6.75p

Thursday June 5

Cussins Property 2.65p
Gillette \$0.215
Goodwin Strategic Inv Tst
2.84p
Hamleys 8p
Hardy Gas & Gas 1p
Midland Independent
Newspapers 2.5p
PSI 2.5p
Pemberton 2p
Principale 0.7p
Samwa Fin Aruba Gtd Step-up
FRN Sep 2002 \$764.28
Tokyo Elec Power 11% Nts
2001 £10.00

Friday June 6

Aberforth Split Level Tst 2.25p
Do Units 2.25p
Anglo American Gold Inv
£7.55

Sunday June 8

Reed Int 5% Cm Pf 1.75p
Do 7% Cm Pf 2.45p
Wessex Water Rtg Rata Cm
Rd Pf 2.65p

Anglo Am Inv Tst R4.90
Boat (Henry) 5.8p
Boston 4.1p
EW Fact 1.1p
Foreign & Colonial Smaller
Co's 1.72p
Glynwed Int 8.35p
Govett High Inc Inv Tst 1.12p
Hailfax Bldg Scty FRN 1999
£157.53

Jerome (S) 2p
Jupiter Extra Inv Tst 1.9875p
Laird 8.1p
New Central Witwatersrand
R1.19
Pegasus 5p
Royal Doulton 7.4p
Sharpe & Fisher 3.9p
Smiths Inds 6.15p

Housing Assoc Fdg 84% Sec
Ln-Eckd Nts Jun 2027
£262.19

P & O Prop 7 1/2% 1st Mtg Bd
1997/2002 £3.75

Treasury 7.5% 2002 £3.5268

Treasury 7 1/4% 2007 £2.5623

Treasury 8 1/4% 2005 £2.45

Treasury 8 1/4% 2006 £2.35

Treasury 8 1/4% 2007 £2.25

Treasury 8 1/4% 2008 £2.15

Treasury 8 1/4% 2009 £2.05

Treasury 8 1/4% 2010 £1.95

Treasury 8 1/4% 2011 £1.85

Treasury 8 1/4% 2012 £1.75

Treasury 8 1/4% 2013 £1.65

Treasury 8 1/4% 2014 £1.55

Treasury 8 1/4% 2015 £1.45

Treasury 8 1/4% 2016 £1.35

Treasury 8 1/4% 2017 £1.25

Treasury 8 1/4% 2018 £1.15

Treasury 8 1/4% 2019 £1.05

Treasury 8 1/4% 2020

Côte d'Ivoire

Political and economic stability is attracting investors to what is a remarkable exception in a region usually associated with misery and decay, says Antony Goldman

Committed to strong ambition

Côte d'Ivoire, or the Ivory Coast as it is also known, is a small country with big ambitions. An elected civilian government, as confident of its support across the country as it is in its ability to create the African equivalent of an Asian tiger economy, has inspired even the most cynical donors and the most cautious investors.

Where problems exist, they are largely on the horizon. Immigrants – nearly one third of the population of 15m – are all too aware that there has never been a coup, civil war, ethnic strife or famine in 37 years of independence. There are good roads, schools and clinics. The telephones work and power cuts are rare. Agriculture is booming and new resources are being exploited.

Even opposition parties concede that things could be much worse. Disparaging voices used to regard the Ivory Coast enviously, but with derision, as a cocoa republic clinging so tightly to the apropo strings of France, the former colonial power, that its independence seemed little more than a constitutional sleight of hand.

In spite of the continuing presence in the country of several hundred French troops, it is an image now at odds with the changing times in Abidjan, and one widely rejected by senior officials. "We are nobody's backyard," says Mr Amara Essy, the foreign minister. "We need new partners to develop new sectors."

Once-frosty relations in west Africa are beginning to warm. Recent co-operation with Nigeria, the regional superpower, over efforts to bring peace to Sierra Leone and Liberia have been unprecedented. Three hundred thousand refugees from Liberia have been accommodated – not in dehumanising camps, but integrated into existing towns and communities along the border.

Evo with neighbouring Ghana, a competitor for most of the country's markets, the talk is of partnership, not confrontation.

While Mr Félix Houphouët-Boigny, who ruled from 1960 until his death three-and-a-half years ago, served as a government minister in France during the fourth republic, a new generation emerging into positions of influence is now as likely to have studied in Washington as Paris.

Britia takes the new opportunities so seriously that later this year it will stage its first trade fair in the country for a decade.

"Twenty years down the road," says one of the most senior advisers of Mr Henri Konan-Bédié, Mr Houphouët's successor, "we want to be an economy visible on the world stage, its size multiplied several times over; for the average Ivorian to have a better standard of living, improved health care and education; to have an open and democratic society in which initiative thrives."

In pursuit of that ambition the head of state has embraced economic reform with a vigour all the more remarkable for the caution he displayed during his years as finance minister.

Water, electricity, railways and telecoms have already been privatised. Further offers for the national refinery, textiles, transport, sugar and other companies are in the pipeline.

Macro-economic policy

draws warm praise from the World Bank and the International Monetary Fund. They see the Ivory Coast as the country which benefited most from the 1994 50 per cent devaluation of the CFA franc, the currency of the 13-member west and central African common currency zone. Growth of 7 per cent from an already healthy base is expected for the third consecutive year, while inflation is low.

Sustainability, however, is

the critical issue. The country remains excessively dependent on cocoa and coffee commodities all too vulnerable to the vagaries of the international market.

Debt is a huge problem, with efforts to secure concessional relief complicated by relative economic success.

Domestic savings ratios are low. The benefits of devaluation have mostly been absorbed and windfall gains from privatisation exaggerate the improvement in public finances.

While the human resource base is exceeded by regional standards, labour costs are high. There are grumblings about transparency, particularly among those who have gained less from the liberalisation process than they might have hoped.

But officials point to developments in the minerals and energy sectors, as well as efforts to diversify agricultural and promote industrialisation. A planned regional stock exchange based in Abidjan is also attracting interest from emerging market fund managers.

Political stability, however, may be the Ivory Coast's trump card for attracting investment ahead of others in a turbulent continent. Methods used by Mr Bédié to secure his position after the death of President Houphouët raised concerns about a new, less sure style of government. Two years of economic growth, however, appear to have cooled political tempers that had provoked a degree of violence which shocked the nation during the 1995 presidential elections.

For 30 years, the Ivory Coast thrived as an agricultural commodity producer with a less than cosmopolitan outlook. Now its leaders say that, like the four legs of its national symbol the elephant, they intend to build a substantial future on firm foundations. In a blighted region, it is a challenge many donors hope can be realised and to which outside investors are already contributing.

There is concern, however, that development may prove unequal, and that income disparities could start to undermine half a century of political cohesion and social tolerance.



Anthony Merton



	1996 Actual	1997 Forecast	1998 Forecast
Total GNP (US\$bn)	103.0	108.0	n/a
Real GDP growth (annual % change)	0.8	0.8	6.5
GDP per capita (US\$)	740	740	n/a
Inflation (annual % change in CPI)	4.5	5.5	3.0
Borrowings from gold (US\$bn)	0.215	n/a	n/a
Total external debt (% of GNP)	141.3	n/a	n/a
Total external debt (\$bn)	15.4	16.6	n/a
Current account balance (\$m)	150	300	400
Merchandise exports (\$bn)	4.15	4.40	4.65
Merchandise imports (\$bn)	2.92	2.95	2.85
Trade balance (\$m)	-1.23	-1.75	1.70
Coffee production ('000 tonnes)	189.4	209.7	n/a
Gold production ('000 tonnes)	419.0	409.0	n/a
Major trading partners (Value of exports in \$m (1995))			
US	22.0%	20.0%	10.0%
Germany	10.0%	10.0%	10.0%
France	10.0%	10.0%	10.0%

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2 COTE D'IVOIRE

ECONOMY • by David Buchan

The tiger economy of Africa

A combination of policy changes have pulled the country into a strong growth

"The capacity of Ivory Coast to grow is much greater than people think," says the prime minister Daniel Kablan Duncan. "But it needs to be," he adds. "We must aim for double-digit growth to put us on a higher plane of development."

Through a combination of policy changes in devaluing the currency and accelerating privatisation, of social discipline in mastering inflation and of good luck with the rise in world commodity prices, the Ivory Coast has lifted itself out of the spiral of debt and depression and created an economic boom.

But the country has much ground to make up, and factors ranging from a high birth rate to a heavy external debt burden will make further progress a hard slog.

The turnaround for the Ivory Coast and many fellow francophone African countries came with the 50 per cent devaluation in January 1994 of their common currency, the CFA franc, to equal 1 French centime instead of the 2 French centimes at which it had been set for more than 40 years.

At a stroke, this parity change restored the international competitiveness of the agricultural commodities that account for 60 per cent of the country's export earnings. It put money back into the pockets of peasants, who began to spend their gains on locally-produced consumer goods and made it harder for civil servants in the towns to indulge their taste for imported luxuries. It put an end to the absurdity of importing beef from Europe rather than fellow CFA members such as Mali and Burkina Faso, and stimulated food exports to neighbours such as Ghana lying outside the CFA zone.

Other factors combined to make the devaluation a textbook success. Ivorian exports capitalised on the happy coincidence that over 1993-94 the world price of coffee quadrupled and that of cocoa tripled.

The Ivorian authorities also made good use of the devaluation. They made no attempt to compensate city-dwellers for the loss in their purchasing power. The CFA arrangements, which make the CFA money supply a matter for all CFA members

CFA750bn last year. • The government has run a "primary" balance (receipts minus expenses excluding debt service) - CFA800bn in the red in 1993, but CFA1950bn in the black last year.

• After a Biblical seven "lean years" in which the economy contracted by an average of 1 per cent a year between 1987-93, it grew by 1.8 per cent in 1994 and then surged ahead to 7 per cent a year in 1995-96.

Can this improvement be sustained to give the country seven "fat years"? Mr Kablan Duncan believes it can. "Ivory Coast grew by an average 7 per cent from 1980 to 1990, and we can do it again." He believes growth will be maintained this year and next, while economists forecast a modest drop to 5.5 per cent. But both agree that consumption and exports will contribute less to the growth rate than recently.

Export volumes of commodities are almost as hard to forecast as prices. But Mr Kablan Duncan does not expect much change in revenues, with higher output but sluggish prices for coffee and lower volumes but good prices for cocoa. Output of cocoa is likely to suffer as a result of the government's drive, for environmental reasons, to chase illegal producers out of state-protected forests - which is unlikely - cocoa output could drop by 120,000 tonnes, according to Mr Alain Ganza, the commodities minister. On the demand side, there is still the threat that the European Union might allow dilution of its chocolate duty.

Everyone agrees the key factor in growth this year will be investment. Fixed investment has already increased from below 9 per cent of GDP in 1993 to about 15 per cent last year, and the government has put in place motives and mechanisms for attracting foreign investment (see box).

Some of this investment has brought, or will bring over the medium term, an

Pulling in the foreigners

Incentives include:

- The far-reaching privatisation programme which has put or intends to put into private hands most utilities (water, electricity, telecoms), most forms of transport (rail, bus and eventually air) as well as a range of productive enterprises.
- An initiative to get private finance or management into 12 infrastructure projects, ranging from toll highways and bridges, modernisation of Abidjan airport, to the construction of a new power station and an abattoir.

A series of awards of concessions for gold and nickel mining, chiefly to French and Canadian companies, and for deep-water petroleum exploration, principally to US oil companies.

• A five-year tax holiday for foreigners who are investing in the refining of cocoa, an incentive to which Cargill of the US and two French companies - Choc'Arbita and Tostion in conjunction with the Ivorian group of Octide - have responded by undertaking to set up processing plants in the country.

For the first time, the World Bank and ADB debt could put Ivory Coast on the road to lasting recovery. Last November it did a deal with the London Club of commercial banks, by which it would buy back 30 per cent of the debt at 24 cents in the dollar, and issue long-term bonds at a much discounted value of the remaining 70 per cent of the debt. If approved by all the banks, this could cut the country's commercial bank debt to about \$1.4bn-\$1.5bn. It also stands to get debt relief, of up to two thirds, from the Paris club. If all this were to fall into place, the Ivory Coast could at last start to make real headway.

expansion of capacity. But in the short term, most of the foreign investment constitutes just a change of ownership or management of existing Ivorian assets.

While private financing - by foreigners or Ivoirians - of infrastructure frees government funds for other needs, government receipts from privatisation are not a recurring source of income.

So the Ivory Coast still faces great difficulty in shouldering its huge foreign debt of \$18bn, by far the biggest constraint on its development. Of this, \$7.2bn is owed to commercial banks, more than \$5bn to the Paris club of government creditors and more than \$4bn to international financial institutions, mainly the World Bank and the African Development Bank.

To the extent that the Ivory Coast has been servicing this debt - in the case of commercial bank debt, not since 1987 - interest and principal repayments still gobble up 51 per cent of total government receipts, even though this is far better than the 84 per cent share of government revenue they consumed in 1993.

For a middle-income country, the striking feature of the Ivory Coast's debt is the relatively large proportions owed to commercial banks who continued to lend well after the country's commodity receipts collapsed in the early '80s. In 1994 and 1995, CFA Fr105bn was already in the sale of 51 per cent in CI-Telecom.

Partly because it has a bad conscience about its ill-advised lending to the Ivory Coast in the late '80s, the World Bank along with the International Monetary Fund has earmarked the country as one of four initial recipients for debt relief.

This has stirred some controversy in the World Bank board, where it has been objected that debt service is a considerably smaller share of exports for the Ivory Coast than for the three other, more closed, economies. But proponents of Ivory Coast debt relief, notably France, say the country's debt is high, when measured against government receipts.

Forgiveness of a part of its World Bank and ADB debt could put Ivory Coast on the road to lasting recovery. Last November it did a deal with the London Club of commercial banks, by which it would buy back 30 per cent of the debt at 24 cents in the dollar, and issue long-term bonds at a much discounted value of the remaining 70 per cent of the debt. If approved by all the banks, this could cut the country's commercial bank debt to about \$1.4bn-\$1.5bn.

It also stands to get debt relief, of up to two thirds, from the Paris club. If all this were to fall into place, the Ivory Coast could at last start to make real headway.

In a region plagued by military intervention and political instability, the Ivory Coast has an unblemished record in stable, constitutional government, a champion of the cause of western-style economic liberalism for nearly 40 years.

The architect of such success was Mr Felix Houphouet-Boigny, virtually unchallenged as head of state from independence in 1960 until his death three-and-a-half years ago. "The Old Man", as he came to be known, was as charismatic as he was conservative, a populist who maintained close ties with France, the former colonial power, and

PRIVATISATION • by David Buchan

High on the state agenda

After a shaky start, the programme has become central to economic policy

The Ivory Coast has become a world leader in privatisation. After a hesitant start in 1991, when the electricity company was privatised in conditions of less than total transparency, the transfer of state assets into private ownership or private management has gathered pace.

Some 40 enterprises - ranging from telecoms, railways,

palm oil and rubber to hotels

- have passed into private

hands in bidding procedures

set open and fair by the

World Bank, which plays a supervisory role.

The government, which initially seemed to regard privatisation as something to be endured rather than

embraced, has now made it a central tenet of its policies.

Mr Daniel Kablan Duncan, the prime minister, says privatisation is designed "to improve the economy's competitiveness by optimising the use of public resources and by encouraging the private sector to grow".

In addition, the receipts have come in handy for the cash-strapped government. Privatisation proceeds rose from a mere CFA Fr5.5bn in 1994 to CFA Fr12.7bn in 1995 and CFA Fr15.6bn last year. With CFA Fr105bn already in the sale of 51 per cent in CI-Telecom.

The only state assets for

com to France Telecom, the government is well on target to realise its 1997 goal of CFA Fr140bn from additional sales of state hotel, cotton and sugar operations.

Though the proportions vary according to the size of the state stake to be sold off, Mr Nazaire Gounoungbe of the Privatisation Committee says the government sells between 35-61 per cent of the equity to a "strategic" shareholder, puts 10-15 per cent on the local bourse, reserves 35 per cent for the company's own employees, and keeps 20-30 per cent for itself.

Criteria for awarding control to the strategic shareholder vary according to the nature of the asset being auctioned but Mr Gounoungbe says a 70 per cent weighting is generally given to price and 30 per cent to technical considerations. In a show of transparency, bids are now open in public.

Mr Gounoungbe says while the privatisation of CI-Telecom this spring was the "most sensitive" because it was the largest and required preparation starting in 1992, the most successful sale was that last year of Palmindustrie, a palm oil enterprise employing 60,000 that was split up into three regional companies.

Consortia, involving Unilever, Belgian and Ivorian companies, paid CFA Fr5.5bn for Palmindustrie which "we thought would fetch less than CFA Fr50bn", said Mr Gounoungbe. The only state assets for

which the government has been unable to find a buyer are certain hotels built in the Houphouet-Boigny era when the annual August independence parade was rotated around cities that conducted a prestige project for the occasion.

By contrast, the government has had no difficulty in interesting investors in hotels on the coast or in Abidjan, where the management of the country's top hotel, Hotel Ivoire, has just been awarded to international hotel and two South African partners.

But the employment consequences of privatisation are mixed. One of the most dramatic improvements has come at Sitarail, a consortium of French, Belgian and Ivorian interests which has taken over the running of the 1,260km rail line from Abidjan to Ougadougou in Burkina Faso, and multiplied revenue 11 times in just two years. Yet Sitarail has cut the 1,850 the 3,000 employed by the old Ivorian and Burkina national companies. As a new operation, it has had the flexibility to shed labour denied to other buyers or managers of state assets.

Though nominally outside the privatisation programme, the concession to modernise and run Abidjan airport has been given to Aeris consortium, led by the Aeroport de Marseille. The latter is said to be unhappy with the government requirement that it cannot

cut the airport workforce.

The strong showing by French interests has led to some concern by foreign rivals that privatisation is rigged in favour of the former colonial power. While there may have been something to this at the outset, since then French successes may have more do with the fact that, with their experience of the country, they take a different view of the risk of doing business in the Ivory Coast.

A more telling criticism of privatisation is that it is simply converting public monopolies into private ones. In some cases, the government has taken precautions. CI-Telecom will, for instance, lose its monopoly right to provide terrestrial phone services in seven years, though its majority shareholder's commitment to quadruple the number of phone lines within five years may put it in an unchallengeable position.

The government argues that competition is impractical in public services in a small country, and could lead to closet cartels just as uncompetitive as outright monopolies. At the same time, however, the pattern of privatisation sales may be planting the seeds of future cartels. A high proportion of state enterprises are ending up in the hands of a small number of buyers - Ivorian groups such as Octide, Sifcom, GIP, and foreign ones such as Unilever, Nestle, Bollore and Bouygues.

POLITICS • by Antony Goldsmith

Tracing established lines

The president has worked to give his government a non-partisan image

One of President Henri Konan-Bédié's advisers asks with some pride: "Is there another African country where the elected civilian cabinet has met every week against government receipts?"

In a region plagued by military intervention and political instability, the Ivory Coast has an unblemished record in stable, constitutional government, a champion of the cause of western-style economic liberalism for nearly 40 years.

The architect of such success was Mr Felix Houphouet-Boigny, virtually unchallenged as head of state from independence in 1960 until his death three-and-a-half years ago. "The Old Man", as he came to be known, was as charismatic as he was conservative, a populist who maintained close ties with France, the former colonial power, and

promoted the policy of "peace and dialogue" which remains at the centre of Ivorian political culture.

The new leadership in the country has at times found it hard to come to terms with this legacy. Mr Bédié, a former finance minister, for many years ambassador to Washington and Mr Houphouet-Boigny's designated successor since 1980, came to power at the cost of a damaging split in the ruling PDCI party. Demands for a new election were rejected.

Electives in 1995, in which Mr Bédié received 85 per cent of the vote, were marked by an opposition boycott, unprecedented street violence and an alleged conspiracy in senior ranks of the military. Two journalists received prison sentences last year for suggesting that the president had brought bad luck to the country's football team.

The indications are that these events represented a temporary wobble rather than any less secure dimension to Ivorian politics. "It was a difficult transition to accomplish for a man unaccustomed to the centre stage," said a western diplomat in the commercial capital, Abidjan, "but there is little doubt that Bédié is now very much more at ease with his position."

He has few serious rivals. Mr Alassane Ouattara, the former prime minister, has left politics for the calmer waters of the International Monetary Fund after the controversial adoption of stricter nationality statutes made him ineligible for the 1993 presidential contest.

Mr Bédié has worked hard to establish a technocratic, non-partisan image for his party and government - a process which has further taken the heat out of politics. So quiet is the domestic political scene that Mr Daniel Kablan Duncan, the prime minister and other members of the administration are frequently travelling the globe to preach about the new opportunities presented by the country's expanding economy.

Mr Bédié's programme of

economic reform has proved so successful that it finds favour even with the opposition, legalised during the push towards multipartyism which swept French-speaking Africa in 1990.

"We recognise the market as the driving force within the economy, and as a consequence, we accept privatisation," says Mr Philippe Djangone Bi, of the once-leftist Front Populaire Ivoirien (FPI). "State-owned enterprises must be handed over to those better equipped to manage them. The difference is that we would have insisted on greater transparency."

Indeed, the opposition's main point of contention with the government rests on its demands for electoral reform. The FPI, the smaller Rassemblement des Républicains - a splinter from the PDCI which backs Mr Ouattara - and others complain that the present system, which left them with just 24 of the 175 seats in the national assembly after elections 18 months ago, does not reflect their popularity. Continued on page 4

YAMOUSSOUKRO • by David Buchan

A capital city in waiting

The urban centre needs the infrastructure to make it viable for its new role

The Ivory Coast is not the first country to try to create a new capital. Canberra, Islamabad, Brasilia and Abuja are evidence of the desire of Australia, Pakistan, Brazil and Nigeria to move the centres of their governments out of crowded coastal cities into the centre of their countries.

But there is a whimsical quality to the Ivory Coast's decision to shift its political capital from Abidjan to the small town of Yamoussoukro, 250km to the north.

Certainly, Abidjan has its drawbacks. The sprawling coastal metropolis has more than 2m inhabitants. Its geography is complicated by its location round a sea lagoon, and a plan to construct a third bridge across this lagoon will only prove a temporary palliative to growing traffic problems exacerbated by the police habit of stopping all other cars when President Henri Konan-Bédié's limousine moves around the city.

And Yamoussoukro has distinct advantages. With only 150,000 residents, it is small enough for its expansion to be planned systematically. It is also near enough to the country's centre to represent a better balance between the Islamic north of the country and the Christian south, between northern savannah and southern

rain forest. But its choice as capital is pure accident, due to the fact that the late President Félix Houphouet-Boigny happened to be born there in 1905. During his long 33-year reign as the country's first president, Mr Houphouet-Boigny lavished ever-increasing attention on his birthplace.

He built the national headquarters of his PDCI political party there, made it the centre for the country's grandes écoles for engineers and scientists, and in 1983 Yamoussoukro was officially designated the country's political capital. At Yamoussoukro, Mr Houphouet-Boigny oversaw the building of a presidential palace, a colossal home for his personal "foundation". Le President's hotel and golf course, and Notre Dame de la Paix, the world's largest basilica. Yet, by 1993, when he died, Yamoussoukro was still only a "paper capital". It still is. But to the general surprise, Mr Bédié, who initially seemed more interested in upgrading his home town of Oaoakro, has recently sought to breathe life into the Yamoussoukro project.

Last year, he made its mayor, Mr Jean Konan Banny, "minister-resident" and charged him with the task of "materialising the moral presence of the head of state in the capital". Last December, Mr Bédié brought the warring parties of Sierra Leone together in Yamoussoukro, where he also held his first cabinet meeting in 1997.

Mr Bédié may well have realised that consolidation of his power base in the central Baoulé region would be achieved less ostentatiously but just as effectively by following his predecessor's plan. Officially, the government says it is just sticking to the 1983 decision in building on the assets Yamoussoukro already has.

Outside is a Vatican-style colonnaded plaza. This is as empty as the basilica itself often is and is enhanced by the fact that the town planners have kept other development away from the basilica. As a result of this, Yamoussoukroans tend to go on using their old Catholic cathedral as their regular place of worship.

Another monument in

splendid isolation is the presidential palace, set in several hectares of verdure, along with a luxury guest house for visiting heads of state and guarded on one side

AGRICULTURE • by Antony Goldman

An Ivorian bedrock

Farms and plantations employ some 70 per cent of the population

For all the energy with which Abidjan has embraced economic reform it is no coincidence that the impressive growth rates experienced in the past three years have been achieved against a background of looming world commodity prices.

Commercial agriculture – principally coffee and cocoa, in which it is the world's leading producer – remains the bedrock of the Ivory Coast's economy. The farms and plantations which spread across south and central regions employ about 70 per cent of the population, produce about a third of gross domestic product and more than 80 per cent of foreign exchange earnings.

Cocoa production exceeded 1m tonnes last year, three times that of nearest competitor, Ghana. Exporters say this year's harvest may be nearly as good. While Ivory is the symbol of the country, its soul lies surely in the cocoa pod and coffee bean.

In spite of the resurgence of the sector in recent years, donors say further efficiencies can be generated by accelerated reform.

"Producers have not been receiving their fair share," says one official from the World Bank. "We want to see greater transparency in both domestic marketing and export allocation. A more market-oriented system will be of benefit to everyone."

Under the late president Félix Houphouët-Boigny, himself one of the wealthiest cocoa barons in the Ivory Coast, a parasitic agency, the Caisse de Stabilisation et de Soutien des Prix des Productions Agricoles (Caisstab) fixed prices for producers and determined quotas for exporters.

Politically well-connected supporters of the system argued that it protected small-scale farmers against fluctuations on the interna-



A rubber plantation: increased investment in the sector has followed recent privatisations

Photo: G. G. G.

tional market. Critics said it was no more than a mechanism for generating a lot of money for government off the backs of producers.

The reformers' opportunity came when the Caisstab failed to sustain prices in the face of the sustained wilting of the international market in the late 1980s and early 1990s.

As part of a \$150m deal reached with the World Bank in 1995, the domestic market was liberalised.

Prices set by Caisstab at the beginning of the season became only non-binding guidelines, allowing exporters to deal directly with producers.

In May last year, in a further crucial reform, the export quota system was transformed, with the introduction of electronic auctioning.

Several exporters and some donors believe that opaque political connections continue to play too significant a role in the sector. "We know these reforms threaten very well established and powerful vested interests," says a western diplomat, "but if the Ivory Coast really wants to open up its economy, commodities cannot be exempted".

For its part, the government believes it is right to be cautious with the management of assets which

have served the country so well for so long.

"The role of the state is being diminished, and let no one doubt our commitment to greater efficiency and transparency," says Mr Alain Gauze, the minister for raw materials and head of the International Cocoa Organisation. "But we cannot afford to take risks of compromise quality. Too much depends on our communities."

It is that dependence which causes concern both to foreign creditors and many in government. While some analysts suggest that accelerating industrialisation in south-east Asia will both reduce competition and increase demand for the Ivory Coast's products, few would accept that the cycle of boom and bust which characterised the cocoa and coffee markets for generations has ended.

Anxious reaction in Abidjan and elsewhere to European Union proposals earlier this year to increase the vegetable solids content in chocolate at the expense of cocoa underline the vulnerability facing producers.

The so-called "lost decade" of recession which followed the sharp slump in prices after 1985 has left additional painful memories.

"We have to be more shock resistant, to reduce

our exposure to volatile commodity markets," says one of President Bedie's economic advisers. "Diversification remains one of our greatest challenges."

Since 1994 two significant cocoa-butter processing factories have been built, part of an initiative to promote industrialisation and value added in the sector. At present about 15 per cent of the domestic crop is processed locally, a figure Mr Daniel Kablan Duncan, the prime minister, hopes to increase to 50 per cent by the year 2000.

While exporters regard that target as ambitious, there is consensus that local processing of cocoa butter should rise to at least 300,000 tonnes in three years.

Increased investment in the palm oil and rubber sectors has also followed recent privatisations.

In addition to the government's ambitions to develop non-traditional sectors of the economy, there are questions marks over the long-term environmental sustainability of the cocoa and coffee sectors, which has seen production moved steadily westwards, away from the original cultivation areas near the border with Ghana as soil becomes exhausted.

For the time being, however, cocoa promises to be king in the Ivory Coast.

It is never going to be one

MINERALS AND ENERGY • by Antony Goldman

New sources of wealth

Three years ago electricity was imported, now it is exported using gas-fired turbines

After a generation as a world leader in agricultural commodities, the Ivory Coast is undergoing a quiet revolution to the structure of its economy. Since 1993, and with increasing success, the government in Abidjan has been promoting opportunities in the mineral sector and offshore deposits of oil and gas.

Rewards have been limited. Oil output, which started in 1996, is just 20,000 barrels a day. However, investment in the past five years has already topped \$1.5bn and operators are confident of a rapid expansion. Six western oil companies, including the Anglo-Dutch Shell, have signed production sharing agreements with the government, while the French company Elf has shown interest in three deepwater blocks.

"Structures in deep water are definitely there," says Mr Damien de Gheldere, vice-president of United Meridian International Corporation. "And there could be reserves of three or four billion barrels. The industry here could be transformed."

"We also plan to build a liquefied petroleum gas plant. Butane from there

will begin to replace charcoal for domestic energy requirements in rural areas, thus easing environmental pressures."

The administration cites proposals for the expansion and privatisation of the country's oil refinery as further evidence of its determination to secure long-term benefit from the new exploita-

tions of new renewable resources.

In April Mr Daniel Kablan

Duncan, the prime minister,

visited Rotterdam as part of

efforts to promote interest

in the Abidjan facility,

which the government

would like to see privatised

as part of a \$2bn programme

to increase output from 100

tonnes to 10m tonnes of

refined products by 2005.

Officials speak of expanding

exports from the sub-region

to other parts of Africa and

even across the Atlantic.

The government's hopes

for oil and gas are matched

by its optimism over developments in the mineral sector.

"We receive handsome tax

breaks and duty exemptions," says Mr Hadi Bouamari, director of Aurora, one

of the smaller mining groups in the gold sector.

"And this is an altogether

more straightforward place

to do business than many

places in the region."

Lagging far behind not

only commercial agriculture

but also manufacturing and

industry in terms of contribution to GDP, the minerals and energy sectors remain a good prospect for the future.

Even at the energy ministry,

officials robustly defend the

role played by cocoa and coffee in the economy, insisting that revenue generated from oil and mining must be used to help promote an ever

more productive and modern

farming sector.

However, the authorities

are also convinced that the

excitement aroused by the

potential for growth in non-traditional sectors is enough to justify putting these sectors at the heart of the Ivory Coast development planning.

Coast, is more mature, with an economy less likely to be distorted by the development of these sectors."

In an increasingly competitive global environment, the government has introduced incentives to attract investment which even operators regard as generous.

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THE BOURSE • by David Buchan

Investors take note

Abidjan could provide a unified financial market for francophone west Africa

of the world's great stock exchanges. But privatisation has given a powerful boost to the Bourse des Valeurs d'Abidjan (BVA), which hopes to become the regional exchange for francophone west Africa.

Every morning, from 9.30am, the Abidjan Bourse swings into action. On Tuesday and Thursday shares are traded and on Wednesday and Friday bonds are traded. Monday is devoted to settling the previous week's trades by the six authorised dealers.

It is never going to be one

of the world's great stock exchanges. But privatisation has given a powerful boost to the Bourse des Valeurs d'Abidjan (BVA), which hopes to become the regional exchange for francophone west Africa.

Created in 1976, the bourse started well, says Mr Emmanuel Diarra of the BVA, but was hit by the 1980s commodity crisis. It revived in the early 1990s, gaining 12 new quotations through privatisation to bring the total to 33. In theory it has a market capitalis-

ation of about \$1bn, although only a fraction of the shares of the bigger companies quoted on it would ever pass through the BVA.

Mr Diarra admits "there is still a hesitation by companies to come to the BVA, and an ignorance about the way it works" – let alone on the part of individual investors. But sometimes an issue sparks real interest. Last year's flotation of some of the equity in the SIVOM port maintenance authority was over-subscribed by 57 per cent, although two thirds of

individual investors were SIVOM employees.

The BVA has even fewer bond issues – a joint issue by the local subsidiaries of the French banks, BNP and Société Générale, a Benin issue, and two by the West African Development Bank.

But there are plans in UEMOA, the organisation for economic and monetary union in francophone west Africa, to give the BVA a regional role in creating "a unified financial market", as Mr Diarra puts it. Traders in Ivory Coast's six UEMOA partners would be linked by computer to the BVA in Abidjan.

REPUBLIC OF COTE D'IVOIRE

OFFICE OF THE PRIME MINISTER

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B.P.V. 152 Abidjan 01
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INVESTMENT CODE

BACKGROUND

2. THE TEXTS

The Ivory private investment scheme has successfully resulted from:

- Decree n° 59-134 of 3rd September 1959, determining the scheme of private investment in the Republic of Côte d'Ivoire;
- Decree n° 73-368 of 26th July 1973 relating to the Tourism Investment Code;
- Decree n° 84-1230 of 8th November 1984 relating to the Investment Code in the Republic of Côte d'Ivoire.

These different Codes have partly achieved their objectives in so far as the present industrial base is, to a large extent, the result of the implementation of these legal instruments.

THE NEW ECONOMIC POLICY

However, the difficulties relating to the international context and to the persistent economic recession of recent years as well as the prospects of more favourable economic growth in the short and medium terms have led the Government to implement a more volunteer and innovative policy of:

- investment promotion;
- gradual disengagement of the State from the production sector in favour of private entrepreneurs;

MAIN CHARACTERISTICS OF THE CODE

1. GENERAL

The New Code was adopted by the National Assembly on 28th July 1995. It was promulgated on 3rd August 1995 (Act n° 95-620).

This Code has been preceded by a series of measures intending to increase the competitiveness of our economy. They particularly concern the following tax relief measures:

- strengthening VAT neutrality especially through the generalisation of the tax deduction system;
- reducing the normal rate of VAT by 5 points. This rate henceforth goes down from 25 to 20%;

It is also a Code whose access has been greatly facilitated. Indeed the procedures have been largely simplified (elimination of some intervening agencies and setting of particularly short granting deadlines, that is 48 hours for declaration of investment and 45 days for approval).

It is finally a Code of which the scrupulous compliance with the provisions is henceforth a better guarantee for the investor who moreover benefits from the arbitration available in this area (legal proceeding or recourse to arbitration before the National Investment Promotion Committee (COM-INVEST) which has been specially created for this purpose and in which the private sector is largely represented. The role of this committee is to see to the effective enforcement of the deadlines and advantages granted by the Code.

2. INCENTIVE SCHEMES

The new Code introduces two incentive schemes:

4 COTE D'IVOIRE

INTERVIEW • by Antony Goldman

'We have come a long way'

President Henri Konan-Bédié talks about the prospects for his country

When President Henri Konan-Bédié succeeded the late Félix Houphouët-Boigny in 1993 one report suggested he might be "too small for his boots". But since being elected to a five-year term in 1995 he has emerged from the shadow of his predecessor and appears increasingly comfortable with the mantle of office.

• With consumption unlikely to increase this year, are Ivorians becoming impatient? And how great a strain is the foreign debt?

Our economy is based on agriculture, and the export receipts from coffee, cocoa, palm oil and cotton weigh heavily in our accounts. The prices of these raw materials are fairly erratic on the world market.

We are at present on a good plateau [of prices] but you have to touch wood because there are ups and downs, and sometimes the prices are very low and plunge the country into enormous difficulties.

The second constraint on our economy is that, although we are the most industrialised country in the subregion, industry only accounts for 20 per cent of gross domestic product. We think that development will help us do better, create more diversification and more stability.

Our third difficulty is our external debt, which represents more than 150 per cent

of our GDP. Servicing this debt takes about 30 per cent of government receipts.

Otherwise, the recovery shows considerable vigour. We are now at a 7.5 per cent growth rate, compared with the crisis years when the rate was negative. This would be even better if we could settle the problem of the debt.

That is why we are in discussion with the World Bank, the International Monetary Fund, our creditors and the international financial community.

• Do you have confidence in the patience of Ivorians to continue this effort?

We have come a long way. In 1990-94 we were going down to hell with the revenue of farmers cut by half, and by a quarter or a third in the case of people in the city, particularly civil servants who had their perks and their numbers reduced. It was very hard.

Since then the trend has been reversed. We have made sure the poorest have recovered their purchasing power. Those further up the ladder have benefited, too, but not entirely regained their purchasing power.

Farmers have more than caught up because their incomes have gone up 43 per cent [since the turnaround in commodity prices].

In all countries, everything turns on social policy... and, like other countries, we too have strikes sometimes here and there. We treat them as disputes - given the state is no longer the employer - between the workers and the private sector, with the state putting its authority at the service of

the protagonists to provide arbitration.

But we advise prudence, because the recovery is still young, only three to four years old. One should not eat the corn in its kernel.

• What is your vision of the relationship between the public and private sectors in the future? To what extent can the state withdraw from the productive sector?

Since our Independence [in 1960] we have established a liberal market economy. The state invested in certain sectors where private enterprise was too timid, but since then we have privatised practically everything. Some sectors remain [in state hands] but they are secondary, while the privatisation of sugar and cotton is under discussion.

In petrol we have made a deliberate effort. We are beginning to produce our own petrol, but not enough to keep the refinery going at full load, so that is why we are importing some crude to produce the refined products we ship to the whole subregion.

• In today's globalised economy, are you satisfied that the Ivory Coast is opening up enough and attracting a wide enough range of investors?

We are now soliciting other investors in addition to the French. This is the consequence of our choice for liberalism. We have established our embassies in relation to a country's place in our foreign trade, and we have worked intensively to promote [inward] investment.

Some have come, others have dragged their feet. There dialogue is almost an institution, at all levels. In addition, we have an economy which, relatively speaking, sustains well-being, and good governance. We have a little debate about how, at the time of [alleged] plots, this or that was done. But compared with other states in the region, we have never shot anyone, nor let people die in prison of hunger or thirst.

• Don't you think that, with current tension and demonstrations by the opposition, the Ivory Coast still has a certain distance to go

After the carve-ups at the Congress of Berlin [1870] and at Yalta [1945], the European, western powers respected their zones of influence. For instance, it was French trading companies that introduced British products [into the Ivory Coast]. But we have always urged direct trading relations.

• But France still accounts for about a third of Ivorian trade?

People tended to leave the Ivory Coast to the French, simply because we were a French colony. In addition, during the cold war, France was left to defend western interests in francophone Africa, and the US and Britain did the same in anglophone Africa. Now there is no more east-west rivalry, only economic competition between the zones. France and French-speaking Canada, for instance, are trying to penetrate Nigeria, Ghana and Uganda.

• How do you see the Ivory Coast's internal politics developing?

We have a young opposition. I don't think we should leave them outside completely. I don't need them to govern. However, I consider it to be in the national interest to give them some experience of the workings of the state.

None of [the opposition] has ever run anything, not even a village.

• Will you run for another term in the year 2000?

Everything is in good time. That will depend on my voters: my party, I still have three years of my current mandate to go.

from having been a one-party state to a pluralist democracy?

All the problems you refer to are born out of the difficulties of establishing democracy, which is not easy anywhere in the world. Democracy is an ideal, which *chez nous* is complicated by ethnic and tribal cleavages. But these problems exist elsewhere. Look at what happened in Yugoslavia.

• Your offer to enlarge the majority with members of the opposition, and perhaps take some of them into government, is this a means of returning to the one-party tradition?

No, it is a means of trying to make [the opposition] more responsible. It is a question of training, not a favour or a gift. The PDCI [the ruling party] has always been in power.

We have an experience - even perhaps the strongest in Africa - because we have avoided coups and we have created a growth which puts us among those at the head of progress in Africa.

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Participants in a mask festival; a rich culture has not been ruined by mass tourism

Antony Goldman

A visitor's guide

Good hotels and restaurants complement a rich cultural heritage

Getting there

212786, Le Bateau ivre (tel: 228073).

Chez Wluter is probably the best (and the most expensive) Italian restaurant in Abidjan and is located behind Cocody market. On the same street is the less pricey La Dolce Vita, which is famous for its pizzas. Chinese and good Lebanese (Le Mechioui) are also in the same street.

Aboussouan (SD Giscard d'Estate, Treichville) and Les Figurines (Plateau) offer good African food in classy settings. La Béche bleue (BD Giscard d'Estate, Treichville) is one of the latest inns in town.

Rather snuffier but well worth a visit are Le Senat and La Gorgo d'or (which does good prawns), both nearby. Try also Le Bogolan (BD Latrille, Deux Plateaux) and Le 331 (Rue Mermoz, Cocody).

Barbecue restaurants: Le Brûlé (Zone 4, 248009), le 37-2 (Pétral), tel: 321663). The Jam's on Bd de Marsella has live jazz on Mondays and Thursdays.

Getting around

Carry passport/ID when venturing out to avoid hassles at police roadblocks.

The city's red taxis have meters. Rates double after midnight. Typically, a ride from the airport to Plateau should cost about 2,500 CFA francs during the day.

Car hire can be arranged from the airport most hotels. Avis, Hertz, Europ Car and Budget operate here. Expect to pay \$85 a day plus mileage. A cheaper option is Auto Plus (tel: 224507), next to the French Cultural Centre in Plateau. About 35,000 CFA a day, all in.

Phone numbers

International code: 226; no area codes.

Ambulance (SAMU): 185, 443445, 445383

Police (emergency): 111, 170

Telephone enquiries: international: 160; national: 120

Felix Houphouët-Boigny International Airport: 277322, 234000

Air Afrique: 203000

Air France: 322819

Sabena: 212936

Swissair: 215572

Ghana Airways: 322783

British Embassy: 226850

US Embassy: 210879

French Embassy: 210404

Tourist Office: 206500

Economics Ministry: 210565

Ivory Coast Investment Promotion Centre: 214071

Anne Le Coz

Tracing established lines

Continued from page 2

"We need an independent electoral commission, we must move towards proportional representation. The voters' register must be reviewed and the size of constituencies should be more equal," Mr Djangone says. "Everything at the moment favours the PDCI."

The government remains quiet about the prospects for changes to a system which has served it so well, prompting the opposition to reject Mr Bédié's offer to rejoin in a coalition administration.

The opposition dismisses as insufficient moves that are being made towards decentralisation and condemns bis concept of Ivori-

ite, which has politicised the nationality question - which is especially sensitive in a country where about 30 per cent of the population are immigrants.

While some in the FPI speak of mass protest or general strikes in order to press the government into adopting change, there is little to indicate that there is much appetite for confrontation beyond the boisterous student population, even among the disengaged.

"The real problem for the PDCI is complacency," says one western diplomat.

"After 40 years in power and still effectively unchallenged, many of its leading lights regard the privileges

of office as personal property."

"The only sanction on government is from within, and I wonder if that is altogether healthy."

A senior official says: "We know there is an old-fashioned nomenclature which still holds influence, but in Côte d'Ivoire our strength has always been in follow evolution rather than revolution."

"Even with multipartyism, we are looking for consensus."

"And if we blend the more conservative ways of some with the dynamism and initiative of the younger generation, I would argue that that also is good for the country."

THIS WEEK

First, a few facts. Three out of four citizens in the European Union say they are ill-informed about the planned single currency. Two per cent feel very well-informed; only 19 per cent feel well-informed.

Seven in 10 EU citizens feel ignorant about their union, though 77 per cent would like to learn more. The right to study and work in other member states is understood as is the right to buy insurance or open savings accounts in another EU country.

But people are far more unsure about what happens when they move to another member state. Many are unaware that they are allowed to vote in local elections. Many believe, falsely, that there is an EU-wide telephone number for emergency services.

These statistics appear in the latest Eurobarometer public opinion survey released last week in Brussels. They suggest that the gap between "Europe" and the man and woman in the street

looks large, even on the most basic issues.

In Britain, politicians and commentators have blamed ignorance, apathy and the Euro-information gap on the lack of a serious debate about the pace and direction of European integration. That was certainly true for a long time after the 1957 Treaty of Rome. As long as the EU delivered peace and prosperity, most Europeans appeared content to cultivate their gardens and let the politicians run the show.

Yet there are numerous signs that the mood is changing.

Alternative voices are starting to make themselves heard, not just in the familiar sceptical arc stretching from Britain through Denmark to Sweden; but also in France, where national legisla-

DATELINE

Brussels: a survey suggests that the gap between "Europe" and the man and woman in the street looks large, writes Lionel Barber

tors are pressing for limits on EU-wide legal authority, and in Germany, where the regional Länder are leading a drive to repatriate powers from Brussels.

And here comes the biggest

surprise of all. In Brussels, the heart of Europe, groups and networks are springing up which are intent on challenging the orthodoxy about building "an ever-closer union".

In some instances, they are lone voices like Bernard Connolly, the renegade European Commission economist who was dismissed for writing a scathing critique of economic and monetary union spiced only by some extreme anti-German passages. Or John Laughland, the young Englishman and former Sorbonne lecturer in a boater and Baby Austin. Laughland has published a book called *Tainted Source: the Undemocratic Origins of the European Idea*, which argues that to organise Europe around a single currency is dangerous for democracy and the rule of law.

Perhaps the most interesting sceptical voice in the debate is the Centre for New Europe headed by Fernand Keuleeneer, a corporate lawyer educated at the Catholic University of Leuven and Yale Law School.

A cheerful chap with a trenchant intellect, Keuleeneer has published *Maastricht II: Democracy, Nations, Europe*. His contribution is timely because EU leaders are about to gather in Amsterdam to complete a new treaty - Maastricht II.

Its chief selling points are new language on fundamental rights, employment and the creation of an area of "freedom, justice and security". This will provide for the progressive lifting of border controls, common asylum and visa policies, and more co-operation between police forces.

Keuleeneer and his colleagues believe the treaty's approach is flawed. Rod Hunter, an environmental lawyer and contributor, points out that the inclusion of new treaty rights - such as the right to a high level of employment, access to public service utilities, or even animal rights - are a recipe for public confusion and unnecessary judicial disputes. They amount to a political wish-list.

Keuleeneer is also worried about the expanding role of the European court. He cites last year's ruling against the UK government which had brought a case against the EU working-time directive. The UK argued that the directive had been improperly passed by majority vote as a "health and safety" measure.

Instead of exercising restraint

in this area, the court seized on the opening offered by the UK challenge and chose an expensive interpretation of health and safety used by the World Health Organisation.

The result, warns Keuleeneer, is that the court could become a channel for translating new rights such as "health security" or the "right to health" previously clearly in the domain of nation states.

Similarly, he wonders, should the European Court really become involved in the organisation of sports teams, as it did in the recent case of Jean-Marc Bosman, a leading Belgian footballer, simply on the basis of the principle of freedom of movement in the EU?

These are questions well worth pondering, especially when EU leaders hail the forthcoming treaty of Amsterdam as the launch of a "People's Europe". Let the real constitutional debate begin.

The Monday Profile · Hanson

Bankable pop stars



Whenever the name Hanson has appeared in the FT, it has almost always been that of Lord Hanson, the septuagenarian British industrialist whose insatiable appetite for acquisitions once earned him the nickname of "the predatory peer".

Times change. Another Hanson has hit the headlines - three of them to be precise. Isaac (right), Taylor (centre) and Zach (left) Hanson are brothers from Tulsa, Oklahoma who, at the tender ages of 16, 14 and 11, are poised to eclipse the Spice Girls as the hottest phenomenon in the global music market.

Nothing is ever certain in the music business, but judging by their progress so far, Hanson seems destined for superstardom. *MMMBop*, the brothers' first single, is now number one on both sides of the Atlantic, and *Middle Of Nowhere*, their debut album, has sold over 1m copies in three weeks in the US.

The Hanson brothers are latest in a long line of teen idols to combine catchy tunes with androgynous good looks that have already scooped a "Hot Totty Alert" slot in *71 Hits*, the British teenage magazine, and should soon be plastered across adolescent bedroom walls.

Yet Hanson is also a corporate asset for Mercury, their US-based record label, and PolyGram, its Dutch parent company. The band's value as an asset will be determined by how many records it sells and, critically, how long its career lasts.

Hanson has emerged at a time when PolyGram and the other multinational groups that dominate the \$40bn (£24.5bn) global music market - Japan's Sony, Warner of the US, Germany's Bertelsmann, EMI of the UK and Canada's Seagram - need new assets, because their old stars seem to be fading.

New releases from once bankable names including R.E.M., Pearl Jam, Bryan Adams, Whitney Houston and Aerosmith have floundered in the past year. Even EMI's *Pop*, which has sold 3.5m copies in three months, is not considered to be an unqualified

success in the industry. The album has been heavily discounted, and advance ticket sales for *PopMart*, U2's world tour, are slower than in the past.

Record companies need bankable stars because they rely on the profits of a few best-selling albums to offset their losses on others. Music marketing costs have escalated in recent years as competition between the "big six" has intensified, and most albums now need to sell in millions to make a reasonable profit. Only 34 of the hundreds of PolyGram releases achieved that sales level in its last financial year, and EMI mustered just 25.

Once an album has broken even, its profitability rises sharply as sales increase. If Hanson's success in the industry. The album has been heavily discounted, and advance ticket sales for *PopMart*, U2's world tour, are slower than in the past.

One of PolyGram's past strengths has been its flair for churning out several 5m-plus albums a year, but its luck seems to have run out in the past two years and group profits have stalled. Alain Levy, PolyGram's chairman, is embarking on the final stage of a bold, but risky bid to diversify into the film industry. Anxious to revitalise the music division, he has changed the senior management of several labels including Mercury, where Danny Goldberg, a former Beck, whose *Odelay* album, to work on some of the song on MTV.

If all goes well, Hanson's album might have matched the 1.5m sales of the Spice Girls' debut this time next year, which would increase PolyGram's profits by at least \$50m, and pad out little Zach's allowance as puberty approaches.

Alice Rawsthorn

Stephanie Flanders · Economics Notebook

Germany's cross of gold

The Bundesbank's fixation with its reserves is as old as the nation

When the Bundesbank denounced the German government's plan to revalue the nation's gold reserves last week, observers were quick to see parallels with previous battles, for example, over the terms of unification in 1990-91. But the Bundesbank's special feeling about the nation's gold reserves has its roots much further back than that - in the very birth of the modern German state.

When France was forced to pay a 100 gold franc indemnity to the newly created German Empire after losing the Franco-Prussian war in 1871, one of the new German government's first acts was to go to London and exchange it for gold. In the words of Harold James, an economic historian at Princeton and author of a recent paper on the subject, the French gold "was the treasure on which a new German polity could be built".

Equally, it was the treasure that the Reichsbank, Germany's first central bank, was created to protect. The gold helped underpin the decision to join the gold standard in late 1871. Four years later, the Reichsbank was established to maintain the new currency's value and preserve the stability of the financial system.

Germany has associated the fate of the currency with the central bank's control over its gold reserves ever since. And for good reason. The link with gold was abandoned twice in the first half of this century, each time pre-aging hyperinflation and financial disaster. The vast bulk of gold reserves built up at

the newly formed Bundesbank after 1957 as a result of enormous German trade surpluses underlined the central bank's commitment never to let it happen again.

But as Professor James shows, the early days of Chancellor Otto von Bismarck's Germany cast a rather different light on the latest battle between Chancellor Helmut Kohl and the Bundesbank, and on the debate over European economic and monetary union more generally.

Then, as now, many saw the creation of a single currency as a way of cementing economic ties across states and supporting trade and industry. In the case of Germany, the development of a German customs union, the Zollverein, after 1834 and the attempt to form a single labour market within the Northern German Confederation in 1868 had fostered some degree of commercial and financial integration between the German states. But monetarily speaking, the newly unified country was a mess. Shilling coins were in use in most of the union but each state's coins had a slightly different weight, size and purity.

The wisdom of suddenly shifting all of these silver-based circulations onto gold was not immediately apparent to all of Bismarck's new constituents. And when the new coins were introduced he made some concessions to popular fears by allowing old coins to remain in circulation. He also agreed that the new gold coins would carry the same value and the same ingredients were needed.

Once started, the move to gold had a self-perpetuating quality because those countries that remained on silver risked being flooded by cheap silver dumped on the market by others. He also agreed that the new gold coins would carry the same value and the same ingredients were needed.

One factor was the practical convenience of gold for businessmen. Industrialisation meant a rising volume of transactions - much of it international - and with it a growing demand for a more convenient unit of exchange. Gold had a clear edge over silver, being much lighter and easier to transport.

Business interests in Europe and elsewhere were pressing for a move to gold on convenience grounds from at least the 1850s onwards. Like today, it took more than the promise of lower commercial transaction costs to prompt countries to want to switch to a new system. Two further ingredients were needed. First, a belief that the new standard would be more stable than the old. And second, that it would give countries greater

prestige and credibility on the world stage.

By 1871 gold seemed to promise both of these benefits. The price of silver entered a period of rapid, sustained decline, leading both the banks and the increasingly important urban-industrial classes to lobby even harder for gold. At the same time, adopting the gold standard seemed to offer a chance of importing the political and economic credibility of Britain, the shining economic role model of the time.

Fast-forward to 1997, and Germans are once again being asked to lead the way in the adoption of a new European monetary standard. Only this time the role model is none other than the institution which the new system would abolish - the Bundesbank. What is more, the guardians of the currency are being told, in effect, that they must cede power now over the nation's gold reserves for the new currency to go ahead on schedule.

Historians may judge that Mr Kohl's critics were as misguided as Bismarck's; that Germany was not giving up the Bundesbank so much as gaining a new and prosperous Ecu. For now, though, history would suggest that, if he wanted to win the country over to his side, he has chosen a uniquely unfortunate way to begin.

Monetary and Fiscal Unification in Nineteenth Century Germany: What Can Kohl Learn from Bismarck?, Princeton University, March 1997



Bismarck, the Iron Duke, and Kohl

side, and the state's ruler, or the city's coat of arms, on the other. But the government was in little doubt that a gold standard was the right choice.

As it turned out, Germany's decision started a worldwide stampede out of silver and paper-based currencies into gold. In 1871, Britain and Portugal were the only countries in Europe to peg their gold to gold: by 1878 every European nation, plus the US, had either adopted the gold standard or was heading firmly in that direction.

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MANAGEMENT

Dottie Justice, head of human resources for the hotel group HPS in Knoxville, Tennessee, raves about the efficiency of the company's older employees.

"Elderly workers are more punctual and reliable than younger ones," she says. "They have a wonderful telephone manner and they don't take off for the nearest swimming hole when the weather gets nice."

The performance rates of elderly employees have been so good that HPS sends out people over 65 to take telephone reservations for its chains, which include Howard Johnson and Days Inn.

There is one drawback, however. The company's studies show that it is more difficult to train older employees in computer skills.

That seemingly small point could soon become a big workplace issue in the US. America as a society is ageing quickly, and many of the so-called baby-boomers say they expect to work well into their 70s. But while the statistics suggest there is going to be more grey hair around the water cooler, companies are increasingly demanding employees with good computer knowledge.

Research consistently shows that, although overall job performance is at par, older workers are a little slower to learn new technologies than their younger counterparts. Most recently, a series of studies by Harvey Sterns at the University of Akron supported this notion. "There's no doubt that older adults take longer to learn computer skills and may need more assistance," says Sterns.

Older workers' unease with new office technologies is understandable. Employees over 50 spent many of their working years in a fax-free, computer-free environment. Even after the use of these facilities became widespread, many mid- and senior-level managers were cushioned from the new technology by efficient secretaries.

Times have changed. With the introduction of the internet, pressure has mounted on managers to learn basic computer use. The need for cutting-edge skills in some industries is expanding so rapidly that the very definition of an older worker has been altered. "In Silicon Valley, a 40-year-old may be considered over the hill," says Sara Rix, a senior policy adviser for the American Association of Retired Persons.

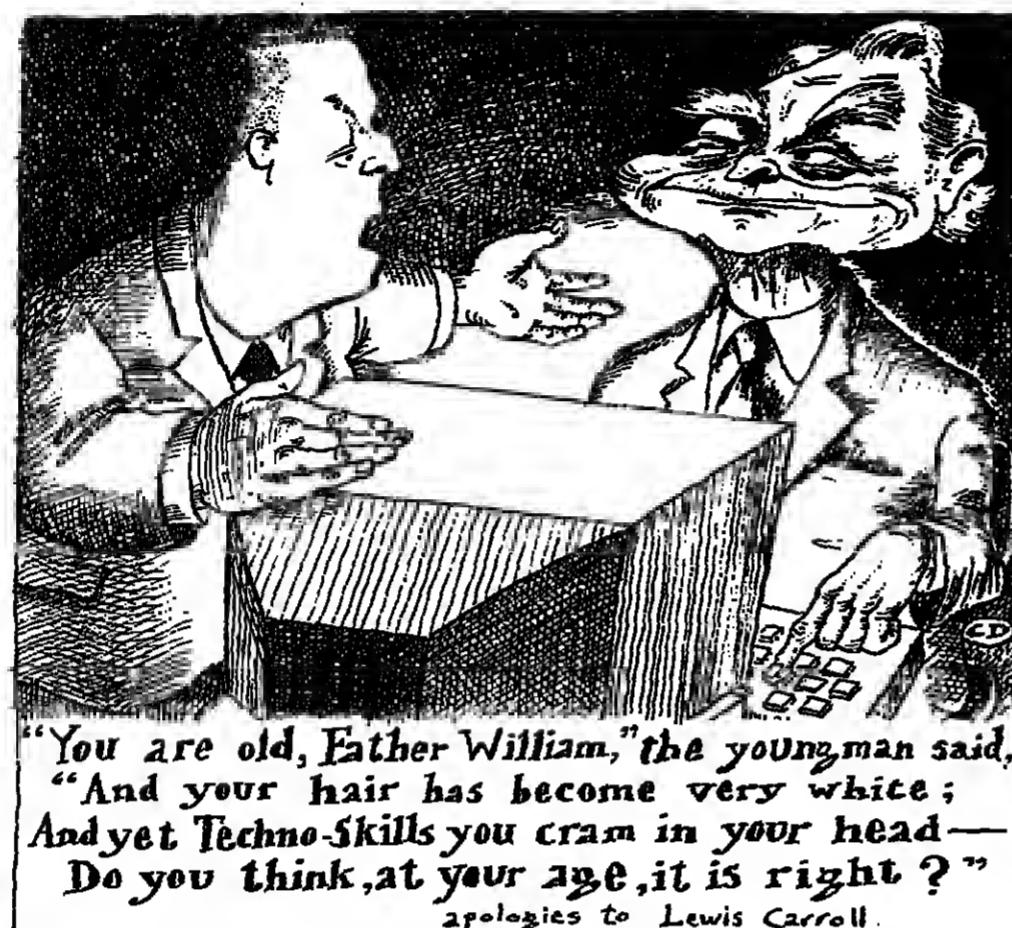
These trends have led to concerns about employment distortions, with the elderly facing diminishing opportunities while younger, computer-savvy workers are in increasingly short supply. Consultants say it is difficult to see how US companies will fill their ranks, unless they invest heavily in retraining older workers, particularly in today's environment of almost full employment.

Increasing legal disputes may impose a further toll on the private sector. According to the federal Equal Employment Opportunity Commission, age discrimination suits now account for a larger portion of its complaints than a few years ago.

Technology and retraining are often highlighted in such cases. "Tension in this area has been

Still keeping up as time goes by

Victoria Griffith on approaches to training older workers in computer skills



growing, and retraining is an important part of recent cases in which large numbers of older workers are laid off," says Marc Rosenblum, a law professor at Georgetown University.

While companies may legally refuse to hire or promote workers because of inferior technological

skills, they must, under US law, offer older employees the same training opportunities as younger workers.

Age discrimination suits have picked up on this point. In one case recently settled out of court, Lockheed Martin, the aerospace company, was accused of failing

to retrain older employees for new tasks. The group agreed to pay \$13m (£8m) in damages and retire about 450 older employees.

The slower pace of older workers in learning technological skills is not in itself a barrier to productivity. "They are slower, but they can be trained, and after

they are, they perform as well as younger people on technological tasks," says Sara Czaja, a professor of gerontology at the University of Miami.

There appears to be broad agreement among most of those who have studied ageing that the main problem lies in the attitudes of both employers and employees. "It may be cheaper in the short term for companies to simply replace older workers with younger ones who've had contact with computers from the cradle, but that's not a long-term solution," says Bix of the Association of Retired Persons. "What they really need to do is to keep a closer eye on the skill level of their employees, and give them a special nudge to get the training if necessary."

Some of the responsibility lies with older workers. With many senior managers burdened by heavy workloads, it is all too easy to forgo training and attend to what they see as pressing tasks. To remain marketable, though, older employees must stay up to date. "To fall behind in technological skills is suicide," says Ray Fay, a partner handling age discrimination cases for Bell, Boyd & Lloyd, a Washington law firm.

Studies by the consultancy ICF Kaiser show that companies offering self-paced learning opportunities did not see a large differential in computer skills between older and younger employees. "It can be embarrassing for elderly workers to be put in a classroom situation," says Michael Barth, executive vice-president of ICF Kaiser. "Instead of putting them on the spot, it's advisable to let older workers go at their own speed."

Older workers and their employers can take heart in one trend: the improved user-friendliness of computers. Even the internet is easier to navigate than it was a few years ago. "It's getting so easy to use computers that it may not be a barrier much longer," says Francis Caro, director of the gerontology institute at the University of Massachusetts.

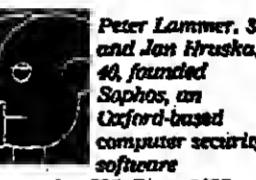
"Even if older workers need an extra hour or two every few months to familiarise themselves with new technology, that would hardly cut into their overall productivity."



Lammer (left) and Hruska: "There's an air of the mad professor about us"

PARTNERS

Sophos



Peter Lammer, 38 and **Jan Hruska**, 40, founded Sophos, an Oxford-based computer security software company, in 1985. Since 1987 they have specialised in anti-virus products. Last year they opened an office in Boston, Massachusetts. Their annual turnover is £5.5m.

Jan: "We only wanted the business to grow to 10 people, then stop. Neither of us felt we could manage more than that. We had decent office policies, particularly the backstapping.

I don't think either of us envisaged the virus industry moving at 500mph compared to the computer industry which moves at 10mph. We've now got 60 employees but we've found a huge shortage of good people. Unfortunately, a lot of computer graduates don't come out of university with the necessary skills. These people need jobs yet they're still being taught how to program in stupid Pascal, even though they know the industry uses C++.

Over the years we've developed a test for would-be candidates which assesses how intelligent they are and whether they're literate.

I have questions I ask, like what is three times seven. If they reach for the calculator, which at least half of them do, then they're out.

Working here is like being in a very exclusive club for highly intelligent people. Some of them have little quirks, like only wearing black, or turning up at midday and leaving at 2am, but they're tolerated because they're great programmers.

Peter and I sit with everyone in the open-plan office and encourage the staff to come up and say if they've got a problem. I try to be hands-on and make a habit of working on a virus at least twice a week. Peter doesn't do it willingly. I push him. It's important neither of us loses sight of what the business is about."

Fiona Lafferty

Grey lobby gets restive

Richard Donkin on campaigners who want ageism outlawed

Campaigners seeking early legislation to end age discrimination in the UK were dismayed that there was no mention of plans for it in the Queen's Speech.

Andrew Smith, the minister responsible for equal opportunities, has promised consultation. But in a parliamentary answer to David Winnick, Labour MP for Walsall North — whose private bill to end age discrimination in job advertising failed in the last parliament — Smith appeared to stop short of a commitment to legislation.

His stance was seen by some as a step back from an affirmation made in 1988 by Ian McCartney, then shadow employment minister, to "introduce legislation to make age discrimination illegal".

Some interest groups, however, have interpreted Smith's statement as less of a retreat and more of a decision to take a thoughtful approach. The Carnegie Third Age Programme, a prominent interest group for older people, is suggesting ways that anti-discrimination measures could be introduced without a bill.

It says officials at the department of employment have been receptive to a proposal to amend the Companies Act so that businesses employing more than 250 people would need to specify their equal opportunities policies in their annual reports.

It says such a requirement

would not trouble companies which already use such statements and quotes the 1996 annual report of SmithKline Beecham, the pharmaceuticals company. This says: "We will continue to develop as a company of diverse employment, gaining strength from a culture that is open to talented people, without regard to ethnic background, religion, age, disability or gender."

Insisting on such all-embracing equal opportunity statements, Carnegie says, could be a useful first step to a more powerful Equal Opportunities Commission. Without such moves, it says, barring people from obtaining

employment on the ground of age will stand alone as a significant area of discrimination with no legislative sanction against it.

Labour may be tempted to steer clear of legislation in the light of changing attitudes, brought about by the voluntary codes barring age limits in job advertising supported by a number of leading agencies and publications. These do not, however, address age discrimination in the workplace.

Carnegie estimates that about 2.5m people over the age of 50 in the UK can be classified as "economically inactive". Labour's figures show one in four unemployed people over 50 has been out of work for at least four years. Smith's most recent statement suggests the government does not intend to overlook the issue.

There's definitely an air of the mad professor about us. One of the things new employees find most baffling is the sheep noises they hear late at night. We discovered long ago that making animal noises gets rid of pent-up frustrations.

It's one of the great pleasures of running your own business that, and not having to kowtow to others' advice. Being successful means we can say "go to hell" if we don't like someone's opinions.

When we decided to build our own offices, the general consensus was, get a mortgage and buy an existing property.

any of the other adjectives usually used to describe it.

Some of the things that worked well in the past no longer work and need to be cracked. But for most of us at work change is at the margin. In the big ways our jobs are not that dissimilar from what they always were.

My diary this season is one long blank. I had hoped for a corporate invitation to the Chelsea Flower Show, but no luck. Neither have there been any invitations to Wimbledon, Ascot or anywhere else. Thus enforced austerity has one advantage: allows me to criticise those who are knocking back champagne at someone else's expense.

For those of us outside the gates, the system of lavish corporate entertaining looks dodgy. The reason companies invite you to this sort of thing is not because they like you — if that is the only reason they should be fired for wasting their shareholders' money. They ask you because they want something in return. They are offering you an institutionalised, perfectly legal bribe.

Given how indignant everyone has become about sleaze, it is surprising that this corporate sleaze goes largely unnoticed. MPs have to disclose every gift over £125, doctors are limited in what they can accept from pharmaceutical companies. But for most companies anything goes. According to Management Today, few companies are beginning to crack down. At National Power all gifts have to be cleared with a supervisor, and anything that might be seen as an inducement is refused.

The guidelines seem sensible enough but are not likely to catch on. The trouble is that the person who should be drawing them up is likely to be too busy dusting down his top hat in preparation for Ascot.

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POSITION _____ ADDRESS _____
POSTCODE _____
OFFICE PHONE NUMBER _____ NATURE OF COMPANY'S BUSINESS _____

FT Discovery

The more things change, the more they are the same

Lucy Kellaway

The one certainty in the uncertain world of management is change. Change is faster than ever before. Ask any chief executive and they will tell you that their Number One challenge is managing change.

Everyone believes this, but is it true? Are organisations really caught up in a tornado of change? If they are, it has passed me by.

Of course businesses have to change. They cannot survive if they are static. But it has always been this way. What I doubt is that this change is faster than it ever was.

So why do we all believe that something extraordinary is happening in our places of work? Partly the blame rests with the management parasites. One genuine change over the past decade or so has been the growth in consultants, commentators, and assorted experts. Preaching change is a lot more profitable than maintaining the status quo.

Admittedly there is evidence supporting the theory of giddy management change. But the reason for much of this "evidence" is that someone has gone looking for it, and in this fuzzy area you can usually find whatever you are searching for.

Take last week's Industrial Society survey saying that 94 per cent of employers are going through a process of culture change. This sounds pretty remarkable. But on second thoughts, if you ask a company if it has a culture change programme it will say yes, as no one wants to appear to be behind the times.

They may have some half-baked programme of sorts. Whether their culture is actually changing is another matter entirely.

Consider some other clichés of change. Work is becoming more flexible. This is part of the change mantra. But last week the Policy Studies Institute published a report finding no evidence of any increase in flexible forms of work. The increase in

the number of flexible hours worked was almost entirely due to more overtime.

But no one takes any notice of this finding. Consultants go on regardless, talking about the explosion in flexible work.

Take jobs for life. There are supposed to be none of these left. But there are plenty of studies showing remarkable consistency in employment, at least among those who survived the great downsizing purge.

The heads of many big companies agree that all this talk is hogwash. Interviewed recently in the FT's Mastering Management, John

Browne, chief executive of BP — at the company man and boy — said it could still offer jobs for life.

Neither is empowerment quite the revolution it is cracked up to be. A divisional director of BT was quoted in the FT last week talking grandly about the new responsibility his employees were being given. It turned out he was referring to staff no longer reading from prepared scripts when dealing with customer complaints but choosing their own words.

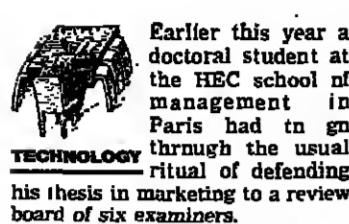
This is just the sort of change that is really going on inside companies. It is not sweeping, revolutionary or



BUSINESS EDUCATION

Della Bradshaw assesses the educational implications of the latest alliance between three business schools

New technology for old schools



TECHNOLOGY

Earlier this year a doctoral student at the HEC school of management in Paris had to go through the usual ritual of defending his thesis in marketing to a review board of six examiners.

But only five of the six were sitting in the room in Paris.

The sixth participated via a high-capacity video-conferencing link from his office at the Amos Tuck school of management at Dartmouth College in New Hampshire in the US.

The review board was just the first manifestation of an alliance between three business schools to exploit the latest technology in order to further research and teaching. Between them the three schools, Tuck, HEC and Templeton, Oxford's management college which specialises in executive education, have invested millions of pounds to realise the technical links.

At the outset the network is being used by postgraduate stu-

dents to share research information. A high-tech research symposium will become a regular event.

"It's an opportunity for us to work at different levels," says Bernard Ramanantsoa, dean at HEC. "Most alliances just involve student exchanges or the exchange of faculty, which doesn't happen very often."

Eventually the deans of the three

The move is not commercially driven. It really is motivated by the need to learn about learning'

schools envisage that classes will be taught jointly across the network, for both executive and MBA courses.

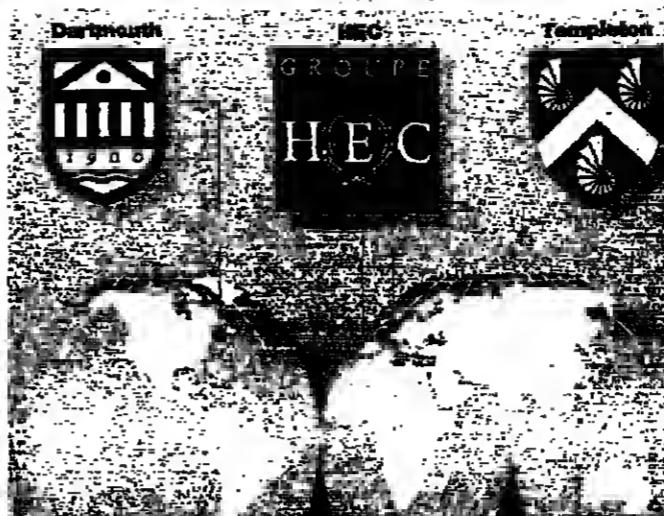
Cross-teaching for executive courses could begin by the end of the year, says Ramanantsoa. Once these have been successfully tested, joint MBA classes could follow shortly afterwards.

The first step for the alliance, however, is to set up the technological structure to enable the cross-fertilisation of ideas. "The move is not commercially driven. It really is motivated by the need to learn about learning," says Rory Knight, dean of Templeton.

"What we want to do is to set up the precursors of spontaneity," agrees Paul Danos, dean at Tuck. "It's the precursors that are so difficult."

Once the infrastructure is in place Ramanantsoa envisages being able to disseminate ideas between the schools in the same way as consultancies can share ideas between offices. "At any time if I have an idea I want to be able to contact people who would direct me to publications or other research where the idea had been discussed, or would say 'Yes, that's a great idea'."

The alliance is one of very different yet curiously similar institutions. All three management schools have been set up at the most traditional universities, strongly rooted in local culture.



Oxford is the most typically British of institutions, while Ivy League Amos Tuck, founded in 1900, was the first to launch an MBA programme in the US and today offers the archetypal American MBA. HEC is one of France's "grandes écoles" and widely regarded as the country's most formidable local business school.

Although each school is relatively small compared to the MBA factories of the US, the three schools together have more research staff than any single school in the world with the exception of Harvard and Wharton. And it is the quality of those research staff that counts, argues Danos. "There are a lot of second-rate players but there who have high tech, but they're still second-rate." The money for the latest technol-

ogy at Tuck and Templeton has been put up largely by benefactors in the case of Templeton by the late John Pitt, the former chairman of technology companies Telecom and Virtual Access.

Templeton has already spent \$1.5m to set up a high-technology facility to officially opened this month. A further \$4.5m has been allocated for expansion over the next two years, for computer workstations, broadband telecommunications links and the required study facilities. Phase three will involve the linking in of the proposed Oxford business school site to Templeton.

At HEC, partly funded by the Paris Chamber of Commerce, Ramanantsoa is hoping French conglomerates, too, will contribute financially to the scheme.

NEWS FROM CAMPUS

Getting to the heart of the matter

How do you manage business?

This question lies at the heart of the annual Case Clearing International Conference, held at the Fontainebleau Hotel in Paris on June 15. The workshop sessions, the second on the agenda, will be held in European cities.

Negotiated by the school and the Bank of Nova Scotia, the preferential rate loans will be for amounts up to US\$60,000 (\$26,500) a year. The loans will be repayable over 10 years once the student secures a job.

See: Canada, 319, 321, 326

Cash for courses at Ivey school

Students at the Richard Ivey School of Business at the University of Western Ontario are to get an innovative loan package. The package will be available to students who join the MBA programme from this autumn.

The workshops will be at teachers and students in both business schools and commercial organisations who want to learn how to use case studies to advance their techniques.

ECCB: UK, (01234) 222 4000

See: Canada, 319, 321, 326

LBS: UK, (0171) 262 5059

LUBS: UK, (0113) 232 4501

Marketing folk get global degree

The European Business School of the year competition, developed jointly by London Business School and INSEAD, will start this summer at these university business schools. The course will be available on a one-year, full-time basis or on a part-time basis to enable students to complete a business plan for their venture.

LBS: UK, (0171) 262 5059

See: Canada, 319, 321, 326

European seminar for the best

The European business school of the year competition, developed jointly by London Business School and INSEAD, will start this summer at these university business schools. The course will be available on a one-year, full-time basis or on a part-time basis to enable students to complete a business plan for their venture.

LBS: UK, (0171) 262 5059

See: Canada, 319, 321, 326

CONFERENCES & EXHIBITIONS

JUNE 5-6

FT Asian Gas - Development, Investment & Financing Strategies
Executive programme, proven of the gas market in Asia. Top speakers from East West Center, BHP, British Gas, Chase Manhattan, Petroleum, Credit Lyonnais, Asama, Thai LNG Corporation, Conoco, Samuda Lodge, FT Conference Tel: +44 132 323 4723 Fax: +44 132 323 4723 e-mail: samudy@pearson-pr.com

SINGAPORE

JUNE 9 & 10

Payment Mechanisms and Performance Points Regimes
09.06.97
Speakers from the Private Finance Panel Executive, Linklaters & Paines, Odellts & Touche, Hamersley Bank Limited.

Risk Transfer for PFI

10.06.97
Speakers from Archer Underwriting Ltd, NEFA, WS Atkins and KPMG.

For further information contact:
Mr Wigand or Emanuel Tanayi,
Castor Conference Tel: 0171 287 5000
E-mail: bantony@castor.co.uk

London

The PFI Report

Conferences & Exhibitions

JUNE 9-10

Fundamentals of Swaps
For bankers, treasury staff, bank officers, operations and IT analysts and professionals involved in risk management and swaps. At the HEC School of Management, Paris. Market Players • Basic Swap Mechanics • Interest Rate Swap • Currency Swap • Swap, Swap & Practical Applications. 2 days £650 • VAT. Contact: Fairplace Tel: 0171 623 0111 Fax: 0171 623 0112 Internet: http://www.fairplace.com Email: fairplace@fairplace.com

LONDON

JUNE 10

Benchmarking Customer Satisfaction for Telcos
First Workshop of unique study programme for telecommunication operators, Telcos, manufacturers, Telcos, challenges of meeting customer satisfaction now and in future and how to achieve this through benchmarking. Contact: Farid Telecom Benchmarking Institute Tel: 0171 222 6500

LONDON

JUNE 11-12

EUROAI 97
Business opportunities in EU funded projects in 160 countries worldwide. Conference and exhibition covering a multitude of disciplines and products. The meeting place to find your European partners building for EU projects worth 100,000 million ECU per year.

Contact: John Daniels, CEP Tel: +32 2 503 22 26 Fax: +32 2 511 07 60

BRUSSELS

JUNE 16-18

Facility Documentation
• Types of Renewals and their legal identity, Letters and Covenants, Letters of Comfort • Leasing, Guarantees and Security Documentation, Registration Procedures • Fixed and Floating Charges, Priorities • Legal Requirements and Obligations, Regulatory Environment • Common Mistakes and Pitfalls. 3 days £1,250 • VAT. Contact: Fairplace Tel: 0171 623 0111 Fax: 0171 623 0112 Internet: http://www.fairplace.com Email: fairplace@fairplace.com

LONDON

JUNE 17

Regional Trade & Competition within the Context of the WTO
New York, USA • Trade and Investment NAFTA • U.S. Arbitrators & Trade-International, Euro Single Market and Stock Currency ISLE SDRs, The World Bank Group, International Investment & Trade in Africa, Corporate Governance and Financing. Directed by Harvey Appelbaum, Esq., at Covington & Burling, Washington, D.C. Contact: Covington Tel: +1 202 585 6777 Fax: +1 202 585 6777 E-mail: Sales@cov.com

LONDON

JUNE 17-18

The Finance Scorecard
This conference is designed to examine ways in which finance executives can add value to the business. Case-study presentations from leading European organisations provide practical advice and best practices.

Contact: Mick Gaynor at Business Intelligence Tel: 0181 878 3755 Fax: 0181 878 3751 E-mail: mick.gaynor@business-intelligence.co.uk

LONDON

JUNE 19-20

FT Asian Gas - Development,

Investment & Financing Strategies

Executive programme, proven of the

gas market in Asia. Top speakers from

East West Center, BHP, British Gas,

Chase Manhattan, Petroleum,

Credit Lyonnais, Asama, Thai LNG

Corporation, Conoco, Samuda Lodge, FT Conference Tel: +44 132 323 4723 Fax: +44 132 323 4723 e-mail: samudy@pearson-pr.com

SINGAPORE

JUNE 21-22

1997 Arab Banking Summit

Hosted by the Union of Arab Banks & Euromoney, the conference and gala dinner gathers Ministers, Governors, senior officials, investors and business leaders from the Arab region, Europe, US and Asia to evaluate Arab banking, financial reforms, and increased cooperation and communications with the international financial and corporate community.

Contact: Lin Cornish, New York Tel: (212) 979-3763 Fax: (212) 979-3939 Hilton Park Lane & Whitehall Palace London

JUNE 23-24

1997 Arab Banking Summit

Hosted by the Union of Arab Banks & Euromoney, the conference and gala dinner gathers Ministers, Governors, senior officials, investors and business leaders from the Arab region, Europe, US and Asia to evaluate Arab banking, financial reforms, and increased cooperation and communications with the international financial and corporate community.

Contact: Lin Cornish, New York Tel: (212) 979-3763 Fax: (212) 979-3939 Hilton Park Lane & Whitehall Palace London

JUNE 24-25

International Investment Fair In The Chuvash Republic

The fair is organised by the FIPC and the Russian Ministry of Foreign Economic Affairs and Trade to cover investment opportunities in the Russian regions.

Contact: FIPC - London Tel: +44 171 878 3008 Fax: +44 171 878 3499

CHEBOKSARI (Russia)

JUNE 24/25

Technical approach to FX

NEW course to develop abilities in forecasting rates and trading with the most popular charting methods - using sophisticated technical analysis software, dealing simulation. For Corporate Treasurers, bank dealers, economists and economists, foreign exchange experts, David Lewis, London Tel: +44 171 878 3008 Fax: +44 171 878 3499

LONDON

JUNE 26 & 27

Risk Management

Two one-day courses

An introduction to Risk Management & Tools and Techniques of Risk Analysis

These courses are designed as a general introduction to oil industry operation and economics. The courses are valuable for:

• Participants from the oil industry who require a broader perspective of the industry's activities and the economic factors affecting its development

• Participants from financial and commercial companies, service companies and government organizations who require an informed and concise introduction to the economic and commercial background of the industry

Contact: Pauline Ashby Tel: +44 171 467 7100 Fax: +44 171 255 1472

LONDON

JUNE 19

Globalisation and Risk Management and Employment Obligations: Defining Globalisation and Trade in a globalised company

Delivered by Ramanantsoa, Esq., Partner at Paul, Hastings, Janofsky & Walker LLP, Washington DC Attorneys, Co-Chair, American Bar Association (ABA) International Trade Committee and Panel of Experts. Contact: Controller Tel: +44 158 637 9900 Fax: +44 158 637 9900

LONDON

JUNE 20

Introduction to Oil Industry Operations

23-25 June: Introduction to Petroleum Economics

These courses are designed as a general introduction to oil industry operation and economics. The courses are valuable for:

• Participants from the oil industry who require a broader perspective of the industry's activities and the economic factors affecting its development

• Participants from financial and commercial companies, service companies and government organizations who require an informed and concise introduction to the economic and commercial background of the industry

Contact: Pauline Ashby Tel: +44 171 467 7100 Fax: +44 171 255 1472

LONDON

JUNE 21-

MARKETING / ADVERTISING / MEDIA

ADVERTISING

Black consumers enter the arena

Victoria Griffith finds US advertisers eager to give an ethnic slant to their campaigns

When the first television commercials produced by the advertising agency SPIKE/DDB go on US television this month, the advertising industry will be paying attention.

The spots, selling a pay-per-view boxing match between Mike Tyson and Evander Holyfield on the cable television station Showtime, are the first product of a joint venture formed last December between Madison Avenue's DDB Needham and Spike Lee, one of America's most talented and controversial black film directors.

The result is pretty much what might have been expected: plenty of cinematic flourishes with a touch of humour, minus the polemic. Both spots were directed by Lee.

The first commercial, dubbed "The Sound and the Fury", seems to cram as

much cinematographic effect as possible into just under one minute.

Scenes of Holyfield and Tyson attacking each other in the ring are shot in black and white, giving the commercial an artistic feel.

The camera zooms in for pre-fight close-ups of the boxers' faces, registering tension and sweat. Lee follows with a series of slow-motion shots of punches, ending in camera stills when the gloves find their target. All this is accompanied by an operatic voice in the background.

The ad imparts a strong sense of drama to the event, and will probably work well.

The second spot is a comical clip of a singer in the ring with Tyson and Holyfield. As he croons the corny tune "Chances Are", a voice-over promises the fight will deliver all our favourite "hits".

Titles like "Left Jab" and

"Double Lefthook" then scroll across the screen. The commercial is a spoof on the advertisements for kitsch music CD compilations commonly seen on US television. It is mildly amusing, but strips away the drama that the first commercial offers.

Lee has directed commercials before. After winning critical acclaim for his feature film *She's Gotta Have It* a decade ago, he directed a number of popular spots for footwear maker Nike's Air Jordan brand. He insists he wanted to do commercials longer than he has wanted to do movies.

While collaborating with DDB Needham last year on a campaign for Busch beer, Lee mentioned his desire to form his own agency. DDB Needham decided to back the venture, and the partnership was formed six months ago.

The new venture adds an aura of hipness to DDB, in the past considered a conser-



Spike Lee: bringing an aura of hipness to DDB

vative firm. It also points to the growing importance of the so-called "urban market", largely made up of black Americans.

US advertisers desperately wish to communicate with black consumers. By giving their work an edgy ethnicity, they hope to reach the suburban Generation X population as well.

"We did this because we're interested in connecting with urban markets," says Keith Reinhard, chairman of DDB Needham.

"A lot of trends start in the city and move to the suburbs. Just look at rap music and baggy baseball shirts."

The first samples of the new agency's work are intriguing, but Lee will need more than a talent for directing commercials to make SPIKE/DDB a real force in the market.

As president of the group, he will be in charge of bringing in clients and selling his ideas. If he wants the business to expand, he will also need to delegate responsibility. That may be a tall order for him.

At the very least, the new venture promises to be an interesting one-man-show. Whether it will grow into an important new agency remains to be seen.

The online business information market is a jungle, with no shortage of sources offering corporate data by means of proprietary systems.

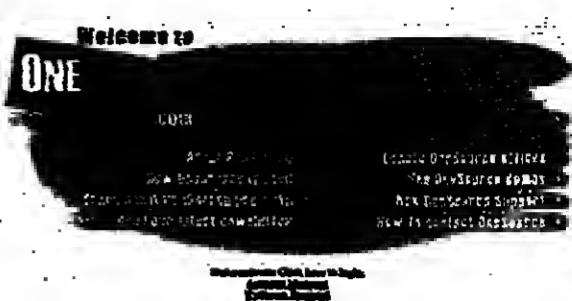
But it is a sign of the medium's growing acceptance as a delivery system for commercial information that OneSource (www.onesource.com) - a leading supplier of data and analysis software - has recently turned its attention to the internet.

Philip Garlick, OneSource's general manager, said an internet platform was "a natural strategic progression".

OneSource's chief product for the domestic market is UK Company Intelligence, which integrates material from sources such as Hemington-Scott, Datamonitor, Investext and Responsive Data Services to form updatable company profiles.

Each company listing can also compare the closest five companies in that sector.

The main selling point is integration of reliable sources of business data,



which will feature the top 20,000 quoted companies worldwide, says Garlick.

The price for UK Company Intelligence is based on the number of users on a network, but begins at £950 a month, or a discounted annual rate of £9,950.

Stephen McGookin
steve.mcgookin@jfl.com

What is the point of spending money on advertising? It is a basic question finance directors may find themselves pondering as their advertising agencies submit ever-larger bills for ever-wackier campaigns.

The concern is summed up by a letter to an advertising agency from one direct finance chief:

"Many thanks for outlining your £2m budget. However, I still have a concern. With sales below plan and the adverse exchange rate, we must ensure that all expenditure adds value to the business."

"We must sell 130,000 units to make £2m net profit. Will you please demonstrate how your advertising will generate 130,000 extra sales and so earn £2m in addition to what we'd earn otherwise?"

The letter is quoted by Andrew Ehrenberg, research professor in marketing at London's South Bank University. With colleagues Neil Barnard and John Scriven, he will

soon publish *Justifying Our Advertising Budgets*.

The research, conducted over two years in the UK and US, should provide advertising agencies with a few smart answers about what advertising is for.

Participants in the project have been agencies BMP, DDB Needham and Publicis, while big advertisers have included British Petroleum, British Telecommunications, British Gas, Coca-Cola, General Motors, IDV, Philip Morris, Procter & Gamble, Prudential, Shell, United Distillers, Unilever and United Biscuits.

A fundamental error our finance director appears to have made is

ADVERTISING

'Weak' force behind hype

Diane Summers sounds a model's death knell

believe the industry's own hypothesis that ads can influence people strongly to buy things. The model which describes this supposedly strong, persuasive effect is AIDA: ads can help stimulate Awareness, then Interest, then Desire, then Action (ie purchase).

Ehrenberg finds no evidence that consumers feel anything like desire when they set out to buy a particular toilet cleaner or instant coffee. Moreover, he argues there is nothing in the AIDA model that describes repeat purchasing.

The study suggests that advertising should be seen as a "weak" as opposed to a "strong" force - its purpose to "reinforce" or perhaps

nudge" any existing inclination to buy a brand. AIDA is replaced with a new model: A - T - R&N.

A consumer may have some awareness [A] of a new product - this awareness may have been created, in part, by advertising but also through seeing the product on the shelves or hearing about it from other people.

The potential purchaser may then show some interest and perhaps decide to try it [T]; if the trial is ok they might try it again.

With reinforcement [R] the consumer may be persuaded to add the brand to their repertoire - most people are not "loyal" to one name, but regularly make their

purchases from a collection of brands in any one category.

Shoppers may be nodding [N] into buying one brand, rather than another, from among their repertoire. Advertising may have its part to play at any of these stages.

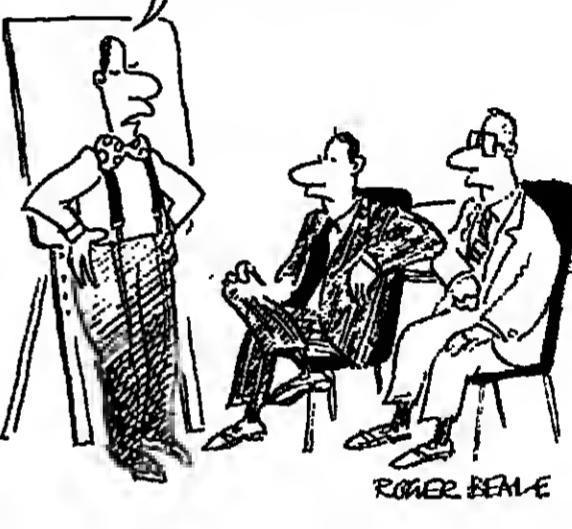
All this may lead our finance director to suppose that chopping the advertising budget would have few consequences.

Ehrenberg replies that if competing brands were to advertise heavily and one's own brand did not, the competition would gradually win market share. Advertising, therefore, is a longer-term, defensive activity.

To sustain market share and match broadly what the competition is doing "should justify one's advertising budget, with occasional extra sales as a bonus," he concludes.

Ehrenberg is at South Bank Business School, London Road, London SE1 OAA. Fax: 0171 815 6166. Email: ehrenb@sbu.ac.uk.

WELL IF ALL YOU'RE INTERESTED IN IS SELLING THINGS YOU'VE COME TO THE WRONG CREATIVE DIRECTOR



APV RT
HUNGARIAN PRIVATIZATION
AND STATE HOLDING COMPANY

INVITATION TO BID

The sale of state owned company interests in accordance with the conditions stipulated in the present invitation to bid pursuant to Law XXXIX of 1995 on the Sale of State Owned Company Assets (hereinafter referred to as "the Law").

1. The Hungarian Privatization and State Holding Company (hereinafter referred to as "the Caller" or "APV RT") is announcing a single round open tender for the purchase of the state owned shares of DAM Diósgyőr Rt. (hereinafter referred to as "the Company"), whose head offices are located at 3540 Miskolc, Vasygut 43, and whose company registration number is Cg 05-10-000229, and for increasing the Company's subscribed share capital by a minimum of HUF 4 billion.

The Company's subscribed share capital is HUF 11,666,650,000.

The Company's shareholder's equity is HUF 11,207,976,000.

The Company's shareholders

Series A: APV Rt., HUF 9,117,850,000 78.15% voting common shares

Series B: APV Rt., HUF 63,888,000 0.55% non-voting preferred shares

Series C: National Health Care Fund (OEP), HUF 406,900,000 3.49% non-voting preferred shares

Series D: NYUPIC, HUF 539,250,000 4.62% non-voting preferred shares

Series E: Customs and Excise Board (VPOP), HUF 466,062,000 3.99% non-voting preferred shares

Series F: Office of Taxation and Financial Audit (APEO), HUF 1,072,800,000 9.2% non-voting preferred shares

Bids can be submitted for a share package that constitutes 68.15% of the subscribed share capital, has a nominal value of HUF 7,951,185,000, and represents 87.21% of the voting rights in the Company's general meeting.

2. After bidding has been closed, APV Rt. will, in accordance with the Law, offer to the Company's employees a share package that represents 10% of the subscribed share capital, has a nominal value of HUF 1,166,650,000 (that is one billion one hundred and sixty-six million six hundred and sixty-five thousand forints), and represents 12.79% of the voting rights in the Company's general meeting. In accordance with the provisions of Article 65 of Law XXXIX of 1995, the Company's employees will be entitled to an employee discount of up to 50% of the share price that is specified in the accepted bid, and they will be able to take advantage of this opportunity within sixty days of the day on which this offer is announced.

3. Bids must be in Hungarian and in five counterparts. They must be submitted in a sealed unmarked envelope at the address indicated below. Foreign bidders are entitled to submit their bids in English as well as in Hungarian, in which case, however, the Hungarian counterpart will prevail.

4. Bids must be submitted in person or by proxy and in the presence of a notary public. Bids must be submitted at the time specified below. Proxies must prove the legitimacy and degree of their authorization with notarized documents or private documents with full probative force. The notary public will inspect authorization.

The following text must appear on the envelope.

"PÁLYÁZAT DAM Rt."

5. Bidders must mark the original counterpart "EREDETI" [Original]. Should a bidder fail to do so, the Caller will choose one of the counterparts to serve thereafter as the original counterpart. If there is any difference between the counterparts, the contents of the counterpart that is so marked will prevail.

6. Bids must be submitted on

July 15, 1997 between 12:00 noon and 2:00 p.m.

Bids are to be submitted at

Állami Privatizációs és Vagyományos Rt.
Official Room
1133 Budapest
Üllői út 51-53.
Eighth Floor, Room 806

7. The financial and other conditions of bidding and the method and schedule of payment.

The entire price of the shares and the receivables is to be paid in cash.

The caller will only accept cash bids for a capital increase that can be implemented within thirty days of signing the contract.

Foreign bidders are only entitled to make their bids in foreign currencies that the National Bank of Hungary accepts as convertible. The Caller will consider foreign currencies at the National Bank of Hungary's officially announced middle rate effective at the time bids are submitted.

The detailed invitation to bid contains the other conditions and requirements of sale.

8. A commitment to the bid for 120 (one hundred and twenty) days from the time the bids are submitted is a condition for bidding.

9. In order to prove the intent to purchase, bidders must, before the bid submission deadline, remit or transfer HUF 300,000,000 to the account at MEB Rt. that APV Rt. opened for receiving earnest money. This account is indicated in the detailed invitation to bid. The Caller will handle this money in accordance with the regulations governing earnest money.

10. After the evaluation, the final decision will be made by the Caller. The Caller retains the right to declare the tender unsuccessful.

11. The information brochure prepared by the Company, which contains economic information that is important in terms of bidding, and the detailed invitation to bid constitute inalienable parts of the present invitation to bid. Purchase of the detailed bidding material, which includes the detailed invitation to bid, for HUF 100,000+VAT is a prerequisite for making bids. A confidentiality statement must be signed in order to purchase the detailed bidding material. Bidders (in consortium, one of the members) must purchase the bidding material directly from the Caller in person or by proxy. The Caller will issue a voucher as proof of purchase.

Proxies are obliged to prove the legitimacy and extent of their authority with notarized documents or private documents with full probative force. The Customer Service will check authorizations.

12. Information about the Company can be obtained from the persons specified below once the invitation to bid has been announced.

István Szalma and Dr. József Nemes

DAM Diósgyőr Rt.

3540 Miskolc

Vasygut 43.

Phone: (46) 379-811; Fax: (46) 379-811

Phone: (46) 379-160; Fax: (46) 379-160

Mrs. Margit Somogyi-Jakab, Deputy Managing Director

Géza Bereczki, Portfolio Manager

Állami Privatizációs és Vagyományos Rt.

(1133 Budapest, Üllői út 51-53.)

Phone: 267-661-99; Fax: 119-3829

Phone: 269-5600/cell: 265-

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MARGINED FOREIGN EXCHANGE

BUSINESS TRAVEL

Good manners and stamina will help you in Tokyo, says Nigel Page

Acceptable to polite society

For the first-time business traveller to Tokyo, there are few obvious signs of Japan's recession. The sleek shoppers' paradises around Ginza, Shibuya and Shinjuku are thronged with well-heeled crowds; restaurants, bars and hotels are packed.

But behind the chrome and smoked glass, Tokyo is in shock. Bankruptcies, once unheard of for larger companies, are a fact of life; bad debts undermine financial institutions; and corporate scandals dominate the media.

Japan's economic problems have prompted a gradual sea change in business, society and politics. The cult of the salaryman, the loyal blue-suited champion of postwar growth, is fading. Foreign investment, foreign retail and foreign thinking are positively encouraged.

Tokyo can be bewildering. It is enormous, sprawling for miles in every direction and home to about 12m people - Greater Tokyo has a population of nearly 30m. It is extremely modern and relentlessly fast-moving: overhead expressways and railway lines split the sky; the pavements, the trains and the subways are packed.

This is the first impression, but like much else in Japan, it hides a more complex reality. As a paean to end-of-millennium urbanism, Tokyo reigns supreme. But it also hosts a business and social culture still founded on the rigidly hierarchical society of the 17th century.

All the city's leading administrative and commercial districts

lie inside the Japan Railways' Yamanote Line. The areas west of Ginza are more heavily modernised, while east of Ginza, around Asakusa, lingering reminders of the old city can still be found.

For business travellers, it is worth remembering that the two principal business districts are in Minato-ku and Chiyoda-ku. The districts of Akasaka and Roppongi, famed for its nightlife, are in between, and both make convenient bases, with Akasaka probably counting for more in the prestige stakes.

Although the distances between meetings may not seem great in central Tokyo, traffic snarls and initial confusion over addresses make it sensible to allow plenty of time. Punctuality is much admired - lateness less so.

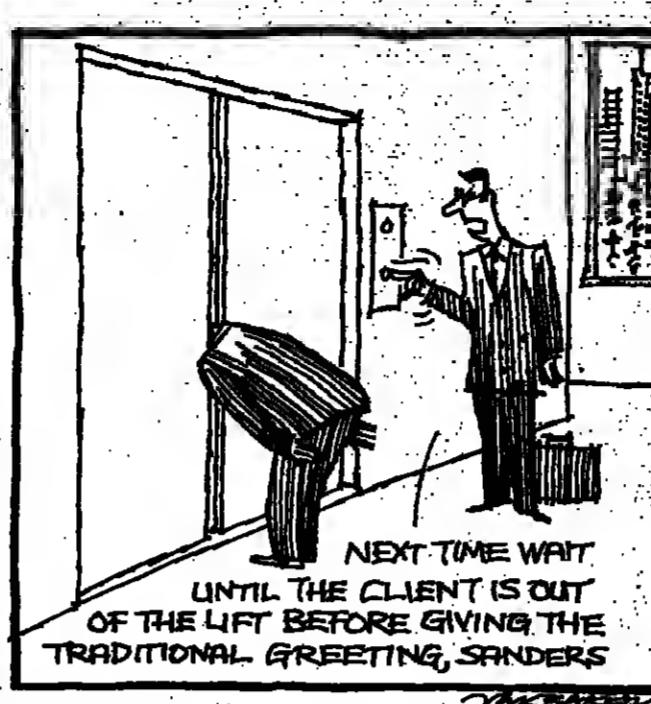
Indeed, rather than falling prey to rampant taxi costs - fares of Y2,000 (£10.50) and upwards are normal for all but the shortest

trips - and gridlock, visitors are best-advised to use the subway. This is cheap: most fares are either Y140 or Y160, and user-friendly, with colour-coding and plenty of English-language signposting. Its only drawback is the large number of exits from most stations.

Japanese is a highly complex language, but rudimentary pronunciation can soon be picked up. In any event, most Japanese speak some English and making oneself understood is not generally a problem.

Business etiquette is crucial and still closely adhered to throughout most of corporate Japan. Business cards (*mefuda*), preferably translated into Japanese on the reverse, are essential and their exchange constitutes a ritual opening to all business meetings.

Steve Lewis, a partner in law firm Denton Hall's Tokyo office, explains the protocol for business meetings: "For *gaijin* [foreigners]



it is more acceptable to be fairly direct and the Japanese expect this of them, to an extent. Knowing when to keep silent is, however, important."

And according to James McKeown of the Tokyo office of law firm Freshfields: "Don't make the mistake of thinking that 'Yes' necessarily means yes 'No', on the other hand, means no."

"It is a polite society: be polite.

But you are not Japanese, so don't try to be."

Expect to be entertained at some length - business negotiations typically involve extended evenings in restaurants, bars and nightclubs - and stamina is an asset. It is important to wait to have one's glass filled by one's companions, rather than helping oneself.

Tokyo has five times as many restaurants as New York - prices

can be steep, but food will generally be excellent and very fresh. Chopsticks should not be stuck upright in the rice bowl, as this is how food is traditionally offered to the dead, and it should be remembered that an invitation for an evening out means the host will definitely be paying.

For business travellers, a long-term view is important - sustained commitment is expected, especially where the incoming business is not well known.

Japanese executives are rightly sceptical of *gaijin*'s intentions and will want persuading that their potential partner does not intend to pull out at the first opportunity.

Doing business in Japan is much easier today than it was five years ago and Japanese corporations are increasingly open to foreign suppliers.

Charles McFee, vice-president Asia/Pacific for Virgin Atlantic, the UK airline, opened its Tokyo office in 1992 and is seeing commitment pay off - the percentage of seats filled is the highest of any European carrier to Japan.

He advises detailed preparatory research as essential for business success: "Everyone out here for the first time is amazed by the amount known about them by their Japanese counterparts."

They have taken the time to do the research and doing the same thing before arriving here pays dividends.

"A one-off visit here will not be enough to tie anything up - be prepared to take the time to change the received wisdom of doing business in Japan."

The survival guide

- Accommodation: Be prepared for high prices, all of which exclude tax which adds about 18 per cent to the bill.

A room at the Imperial Hotel, which overlooks the palace, costs from Y20,000 (+813 3504 1111). Other five-star hotels include the ANA Hotel Tokyo, with singles at Y24,000 (+813 3506 1111) and the New Hotel Otemachi, from Y26,000 (+813 3268 1111). The owner, or traditional inn is a good alternative.

- Health: Hygiene standards are high in Tokyo and medical facilities are widely available. Tap water is drinkable and there are no mandatory immunisation requirements.

- Getting around: Getting from Narita Airport to downtown Tokyo need not cost \$20-plus in a taxi - there are cheaper and quicker alternatives. The limousine bus service covers most central hotels, and can be booked on arrival. Allow 90 minutes to two hours, depending on traffic, and fares should not exceed Y2,900. The JR Narita Express train takes (precisely) 53 minutes to Tokyo central and costs Y2,900. The privately run Keisei line also runs services into Tokyo.

Travel News Roger Bray

Commuter costs

In the age of flying Concorde from London to New York nonstop, provided you are prepared to go via Paris, airfares have cut dramatically since from the days of the Concorde era. Round-trip flights from London to New York now cost £1,200, down from £2,000.

Nonstop flights from London to Paris last year

cost £1,500.

Travelling from Heathrow

to Paris nonstop

now cost £1,300.

Nonstop flights from

London to Hong Kong

now cost £2,000.

Nonstop flights from

London to Tokyo

now cost £2,500.

Nonstop flights from

London to Sydney

now cost £2,800.

Nonstop flights from

London to Seoul

now cost £2,000.

Nonstop flights from

London to Tokyo

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Asian delays

Following the grounding last week of AirAsia's A330-300 jets by Cathay Pacific and Dragonair, passengers planning regional flights to and from Hong Kong this week should check availability and schedules.

The move was prompted by an engine intercoolant problem. Malaysia Airlines (MAS) devised a rapid fix, meanwhile the airline reduced services to Asian destinations by about 10 per cent.

The aircraft usually operate routes such as those to Jakarta and Bangkok.

Lufthansa lounge

The new Lufthansa business-class lounge in Frankfurt has several fancy rooms but pride of place goes to its self-cleaning laundries, Aviobag's Amos Cohen writes. Press the flush button and a robotic swabber clamps on to the seat, which revolves 360 degrees as it is disinfected.

For those wishing to work, there are phone booths which double as internet access points. The screen and keyboard are mounted on a hinged base.

There are also

rooms with large windows and modern furniture. Lufthansa says it's about to install Notebooks On the Workstations, Lufthansa caters for those on very long journeys.

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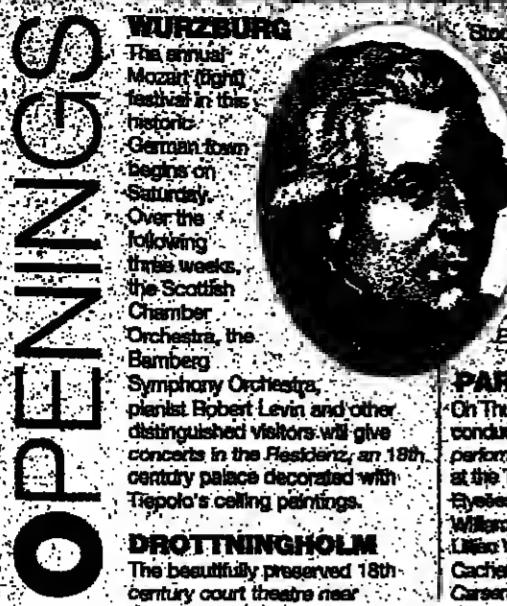
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MURZBURG
The annual Modern Dance festival in the historic German town begins on Saturday. Over the following three weeks, the Scottish Chamber Orchestra and the Bamberg Symphony Orchestra, pianist Robert Levin and other distinguished visitors will give concerts in the Residenz, an 18th century palace decorated with Tiepolo's ceiling paintings.

DROTTRINGHOLM
The beautifully preserved 18th century court theatre near

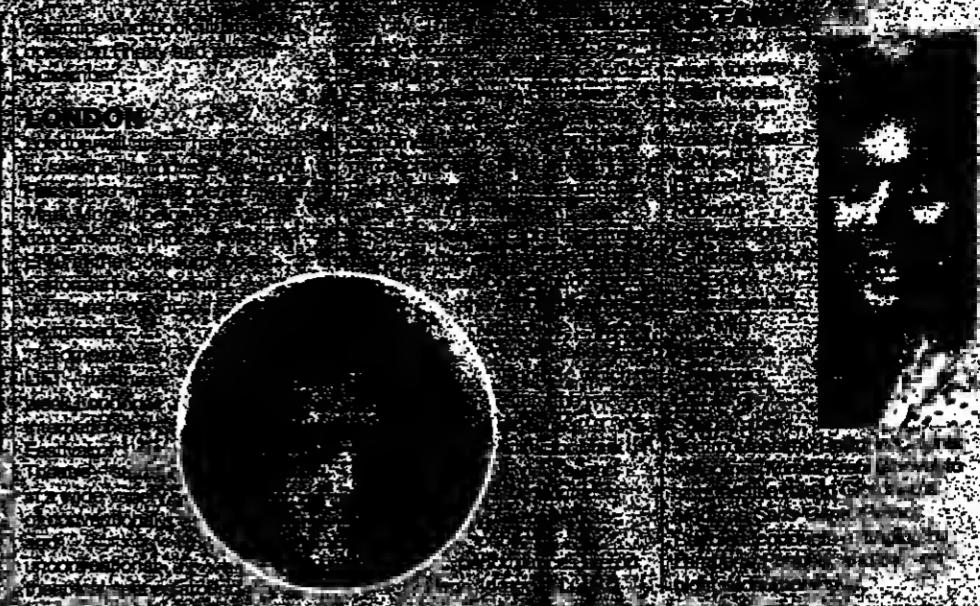
Stockholm opens on Friday with two Swedish operas from the 18th and 19th centuries. The first is 'Cesare' by Gioacchino Rossini, with a cast including William Sharp, Ross McPherson, Linda Watson and others. Catchments: The singing of Robert Casentini from Bologna.

PARIS

On Thursday, William Christie conducts the first of six performances of 'Le Roi de France et de Navarre' at the Théâtre des Champs-Elysées, with a cast including William Sharp, Ross McPherson, Linda Watson and others. Catchments: The singing of Robert Casentini from Bologna.



MARSHALL
The Foundation Pierre Gianadda has won a record for the exhibitions of major artists it mounts every summer in its modern building.



Life, comedy, the world, according to a lovable maniac

Nigel Andrews meets Jerry Lewis, the 1950s dysfunctional innocent, the performer filmmaker, the perfectionist

On one minute to three, I intone the voice from the hotel hallway, announcing its approaching owner's perfect punctuality. Then in come the face and body. From the red V-neck pullover with zig-zag patterning (found, very 1950s) to the cleft chin, grown-up baby face and carefully lubricated swirl of hair, the looks are unmistakable. This is the man I and tens of millions grew up with.

For a decade after the war Jerry Lewis was the funny half of pantomime horse known as Martin and Lewis - at their peak in 1952 the world's top box office stars. For almost 10 years after that he thrived as a one-man show, writing, directing and starring in such masterclasses in mayhem as *The Bellboy*, *The Ladies Man* and *The Nutty Professor*.

Here and in the films he made for director Frank Tashlin (*Gorsfield*, *The Disorderly Orderly*) Lewis was comedy's gift to the baby boom generation. His message was that of part of us never grows beyond babyhood: we stammer and stumble, we look on the "adult" world with eternal cradle-level wonderment.

"Frank and I had the same cartoon mind," Lewis says. "We respected each other's awareness of the human condition and how these people would become cartoons and how the jokes would come from the follies and foibles of man."

It was child's-eye comedy. But real physical dexterity and mental wit also went into this dysfunctional innocent who bumped into scenery, couldn't get the girls and spoke, under stress, in a scrambled syntax somewhere between Joyce and "The Jabberwocky".

"The language thing just came up and I recognised that it was childlike. Adults don't do it because they make sure they're well-prepared, they rehearse themselves in their own minds. They'll rehearse 'How do you do?' before they meet someone. Adults cover their ass, children don't. They don't plan, they just do."

The historic 1960 contract Lewis signed with Paramount - total control over his films plus 60 per cent of their profits -

made him the most powerful former-director west of the Atlantic. No less startling was his approval rating east of the Atlantic. Critics wielding Gallic polysyllables acclaimed him not just as a box-office high roller but as a major artist of modern cinema.

"The French, for Christ's sake, I've been arguing with them for years," exclaims Lewis. "No, I didn't mean that." I'd say, "no, that was not my intention." Jerry this, Jerry the writer, creator, funny guy.

"He needed some identity, to show he could do something without the monkey. Unfortunately it was a terrible, terrible breakup. We didn't talk for 20 years. It's difficult to expand on why it was so ferocious, except that it had to be meaningful to have created that passion."

That each performer found new stardom without the other must have helped. While singer Martin made an art form out of insolent laziness, Lewis the performer-filmmaker took his workaholic perfectionism to new extremes.

"I'd rehearse each gag sequence from 8am to maybe 4pm. I'd cover the scene with two or three cameras and usually I'd get it in one take. That was a whole day's work."

It's nice to be flattered, though; especially since Lewis has had less happy confrontations with public perception. Scandal-burying commentators spent years asking if one of Lewis's most famous screen characters, the vain and arrogant crooner Buddy Love in *The Nutty Professor*, was a poison pen portrait of ex-partner Dean Martin.

"Ridiculous," he says. "I wrote about the ugliest, most mean-spirited human being I could write about. What troubled me was bow did I know all of that? There's a part of me in Buddy Love. You press the wrong button and I'll show you that the helpless Kelp's audience with his long-suffering headmaster."

From Chaplin, he says, he took his other comic staple - the puncturing of authority - and learned that it should never be mean-spirited.

By the 1980s Lewis had earned his own right to insolent laziness.

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By the 1980s Lewis had earned his own right to insolent laziness. His praised performance in Scorsese's *The King of Comedy* was a stretch from his fans' viewpoint - the lovable maniac turned unctuous smoothie - but a stroll for Lewis, "Bobby De Niro, Marty and I laughed each morning at the rushes of me as Jerry Landry. They'd say, 'He's right on, right on!' I'd say, 'Was I here yesterday? Did I work? What time was that?'

Today Lewis is back in semi-monic mode, capering over our stages in the ex-Broadway revival of *Damn Yankees* at London's Adelphi Theatre, opening on Wednesday. "I think of my career as a great white cake and *Damn Yankees* as the cherry on top," Lewis says. "Audiences can now see the movie my live and in person."

I am not sure that I want to sit across a tea table from the movie my too often. There is a little too much stuff about "pressing the wrong button", and when I

raise a query about sentimental

ity in his work I get a very un-Jerryish four-letter word thrown in among the wisdoms about cynical critics. "The people who say 'sentimental,'" he expatiates, "are the very people trying to hide from it, you included, who won't admit they recognise those feelings."

One thing I happily recognise is a gifted and durable film-

maker. The French are right about Lewis (sentimentality apart); they always have been. Hire a video of *The Ladies Man*, *The Patsy* or best of all *The Nutty Professor* and you will see how surreal inventiveness and playful fable-making are combined with a grace and control of style and a dazzling colour sense that rivals (as well as sometimes spoofing) the great MGM musicals.

Concert Too many liberties taken

Christian Thielemann's treatment of Beethoven's *Eroica* Symphony in his Barbican concert with the London Symphony Orchestra last Thursday was so wrong-headed that one must question whether his career has advanced too far too soon. There was no soloist in the programme - just Strauss's *Metamorphosen* and *Eruca* - but Thielemann's pulling power ensured the house was nearly full.

Thielemann has talent. He knows what he wants and, within the limitations of his staff-backed, bobbing-up-and-down technique, he knows how to achieve it.

What is becoming increasingly apparent - and this must be cause for concern at his record company, Deutsche Grammophon - is that this talent now seems so misdirected. There was a time when Thielemann seemed the inheritor of a noble tradition, devoted to far-sighted and pre-creatively mature readings of the classics. However, success has gone to his head. He now takes such liberties with tempo and dynamics, robbing the music of its organic unity, that credibility is strained to breaking point.

The first two movements of the *Eroica* suffered most. Whenever dynamic markings were reduced, or the thematic and tonal landscape was about to change, Thielemann used it as an excuse to rein back the tempo. The result was a constant toing and froing of speed, with one paragraph taken at an extreme gallop and the next subjected to an exaggerated diminuendo or ritenuto. Fermatas were so lengthy and pronounced that the funeral march came to a complete halt during the coda. Even ignoring such eccentricities, the symphony's grand design could not have survived Thielemann's decision to cut the exposition repeat in the opening Allegro con brio.

The merit of his control got carried away with the dress. He followed "authentic" practice by dispensing with the non-Bethovenian added trumpet notes; the Scherzo had a tinging vitality, and his decision to divide the strings on right and left gave the finale's final variations uncommon clarity.

The LSO did its best to follow, without managing to conceal that it *found the going heavy* - a judgment that must also apply to the *Metamorphosen*. This was Thielemann's first LSO engagement. It might have been his last.

Andrew Clark



Man behind the myth: 'Each of us gets up every morning to seduce the world'. Brendan Cor

Kodoguri from the Meiji period. The pieces are drawn from a number of collections, including those of Edmond Michotte and Jean-Ernest van den Broeck; to Sep 1.

PARIS

EXHIBITION Palais des Beaux-Arts Tel: 32-2-5078200 ● Alberto Burri: retrospective exhibition of work by the Italian artist who began painting while a prisoner of war in Texas. Burri uses found objects such as rusted metal and burnt wood in his work; from Jun 6 to Aug 17

CHICAGO

EXHIBITION Museum of Contemporary Art Tel: 312-290-2600 ● Performance Anxiety: exhibition featuring both existing and new installations by artists including Angela Bulloch, Willie Cole, Paul McCarthy and Rirkrit Tiravanija; to Jul 8

DUBLIN

EXHIBITION The Glen Dimplex Arts Award Exhibition 1997: display featuring works by the six artists shortlisted for this year's award; to Jul 13

FRANKFURT

CONCERT Alte Oper Tel: 49-69-1340400 ● Radio Symphonie Orchester Frankfurt: with conductor Eiji Oue and pianist Andreas Haefliger in works by Beethoven

LONDON

EXHIBITION Purcell Room Tel: 44-171-9604242 ● Richard Jenkinson: performance by the cellist accompanied by pianist Benjamin Frith. The programme includes works by Beethoven, Prokofiev, Bridge and Castelnovo-Tedesco; Jun 3

MADRID

EXHIBITION Palacio de Velázquez Tel: 34-1-573-6245 ● En La Piel de Toros: display of works from Spanish and Portuguese artists from the early 1980s to the present; to Sep 8

MUNICH

EXHIBITION Kunsthalle der Hypo-Kulturstiftung Tel: 49-89-224412 ● Alberto Giacometti: display of over 60 works by the Swiss sculptor; to Jun 28

NEW YORK

EXHIBITION London International Festival of Theatre Tel: 44-171-4903664

MOMA - Museum of Modern Art, New York Tel: 1-212-708-9400 ● Objects of Desire: The Modern Still Life exhibition examining the development throughout this century of the still life genre, featuring works by Picasso, Magritte, Miró, Joseph Cornell, Jasper Johns and Christo; to Sep 2

THEATRE Queen's Theatre Tel: 44-171-9645040 ● Master Class: by McNally. Directed by Leonard Foglia. The cast includes Patti LuPone, Kenneth Branagh, Susan Sarandon and Sophie Wyler; to Jul 30

MUSEUM OF FINE ARTS of New York Tel: 1-212-534-1672 ● The Streets and Beyond: New York Photographs, 1800-1960: exhibition featuring 70 recently acquired works chronicling street life in New York. Photographers include Berenice Abbott, Robert Frank, Harold Feinstein, Rudolph Shimmon and Hans Vogt; to Jun 28

THEATRE John Golden Theater Tel: 1-212-239-5200 ● Master Class: by McNally. Directed by Leonard Foglia. The cast includes Dixie Carter (prob end date); to Dec 31

VIENNA

CONCERT Konzerthaus Tel: 43-1-7121211 ● Rudolf Buchbinder: the pianist performs works by Schumann, Beethoven and Liszt; Jun 4

MUNICH

EXHIBITION La Sorbonne Tel: 33-1-42 62 71 ● Chœur and Orchestre de l'Université de Paris-Sorbonne with conductor Jacques Grimaud and pianist Marie Josèphe Jude in works by Brahms and Schubert. Part of the Festival Musique en Sorbonne, at the Grand Amphitheatre; Jun 3

MUSEE DU LOUVRE Tel: 33-1-40 20 50 50 ● Trios Avec Piano: with pianist

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10.00 European Money Wheel

18.00 Financial Times Business Tonight

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INTERNATIONAL ARTS GUIDE

■ ANTWERP

EXHIBITION Openluchtmuseum voor Beeldhouwkunst Middelheim Tel: 32-3 827 1534 ● Anthony Caro: retrospective of work by the British sculptor, featuring 40 pieces, many of which are being shown in Europe for the first time; to Aug 17

■ BERLIN

CONCERT Philharmonie Berlin Tel: 49-30 254 880 ● Gewandhaus Quartet: performs works by Mendelssohn, Wolf and Schubert; Jun 3

■ BRUSSELS

EXHIBITION Musées royaux d'Art et d'Histoire - Tour Japonaise et Pavillon chinois Tel: 32-2-7417211 ● Samura: display of decorated swords belonging to Samura guards, mainly the Tsukab and

Edo 1550

COMMENT & ANALYSIS

Crisis proportions

John Burton and Peter Montagnon on the implications of North Korea's food shortage

Viewed across a high-barbed wire fence along the heavily fortified border, North Korea appears secure in its mountain fastness. The hill opposite the South Korean army post is dotted with camouflaged bunkers, while hidden speakers blare out propaganda denouncing US imperialists and the "puppet regime" in Seoul.

But Seoul's favourite guessing game - "When will North Korea collapse?" - is taking on new urgency as Pyongyang's food crisis approaches famine. The fate of North Korea's answer could prove to be of importance for the region's stability, especially that of South Korea.

Contrary to popular assumptions, most experts believe the leadership of Mr Kim Jong-il will survive the food crisis. Reverence for his father, the late President Kim Il-sung who founded modern North Korea, runs deep in the country's psyche, giving the younger Kim almost the hypnotic power of a cult leader.

Entrenched nationalism and a Confucian respect for authority mean there is little chance of a popular revolution. If the regime is threatened, the challenge will come from the disaffected middle ranks of the military and the bureaucracy, troubled by loss of economic and military strength. Some western diplomats say the risk that Pyongyang might lash out in a military attack on Seoul, though still distant, has increased.

The few travellers to the country report that people are eating wild grass and tree bark to supplement meagre daily rations of as little as 100 grammes of grain - barely a quarter of the normal nutritional requirement for adults. "It's like an entire nation dying of anorexia," says one western diplomat in Seoul. US intelligence reports estimate that 100,000 people have already died from starvation or related diseases this year.

Two years of massive floods dealt a crippling blow to the North's agriculture, already suffering from over-worked fields, lack of fertilisers and a shortage of fuel. The country's collapsing economy, which has shrunk at an annual average rate of 4.3 per cent since 1990, has exacerbated the problem.

Most South Korean and US officials predict that the food

shortage is certain to become even worse this summer. This could provoke a mass movement of refugees into neighbouring China or bring about political anarchy in North Korea.

The most alarmist scenario is that a paranoid Pyongyang leadership, fearing that the US and South Korea are exploiting the food shortage to eliminate North Korea, will launch a pre-emptive attack against the South. Recent Northern defectors have spoken of persistent rumours that Pyongyang will go to war between July and October.

But the food shortage might equally have positive political consequences. The looming famine has forced North Korea to consider accepting a US-South Korean proposal for peace talks that would bring a formal end to the 1950-53 Korean war.

Pyongyang hopes a promise of participation in such talks will lead to increased supplies of free food from abroad.

Much will depend on the international response to the catastrophe, which has until now been meagre because of



Kim Jong-il (right) has forged close links with the military

officials of the ruling Korean Workers' Party.

The growing influence of the military worries observers. "If you were a general and you had a choice between seeing your troops starve to death or die gloriously in war, what option would you choose?" asks one US official.

Although a North Korean attack on South Korea is regarded as suicidal by military experts, Seoul - with a population of nearly 11m - is within range of North Korean artillery and missiles. A senior North Korean defector recently warned that Pyongyang was prepared to "scorch" Japan to deter US military reinforcements coming to the aid of South Korea. Social cohesion is strong because the population, especially the young, is thoroughly indoctrinated in *juche* (national self-reliance) ideology," says Mr Han Park, a Korean-American political science professor at the University of Georgia.

If civil unrest is unlikely, it is possible that military leaders, believing the present leadership to be incompetent, might stage a coup. "North Korea could descend into civil war as rebellious army units fight those loyal to the government," says Mr Aidan Foster-Carter, director of the Korea Project at Leeds University.

However, the younger Mr Kim has been careful to align himself closely to the military since he became leader in 1994. Army generals have risen rapidly in the governing hierarchy recently and Mr Kim has praised the military while castigating

"We believe that North Korea should change its national priority to feeding its people first instead of the army," says Mr Ban Ki-moon, the national security adviser to Mr Kim Young-sam, the South Korean president. But an insecure North Korean leadership is likely to regard such a proposal as weakening its defence capability in the face of a perceived US threat. "North Korea is not very confident about its power," says Mr Park.

China, which has emphasised its desire for stability on the Korean peninsula, might provide a way out of the diplomatic impasse by providing food supplies to its North Korean ally.

However, even if famine is averted this year, a similar situation is likely to recur in the next few years. Unless North Korea undertakes drastic reforms akin to those in China or Vietnam, it appears headed for economic collapse. South Korea, which already has foreign debt exceeding \$100bn, might then have to pick up a tab it is ill-placed to afford.

As in other markets, the rich pickings seem likely to go to early investors bold enough to invest before competition erodes the high-risk-adjusted returns now available.

Frank Knowles, senior high yield analyst, Merrill Lynch London, 25 Ropemaker Street, London EC2, UK

LETTERS TO THE EDITOR

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Eastern Europe Marshall Plan would give boost to west

From Sir Fred Catherwood

Sir, Your views in your editorial "Marshall revisited" (May 29) are much too complacent. Private investment may be part of the answer for the best of the central European economies but such success as they have had cannot be a model for Russia and Ukraine.

Nato won the cold war because it forced the Soviet Union to match every new generation of cold war weaponry, until half its industry was engaged in armaments and the other half could no longer sustain it. But it is not possible for it to convert this huge armaments industry and find jobs for its workers without capital and it is not possible for foreign companies to invest on any scale without a workable system of commercial law which protects their rights.

The last European parliament, after extensive consultations and two public hearings, gave an unprecedented

unanimous vote for a Marshall Plan for eastern Europe. Since no western country was prepared to raise taxes to help, the parliament suggested that it be financed by a conversion of western defence industries sufficient to provide the equipment for the conversion of Russian and Ukrainian defence plants - a mutual disarmament. And the European parliament suggested that the equipment should aim to build the industries which were needed to enable eastern Europe to have a self-sustaining export trade. It pointed out that the Marshall Plan was able to impose the conditions needed for both democracy and an open market economy, both of which were vital for a successful transformation of eastern Europe.

The European parliament, after extensive consultations and two public hearings, gave an unprecedented

equipment, when there was no similarly equipped opponent and it was clearly no use in the local conflicts like Bosnia.

Now that the UK has a new Labour government, it might like to look again at the immense defence budget and ask what it is for and, we might use our good relations with the Clinton administration to put the same question to them. The Marshall Plan learnt the lesson from the failure of Versailles, and concluded it was wiser to make an enemy into a friend than to add shame to the defeat of a proud and powerful nation.

By contrast, the reward for generosity is an opening up of eastern Europe which should give the same boost to western Europe as the opening of the American West did to the US.

Fred Catherwood,
Sutton Hall,
Balsham,
Cambridge CB1 6DX, UK

Domination that stifles oil industry

From Mr Bob Ward

Sir, The Offshore Contractors Association blames perceived environmental and safety concerns for the lack of young people attracted to the UK's offshore oil and gas industry, according to your report "Fear over lack of young recruits" (May 27).

However, it fails to recognise that its image also suffers because the sector is overwhelmingly male-dominated. It is just 10 years since an amendment was required to include the UK continental shelf under the Sex Discrimination Act, after a study for the Equal Opportunities Commission found that there was "widespread - almost universal - discrimination against women" in the UK sector of the North Sea oil industry.

The OCA needs to demonstrate that the prejudice which was rife during the 1980s has been eradicated and that a positive effort is now being made to promote equal opportunities, otherwise the offshore oil and gas industry will continue to struggle in finding young recruits of either sex.

Bob Ward,
7 Stanton Gardens,
Stanton Avenue,
West Didsbury,
Manchester M20 2PT,
UK

The smallest of mentions

From Seppo Raisanen

Sir, In your article "Euroscepticism lifts Seguin hopes" (May 24/25) you quote Mr Philippe Seguin as saying: "The treaty of Maastricht remains a very bad treaty. First, because it completely ignores jobs and because it..."

Not quite.

The signers of the Treaty on European Union in Maastricht on February 7 1992 put their signatures to a text of whose length 0.03 per cent is dedicated to unemployment.

Seppo Raisanen,
Castel Des Loups,
Les Selves,
Route de Taradeau,
83300 Draguignan, France

Rewards for the bold

From Mr Frank Knowles

Sir, Lex's contention ("Junk bonds", May 15) that the risks of investing in European high-yield bonds is probably higher than in the US seems ill-thought-out. In fact, the reverse is more probable, as the strong appetite from experienced US investors for recent European issues indicates.

The US high-yield market is relatively mature and so returns have been driven down as investors have competed to buy bonds. In Europe, by contrast, issuers and their advisers must ensure that deals are attractively structured and priced in order to attract investors into an unfamiliar asset class.

As in other markets, the rich pickings seem likely to go to early investors bold enough to invest before competition erodes the high-risk-adjusted returns now available.

Frank Knowles,
senior high yield analyst,
Merrill Lynch London,
25 Ropemaker Street,
London EC2, UK

Anti-dumping procedure called into question

From Mr Peter Booth

Sir, French action on cotton tariffs, as you reported on May 23 ("France reopens wounds on cotton tariffs"), defies belief. Following six months of intense debate analysing all the pros and cons of the original provisional duties on cotton grey cloth imposed by the European Commission, member states voted by nine to six against these duties being imposed for a five-year period.

The EU high-yield market is relatively mature and so returns have been driven down as investors have competed to buy bonds. In Europe, by contrast, issuers and their advisers must ensure that deals are attractively structured and priced in order to attract investors into an unfamiliar asset class.

We now find that, having gone through this laborious democratic process, one country, France, can set about undermining that decision by first of all demanding a second vote and, when that fails, calling for and getting a further inquiry into duties on imported cotton cloth.

This must seriously call into question the whole anti-dumping procedure of the European Union and the

undemocratic way in which both the Commission and individual member states can ignore or work against decisions.

There must surely be a better way for the EU to conduct its anti-dumping actions and one which would enjoy support by a majority of member states before and not after provisional duties were imposed.

As for the reopening of this specific case on cotton cloth and the involvement during last week of the French President Jacques Chirac, the German Chancellor Helmut Kohl and EU trade commissioner Sir Leon Brittan, one cannot help but feel that this has far more to do with the French general election than the best trade policy for Europe or the interests of its textile industry.

Peter Booth,
national secretary, textiles,
Transport & General
Workers Union,
National House,
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W. Yorkshire BD1 2QB, UK

Michael Carlson on the sports broadcasting contest Clash of the TV titans

The record bid of more than \$350m by Mr Rupert Murdoch's Fox Television for the Los Angeles Dodgers baseball club adds a local dimension to a star wars being fought via the telecommunications satellites orbiting the globe and cable systems snaking under the earth.

Mr Murdoch's Dodgers would outstage similar sports-related deals by US broadcasting rivals Walt Disney, whose group chairman is Mr Michael Eisner, and Time Warner. Disney purchased the California (now Anaheim) Angels baseball team last year, and Time Warner owns the Atlanta Braves baseball club and the Atlanta Hawks basketball team through its purchase of Turner Broadcasting.

But beyond the US, Disney's ESPN network and Murdoch's Fox, Sky, and Star networks are battling for domination in the global sports television market. Worldwide, 250m households receive dedicated sports channels via cable or satellite, and the market is growing rapidly.

The conflict is anchored in the US market, where Disney gained ESPN in 1985 in its merger with Capital Cities/ABC. The 24-hour sports cable channel, which reaches more US homes than any other cable station, is immensely profitable.

With an inventory of top-flight sport including the National Football League, National Hockey League and Major League Baseball, as well as the top-rated Sports Center news programme, it has sprouted a second channel and come to dominate its erstwhile parent, ABC Sports.

Although few Americans could tell you what the initials stand for (Entertainment and Sports Programming Network), ESPN's brand recognition is so high that Disney has added an

Zucker explained to one interviewer, "delivering the best production values in the business".

Buoyed by its vast inventory of US sport, ESPN uses its domestic coverage of many events to form the core of its international services. Typical are ESPN's two African services, Orbit ESPN (North Africa and Middle East) and ESPN Africa (sub-Saharan), whose content includes a hefty dose of US sport.

In Europe, Mr Murdoch has added sports to its FX cable network - like the original ESPN, a mix of entertainment and sports - which now reaches 35 per cent of US homes. And through its merger with Liberty Sports, Fox Sports Network broadcasts a mix of high-profile local events and national sports news on regional sports networks in nearly 50 per cent of the US.

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ESPN's strategy has been equally effective, using a partnership with two networks and Optus Vision cable to offer Australian rules football, cricket, and US programming.

In Latin America, Ball's first move was to split the network acquired in the Liberty merger into three distinct strands: one for Argentina, one for Brazil, and another for the rest of the region.

Offering the only complete

football package available in the country, the Argentine service has doubled its subscribers since November. The Brazilian service, which begins this autumn, is a joint-venture with TV Globo, which dominates coverage of Brazilian football.

Meanwhile, ESPN offers four Latin American feeds, including ESPN Dos, with a heavy baseball content, aimed at Central America and the Caribbean.

Yet the image of the two giants slugging it out worldwide is belied by their co-operation in Asia. This continent is a vast and problematical market.

Apart from Japan, and cricket in the Indian sub-continent, sport does not drive channels in Asia.

"It is a huge area, and no one sport unifies it, as football does in Europe or Latin America," Mr Ball explains.

ESPN-Star Sports Asia is a 50-50 joint venture, in which the two competing services are managed by a single holding company but their channels keep their separate identities. Besides gaining economies of scale, the merger has kept escalating rights fees in check, particularly for cricket.

Anti-trust statutes would make such a joint venture difficult in many parts of the world, but with Murdoch launching JSkyB and SkyB in Japan and India respectively, and ESPN aiming at eight Asian networks by 2000, it has given both groups breathing space.

"Both companies are looking to get the brand out there, but there is plenty of product," says Mr Ball. "The pie is getting bigger all the time. After all, when I was young you saw sport on the BBC and sometimes on ITV. Now the British viewer is spoilt for choice, and if the boom in viewing is any indication, that's no bad thing."

Is IT worth it?

FT IT Review, Wednesday, June 4.

The next edition of FT IT will examine the role of Venture Capitalists in the IT industry and ask how well their funds have been invested. In addition, there will be regular features such as 'View from the Top', as well as a comprehensive look at enterprise-wide computing.

COMMENT & ANALYSIS

FINANCIAL TIMES

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Monday June 2 1997

Chirac loses his gamble

When President Jacques Chirac called national elections in France one year early, he was taking a calculated risk with the patience of the French electorate. Last night he appeared to have lost that gamble, and badly.

Instead of returning his centre-right coalition to power in the National Assembly, albeit with a reduced majority, French voters have swung sharply to the left. Mr Lionel Jospin's Socialist party may well be able to govern alone and force "co-habitation" on the president.

It was in many respects a protest vote: a protest against Mr Chirac's apparently cynical manipulation of his presidential prerogative to call an election early, and a protest against the failure to tackle the social ills – unemployment above all – which most concern the population. Those protest votes want not only in favour of the Socialist Party but also to the far right National Front, at the expense of the ruling coalition.

There may have been an element of envy at the way in which the British electorate so decisively voted out the Conservatives and opted for Mr Tony Blair's new look Labour party. Yet Mr Jospin's party does not appear to have reformed itself to anything like the same extent. Indeed, it will be coming to power without a very coherent agenda. But most obviously, the French voters have voted against the government they

had. It was a protest against the political establishment.

It is unclear to what extent the vote was also a rebellion against the government's European policies – in particular its determination to introduce the single European currency. Both left and right have united in recent years on that ambition, although with different nuances. Neither side chose to fight the campaign on its European policies, so the result cannot be considered a clear referendum. But it does suggest a general dissatisfaction with the persistent austerity policies pursued over the last decade to achieve the Maastricht criteria.

Mr Jacques Delors, the most popular figure on the Socialists' side, remains adamant that a Socialist government will press ahead with economic and monetary union. His colleagues say the same, but suggest they will be inclined to relax the strictest interpretation of the criteria on deficit spending. That would suggest a broad Emu, including even a country like Italy. And that in turn could set the future French government at loggerheads with Germany.

Once again, the French electorate has proved law unto itself, and delivered a sharp rebuke to political leaders who presumed too much. And it is France, whose vision of European integration most inspired the single currency, whose voters now have raised new doubts about its creation.

Fiscal virtue

The 1990s have been characterised by a marked reversion to fiscal prudence across the developed world. Yet there are growing indications that Organisation for Economic Co-operation and Development countries are polarising between true believers and short-term opportunists – witness the differences in the electoral debates that have just concluded in France and Canada.

As the Canadians go to the polls today, only one party, the New Democrats, stands for old-fashioned interventionism, and it shows no sign of going anywhere much. The remaining parties are committed to building on the Liberal government's impressive programme of fiscal retrenchment, which has helped deliver the lowest interest rates in three decades, a big decline in public borrowing and close to zero inflation.

In France, by contrast, the right of centre has offered only modest economic reform, while the time-warped Mr Lionel Jospin, on the left, is proposing to spend his way out of France's high unemployment and to soften the rigours of the Maastricht treaty. He is not alone, in continental Europe, in promoting this atavistic vision.

In Italy the hardliners in Reconstructed Communism are holding the Olive Tree coalition to ransom over proposed cuts in pensions and social security.

Much of public opinion is in sympathy. The row in Germany over the use of creative accounting to meet the Maastricht fiscal criteria has played into their hands, since the increased possibility of delay over the single currency provides an excuse for temporising over spending cuts.

Some fear that the unstated premise in this debate is that Maastricht is a one-off hurdle. Once overcome, fiscal life in Italy will be able to go back to normal, meaning fiscal laxity.

This would be disastrous for the country, as would any setback for the prospect of a single currency. Italy, along with the other more heavily indebted aspirants to monetary union, stands to be penalised by higher debt-servicing costs from the moment the markets conclude that the project is likely to fail.

In spite of the general reduction in budget deficits, the outstanding public sector debt of the more heavily burdened countries is only now beginning to fall. This matters because it is debt that dictates long run rates of interest rather than deficits. If today's real rates of interest are high relative to the 1990s it is precisely because debt levels are higher. And if real rates are to come down, facilitating a return to higher rates of economic growth, the process of fiscal consolidation has to continue – with or without Maastricht.

Mr Yeltsin, by contrast, the right of centre has offered only modest economic reform, while the time-warped Mr Lionel Jospin, on the left, is proposing to spend his way out of France's high unemployment and to soften the rigours of the Maastricht treaty. He is not alone, in continental Europe, in promoting this atavistic vision.

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Slav relations

The friendship treaty signed by President Boris Yeltsin of Russia and President Leonid Kuchma of Ukraine at the weekend is an overdue recognition of reality. Whether Russian nationalists like it or not, Ukraine has existed as an independent entity since the collapse of the former Soviet Union in 1991. The treaty commits both sides to respecting each other's territorial integrity, and confirms that the existing border between them cannot be changed. That is a vital step to regional stability.

Mr Yeltsin had postponed his trip to Kiev no fewer than six times over the past two years, as Moscow sought to avoid facing up to reality. The key to a deal was the agreement last week on the disputed ownership of the once mighty Black Sea fleet, while Russia will pay for its use of the harbour, with a lease running initially for just 20 years. The annual rent will be set against Ukraine's repayments of its energy debts to Russia, estimated (by Moscow) at \$3.5bn.

In effect, Ukraine is paying hard currency for recognition of its national sovereignty. Russia is conceding its claim to the Crimea in exchange for the lion's share of its rusting navy. It is

not an easy deal for either side, and their parliaments could yet reject it. They would be foolish to do so.

Ukraine has been sensible in its security relations with its neighbour. It has renounced the nuclear weapons left on its territory, and transferred them back to Russia. And it has not openly sought membership of Nato, knowing that would irritate Moscow. Instead, it is developing the closest possible Partnership for Peace relationship with Nato short of membership. So far, so good.

Moscow remains the dominant partner in the relationship between these two Slav nations, but it should not try to bully. Both are in a sorry economic state. What they need most is to revive their trade relations and liberalise their economies. They are each other's natural market places, and each needs the other to be prosperous.

On that score, Russia has made the most progress, in spite of its own confused reform process. Ukraine retains a state-dominated and corruptly regulated economy, which shrank by 10 per cent in 1996 and continues to contract. Liberalising reforms have come to a standstill. Mr Kuchma must use his deal with Russia as an opportunity to resume that reform process. For sovereignty without prosperity could prove short-lived indeed.

A huge European project stands on the brink of extinction because of deep problems with the German government's budget. The project in question is not the euro, but the Eurofighter, a £40bn (\$65.2bn), four-nation attempt to build a next-generation combat jet for the British, German, Italian and Spanish air forces.

Meetings this week could decide the fate of the aircraft, which has the mixed fortune of being Europe's largest industrial programme: a 20-year defence engineering effort equivalent to the construction of four Channel tunnels. If there is agreement, contracts for production of the Eurofighter could be signed quickly; if talks fail, the much-delayed programme will slide further towards oblivion.

On Wednesday, when Mr George Robertson, the new British defence minister, meets Mr Volker Rühe, his German counterpart, Eurofighter will be top of the agenda. On Friday, Mr Tony Blair, the new British prime minister, will meet Mr Helmut Kohl, the German chancellor, for their first one-to-one summit. Eurofighter will also be on the agenda here, with Mr Blair likely to urge Mr Kohl to resolve the impasse over the aircraft.

Eurofighter is in trouble for much the same reason that the euro is under pressure. Germany's ballooning budget deficit threatens to go through the 3 per cent of gross domestic product ceiling set by the Maastricht criteria, thereby excluding the country from European economic and monetary union. To head off the threat, Mr Kohl has been cutting budgets: defence, never a popular area for spending in Germany, has been shorn of DM2bn (£1.1bn) in 1997.

According to Mr Rühe, this means that Germany cannot afford to proceed with the next phase of the Eurofighter unless more money is found from elsewhere in the federal budget.

Eurofighter needs additional cash because the programme has reached one of its critical points. Funding for the £12bn development phase of the aircraft is in place, and the programme itself is well advanced. The principal companies involved – British Aerospace, Daimler-Benz Aerospace, Alenia of Italy and CASA of Spain – are ready to set up the production lines to manufacture the finished aircraft.

However, building the factories and buying the tooling needed for manufacturing will cost the partners £4bn over the next four years. This bulge in spending coincides with the squeeze needed for Emu.

Germany's share of this so-called production investment spending is a little more than DM3bn, a relatively modest sum by the standards of the programme. The shortfall in spending from the moment the markets conclude that the project is likely to fail.

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Mr Rühe, keen to protect his budget from further attack, has said he will axe other defence programmes if he has to find that DM2bn. To make his point he threatened to pull out of the Helios II spy satellite programme with France, a project close to Mr Kohl's heart. He also suggested that the additional Eurofighter funds should come from the treasury.

Mr Rühe's presence in neighbouring Albania seems cursed. The latest mishap was the summary dismissal yesterday of career diplomat Manfredo Incisa de Camerata as ambassador to Tirana within two days of his appointment, after publication of a newspaper interview, which the unfortunate diplomat claims was off the record. In it, he criticised outgoing Italian ambassador Paolo Foresti for being too political and dropped a herbed comment about a general just named as Italy's special co-ordinator for Albania, who is said to be much admired by Prime Minister Prodi.

This was too much for a government which had been pushed by cross-party pressure into withdrawing Foresti from Tirana after the local newspaper Independent published the text of an embarrassing phone conversation he had with a backer of hardline President Sali Berisha. In the conversation, never fully denied, Foresti seemed to favour the president's party at a time when Italy is meant to be neutral – and when the Prodi government anyway feels more comfortable with the Socialist premier Bashkin Fino.

Independent also sabotaged the

Dogfight over funding

Ministers will this week try to break the impasse over finance for the much-delayed Eurofighter project, says Bernard Gray

	Total cost: £40bn of which...				Production investment: £4bn			
				Share of production work	Planned aircraft purchases	Direct	Indirect	
UK	38%	230	20,000	20,000				
Germany	30%	180	20,000	20,000				
Italy	20%	130	17,500	17,500				
Spain	12%	87	17,500	17,500				
Total	100%	627	75,000	75,000				

Sources: EAI

Source: EAI

sury, in the knowledge that Mr Theo Waigel, the finance minister, has his political power base in Bavaria where most of the German Eurofighter money is spent.

Yet the chancellor and the finance minister are under such pressure from Emu that the tactics have not worked. German participation in Helios II has been postponed, while Mr Waigel's early offer to split the difference with Mr Rühe and find an extra DM1bn for the programme was withdrawn.

These machinations prevented Germany fulfilling its promise to the partner nations that it would unblock Eurofighter funding in the first quarter of this year. Now, with the row about German revaluation of gold reserves escalating, it has become even more difficult for the government to agree spending on a huge defence programme.

Even if the programme were approved then, Eurofighter's industrial partners say that keeping the teams of engineers waiting would add substantially to costs. Critically, it would also further delay the date by which Eurofighter could be exported. Given that the aircraft is already hideously late, the partners can scarcely afford more delays if they hope to recoup their investment through export sales.

Mr Kohl thus faces escalating pressure on both sides. His bind is made tighter because further delay could cause the programme to unravel if the issue drifts into the autumn, skirmishing ahead of Germany's 1998 federal elections.

Given those prospects, the other partners could elect to press ahead without Germany, or decide to move on and include the Germans as sub-contractors later if they do eventually decide to buy. If they do, the implications for the rationalisation of

programme on the same basis as the outgoing government.

Senior British ministers have written to their German counterparts assuring them that the UK's support for Eurofighter is unchanged, and that the aircraft has been exempted from the defence review just begun.

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the European defence industry, and for Daimler-Benz, would be serious.

At worst, the programme might not survive the shock. The likely result of this would be that all of Europe's air forces would buy US jets, with its companies acting as final assembly plants for the US aerospace giants. Even if Eurofighter survived with three partners, the loss of Germany would wound rationalisation efforts, since the aircraft is one of the few axes around which consolidation of the defence aerospace sector can turn.

On present planning, Eurofighter and Airbus will account for the vast bulk of both BAe and Daimler-Benz Aerospace's turnover in the early years of the next century. Bringing the two companies together would make management of their civil and military businesses easier, and sharply reduce costs by eliminating duplication. Talks in this end have begun. However, if Daimler-Benz were out of Eurofighter, or if it were a Johnny-come-lately minor partner, large areas of potential overlap would disappear, and BAe might look for partners elsewhere.

With Mr Kohl keen to respond to Britain's newly positive approach to Europe, and with the pressure to prevent an industrial pile-up mounting, Mr Waigel and Mr Rühe have been encouraged to cut through the bind in time for this week's summit. Advisers close to the German defence ministry suggest that a way out may have been found, though no firm deal has been struck.

A proposal being mooted in Bonn suggests the following. From the year 2000, Daimler-Benz is due to repay the German government launch aid it received for development of the current generation of Airbus airliners. If those payments were accelerated to next year, it would increase German government income, giving it more room for manoeuvre. The vanishing DM1bn might reappear from Mr Waigel's budget, together with modest cuts in the defence ministry's spending on ammunition and Leopard tanks. Add some political will from the chancellor, and a way forward might have been found.

But all sides are keen to stress that this is not yet a solution. None of the German participants has agreed and, even if the outline proposal is presented to Mr Blair on Friday, it would still need approval by the German cabinet, probably next month.

The proposal would also need ratification by the German parliament, which has been very hostile to the Eurofighter in the past. A vote could take place in September, though with the Free Democrat party – a small but vital element of Mr Kohl's governing coalition – tilting towards hostility to the aircraft, the outcome would be close.

If Mr Kohl does put the proposal forward this week, it will have been in response to an uncomfortable set of forces and the timing of the summit. But the chancellor would still have his work cut out to convert the idea into a funded fighter. Five years ago Eurofighter stood at the brink of extinction and survived; it has not yet repeated the trick.

OBSERVER

Envoy falls by wayside

possibility of diplomat Alfredo Matacotta Cardella replacing Foresti. It argued that now – with 3,000 Italian troops on Albanian soil – was not the time to send as chief emissary the grandson of Mussolini's ambassador in Tirana during II Duke's ill-fated invasion of the Balkan state.

Investment Agreement, changed,

arguing that most Americans would think the title stood for Missing in Action. The new moniker, the Multilateral Agreement on Investment, hardly seems a more auspicious choice. As one negotiator points out, "mult" is Italian for "never".

Budget bairns

■ The Organisation for Economic Co-operation and Development may have bitten off more than it can chew in trying to write global rules for foreign direct investment. Since the grand plan was hatched two years ago, negotiations have failed to show for thousands of multinationals juggling over how to put it into effect.

■ The ministers had expected agreement in time for their annual meeting last week, but bowed to the inevitable and extended the deadline by another year. Some officials doubt whether that will be enough. Apart from the technical obstacles, the US, the prime mover, seems to have cooled on the idea while other countries are said to be trying to implement the original congressional initiatives by 2000.

■ Perhaps the negotiators should have been warned by the difficulties in finding a name for the project. The US got the original idea from the Multilateral

Fidel Ramos himself. So will he allow the pork barrel to keep on rolling? We'll see.

Dizzy heights

■ Officials in Alberta have a mountain of a problem. After complaints from the local Chinese community, the government has decided to change the name of Chinaman's Peak, in the foothills of the Rockies, as well as because in 1867 a Chinese labourer for Canadian Pacific Railway scaled it for a bet. The government is seeking a more acceptable name.

Alberta is also the home of Mount Robson,

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FINANCIAL TIMES

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Andersen candidate rejected by partners

By Jim Kelly

Partners of Andersen Worldwide, the world's largest professional services organisation, have begun an open dispute over the choice of a successor to the current chief executive by rejecting the candidate put forward by the board.

Mr Jim Wadia, head of Andersen's UK accountancy arm, won a majority of votes cast by the firm's 2,700 partners in 80 countries. But he failed to secure the required two-thirds majority.

The board will announce today that it is now putting forward Mr George Shaheen, managing partner of Andersen's global consultancy business. Last month it rejected Mr Shaheen in favour of Mr Wadia, despite indications that the former was preferred by many partners.

"George Shaheen has demonstrated exceptional leadership as the head of Andersen Consulting," said a board spokesman in New York.

The rejection of Mr Wadia's candidacy undermines the



Wadia: centre of dispute

board's efforts to resolve tensions between the organisation's two separate business units. These are Arthur Andersen, the accountancy firm founded in 1913, and Andersen Consulting which became a separate firm in 1989.

Mr Wadia, who would have been the organisation's first chief executive from outside the US, was closely identified with an internal report which urged partners to preserve a single organisation under the Andersen umbrella. This strategy was overwhelmingly endorsed at a partners' meet-

ing in Paris last month. But the rapid growth of the consultancy wing has led to "turf wars" between the two businesses. While accountancy revenues are growing at around 12 per cent a year, consultancy is producing an annual growth rate of 22 per cent. Andersen Consulting has also begun to outstrip its more traditional sister firm in terms of absolute revenue.

The board, which has an inbuilt majority on the accountancy side, selected Mr Wadia from a shortlist of two.

The other was Mr Shaheen, who is understood to have won more support than Mr Wadia during informal ballots in Paris. He would be likely to institute reforms such as changing the rules for "income support" which channel profits from the consulting business to the accountancy side.

Mr Shaheen would be the first chief executive from the consulting side. If successful he would replace Mr Larry Weinbach for a four-year term after he steps down in September, having been in office since 1989.

"Such discussion can only be held meaningfully after the general elections," he told the heavily-polluted rally.

Those detained included Mr Raila Odinga, head of the National Development Party, Mr Kenneth Matiba, chairman of Ford-Asili, Mr Michael Wamalwa, the head of Ford-Kenya, and Mr Paul Muite, a member of the Safina party, still struggling to be registered before the elections.

They were among a group of opposition and church leaders who had staged an officially-banned rally in Nairobi's Uhuru Park on Saturday to call for constitutional changes before the elections, due to be staged by the spring of 1998.

They were released at the end of the rally, an opposition leader said later.

Although only a couple of thousands of demonstrators attended the rally, the Kenyan authorities responded with tough tactics, bringing in thousands of armed troops and police, sealing off the town centre and ringing strategic sites such as parliament and the national radio station.

Tear gas was fired to disperse the protesters and during the six hours of rioting that followed scores of shops were looted and cars stoned. Security forces and demonstrators fought running battles.

As elections approach, Kenya's divided opposition, church and civic groups have stepped up their calls for a range of key laws to be repealed, the presidentially-appointed electoral commission to be reconstituted and the state-dominated broadcast media to be liberalised.

Since promising a constitutional review in 1988, Mr Moi has steadily backtracked and now argues time for reform is too short ahead of the polls.

Russia municipal bond plans cheered by Moscow success

By Edward Luce

International investors have given Russia's first municipal bond an unexpectedly warm welcome, encouraging other Russian cities and regions to bring forward their debut bond issues.

The city of Moscow's three-year \$500m offering last week was priced to yield 3.15 percentage points over US Treasury bonds. But strong investor buying on the secondary markets has since brought it down to just 2.3 percentage points over Treasuries - a premium in line with more established emerging market bond issuers such as Argentina, Poland and the Philippines.

Analysts attribute the success of the issue, prompting Moscow to consider a second \$500m offering later this year, to the city's budget surplus and a growing foreign appetite for Russian bonds.

"We were taken aback by the scale of enthusiasm from quite traditional and conservative US and European investors for this offering," said an official involved in the issue. Russian issuers now expected to come to the market during June include the city of St Petersburg, which will issue a \$300m debut eurobond in the next fortnight, and Nizhny Novgorod, which will issue a five-year \$100m bond. The Russian Federation is also planning a second dollar offering of \$500m.

Several regions, including Sverdlovsk, Perm, Samara and the republics of Tatarstan and Komi, hope to follow suit between July and September. Investors are also awaiting a large eurobond from Gazprom, Russia's gas giant, which could total more than \$1bn.

"Investors are excited about Russian paper because the spreads on offer fully compensate for the risk attached to holding Russian debt," said Mr Robert Thomas, head of international fixed interest at AMP Asset Management in London. "But Russia should be careful not to flood the market with too many issues. This could lead to failures."

Russia's Ministry of Finance is reported to be planning to tighten the rules on which Russian borrowers are allowed to tap overseas debt. Currently, municipal or regional borrowers must be net contributors to the Russian budget.

Borrowers must also limit their foreign currency liabilities to 30 per cent of total borrowing, and cap debt interest payments at 15 per cent of their budget, which has limited the number eligible to nine. Analysts believe tighter rules could cut the number hoping to borrow further although the restrictions do not apply to corporate issuers.

French left sweeps back to power

Continued from Page 1

night added his voice to calls on a change of approach on Europe.

The Sofres institute's updated exit poll projected that the Socialists and their closest electoral partners would alone win 226 seats out of the 577 seat National Assembly. The same poll predicted 36

seats for the Communists and nine for the left-leaning Greens, to give the combined left 331 seats.

The centre-right saw its 484 seats in the last parliament shrink to a total of 245, according to Sofres.

The far-right National Front appeared to have won the southern port city of Toulon, giving it parliamentary representation on May 25.

Leading rightwing politicians blamed defeat on their poor campaign, which was left rudderless following Mr Alain Juppé's decision to stand down as prime minister in the wake of the centre-right's surprisingly poor performance in the first round of the election on May 25.

Analysts attribute the success of the issue, prompting Moscow to consider a second \$500m offering later this year, to the city's budget surplus and a growing foreign appetite for Russian bonds.

Moi turns down calls for reform of Kenyan constitution

By Michael Wrong

Kenya's President Daniel arap Moi yesterday rejected demands for constitutional reform before the country's second multi-party elections and continued a crackdown on the opposition.

Four leading opposition

activists were placed under house arrest, following rioting and looting on Saturday which embarrassed Mr Moi while he was playing host to President Benjamin Mkapa, his Tanzanian counterpart.

Mr Moi told 10,000 spectators at the annual Madaraka (Self-Rule) rally in Nairobi that the atmosphere in the country was "not conducive" to reforming the constitution, which critics say heavily weights the electoral system in the ruling KANU party's favour.

"Such discussion can only be held meaningfully after the general elections," he told the heavily-polluted rally.

Those detained included Mr Raila Odinga, head of the National Development Party, Mr Kenneth Matiba, chairman of Ford-Asili, Mr Michael Wamalwa, the head of Ford-Kenya, and Mr Paul Muite, a member of the Safina party, still struggling to be registered before the elections.

They were among a group of opposition and church leaders who had staged an officially-banned rally in Nairobi's Uhuru Park on Saturday to call for constitutional changes before the elections, due to be staged by the spring of 1998.

They were released at the end of the rally, an opposition leader said later.

Although only a couple of thousands of demonstrators attended the rally, the Kenyan authorities responded with tough tactics, bringing in thousands of armed troops and police, sealing off the town centre and ringing strategic sites such as parliament and the national radio station.

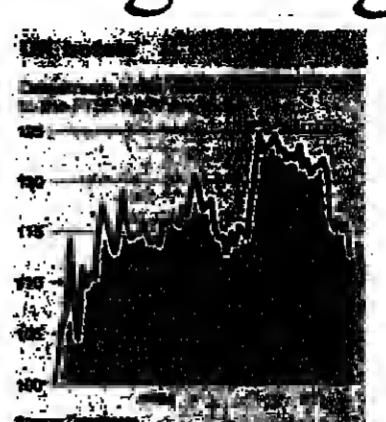
Tear gas was fired to disperse the protesters and during the six hours of rioting that followed scores of shops were looted and cars stoned. Security forces and demonstrators fought running battles.

As elections approach, Kenya's divided opposition, church and civic groups have stepped up their calls for a range of key laws to be repealed, the presidentially-appointed electoral commission to be reconstituted and the state-dominated broadcast media to be liberalised.

Since promising a constitutional review in 1988, Mr Moi has steadily backtracked and now argues time for reform is too short ahead of the polls.

THE LEX COLUMN

Gencor goes global



News that Gencor is considering splitting and listing its base metals activities in London comes as little surprise. The burning ambition to be in the first rank of global mining companies is no secret. But this desire has been frustrated, partly by exchange controls and partly by lack of access to international equity markets - Gencor investors are still predominantly South African. The London listing and the issue of new equity would provide the financial firepower necessary if Gencor is rank with groups like Rio Tinto, BHP and the wider Anglo-American group.

Whether by acquisition or disposal, Gencor's management has been an aggressive guardian of shareholder value. This initiative should be no exception. But it is by no means the final piece in the jigsaw. With the South African mining sector in a ferment of reorganisation and new groups in a frantic scramble for assets, there are myriad opportunities for an unsentimental vendor like Mr Brian Gilbertson, Gencor's chairman. At the right price, he may well choose to sell Gencor's gold and platinum operations, which do not match the standard of its other assets. The result? A London based mining group, with large South African investments. Mr Gilbertson would not complain.

The stronger dollar should mitigate any impact. If there is no surge in room supply, the sector's volumes should reflect economic growth and allow price increases - Stakis managed an 11 per cent increase in room rates in the first half. And these businesses have substantial operational gearing. When Forte shares peaked in 1991, its enterprise value was over 12 times prospective earnings before interest, tax and depreciation. The UK sector is one third lower and should offer some upside.

Real-time auditing

Why wait for the year-end to get your figures checked? According to accountants KPMG, 60 per cent of a company's audit can now be carried out before the end of its financial year.

Better technology is helping to drive this change. But so is a switch from looking merely at financial numbers to examining the processes that produce those numbers. Auditors argue that if they are happy with the way a company's systems and processes work they can be more confident about the financial results it puts out.

This concept, loosely called real-time auditing, should bring enormous benefits. By producing better data more quickly, it will help managers and investors make more informed decisions. It should allow companies to nip problems in the bud, particularly in fast-moving markets like financial derivatives. And it ought to catch systematic deceptions like the one at DIY-retailer Wickes, where supplier rebates were being prematurely booked as profits.

Moreover, there has been little development outside London, except in the budget sector - most early 1990s developments are still making lousy returns on investment. As for sterling, there is no sign of any knock-on effect yet, and

they are promising mouth-watering returns. Schroder Ventures, CINVEN and CVC Capital Partners have all been generating compound annual returns of 25 per cent or more, compared with the 14 per cent a year produced by Europe's stock markets over the past decade. Some of the extra sparkle comes from gearing up transactions with debt. But the return over quoted equities still looks excessive, considering the limited additional risk. After all, these funds have a wide spread of investments and tend to concentrate on established, if unmanaged, businesses rather than blue-sky start-ups.

Why, then, are venture capitalists not inundated with money and competitors? A possible reason is that there are not enough deals around. More likely, UK and European institutions are still too timid - most allocate less than 5 per cent of their funds to "alternative" assets such as venture capital, against the 15 per cent typical for US money managers. Tellingly, 49 per cent of the new Schroder Ventures fund - a European fund launched by a UK house - was snapped up by North American investors.



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FT WEATHER GUIDE

Europe today

Scandinavia will be fine with abundant sunshine. The British Isles will be dry with bright sunny spells, but southern-most England will be cloudy with occasional light rain. There will be sunny spells in Germany, the Benelux and northern France. Southern France and the Alps, however, will be mainly cloudy and showers are likely. Rain is expected in northern Spain and Portugal. The southern Iberian peninsula should be sunny and dry. Italy and western Greece will have showers and thunderstorms. Eastern Greece and Turkey will stay dry with plenty of sun.

Five-day forecast

Southern Scandinavia, the British Isles, the Benelux and Germany will continue dry with sunny spells. More showers are expected in Italy and the Balkans, Spain and Portugal will become unsettled with widespread showers and thunderstorms.

TODAY'S TEMPERATURES

City	Max Temp	Min Temp	Wind from	Wind speed in KPH
Abu Dhabi	38	28	N	20
Accra	31	20	E	20
Agra	30	20	SW	20
Amsterdam	20	18	NE	10
Athens	25	18	SE	15
Atlanta	24	18	SW	15
Bahrain	37	27	SW	20
Bangkok	37	27	SW	20
Barcelona	22	18	NE	15
Beijing	35	25	SW	20
Berlin	20	18	NE	10
Bern	20	18	NE	10
Bermuda	25	20	NE	10
Bombay	32	22	SW	20
Brisbane	24	20	SW	15
Budapest	28	20	SE	15
Buenos Aires	18	12	SW	10
Cairo	35	25	SW	20
Caracas	31	21	SW	20
Capetown	20	14	SW	15
Chennai	31	21	SW	20
Chicago	25	18	SW	15
Cologne	22	18	SW	10
Dakar	37	27	SW	20
Delhi	34	24	SW	20
Dubai	35	25	SW	20
Dresden	21	18	SW	10
Hong Kong	28	20	SW	15
Honolulu	30	20	SW	20
Istanbul	21	17	SW	10
Johannesburg	37	27	SW	20
Karachi	35	25	SW	20
Khartoum	37	27	SW	20
Lagos	35	25	SW	20
Lima	25	18	SW	10
Lisbon	22	18	SW	10
London	21	18	SW	10
Luxembourg	20	18	SW	10
Lyon	24	18	SW	10
Madrid	27	21	SW	20
Milan	24	18	SW	10
Munich	26	21	SW	20
Montreal	23	18	SW	10
Moscow	28	21	SW	20
Paris	27	21	SW	20
Perth	24	18</		

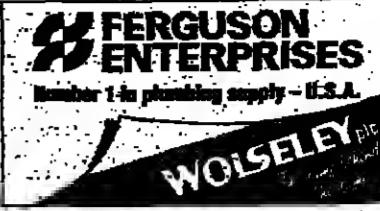


FINANCIAL TIMES COMPANIES & MARKETS

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Monday June 2 1997

Week 23

**IN BRIEF****Brokers challenge Reuters' system**

A group of London foreign exchange brokers are joining forces to challenge the threat to their business from Reuters' electronic trading systems. Four of the biggest foreign exchange "voice brokers", who match buyers and sellers over the telephone, said they would launch an electronic broking system aimed at automating confirmation of deals in the \$1,200bn-a-day currencies market. Page 24

Cathay Pacific counts cost of disruption
Disruption caused by problems with Rolls-Royce engines on its Airbus A320-300s is likely to cost Cathay Pacific HK\$120m to HK\$150m (\$15.5m to \$19.4m), according to the Hong Kong-based carrier. Cathay described the forecast as "a preliminary first estimate" and said it did not take into account the possibility of compensation from Rolls-Royce. Page 25

Bank Leumi lifts profits by 46%
Bank Leumi, Israel's second largest banking group, said a tight hold on costs helped lift profits by 46 per cent to Shekels 162m (\$47.6m) in the first quarter of 1997. The results followed the successful offering last week of more than 15 per cent of the bank's equity on the Tel Aviv Stock Exchange as part of the government's privatisation programme. Page 25

Singapore Telecom earns \$1.16bn
Singapore Telecommunications, the city-state's largest company, announced an 11.6 per cent increase in annual profit in spite of losing part of its monopoly during the year. A 12.5 per cent rise in international direct dial traffic helped offset narrower margins. Group net profit in the year to March 31 was \$1.16bn (\$1.16bn) on turnover of \$84.4bn, up 10.6 per cent. Page 24

Scottish Media to buy Grampian TV
Scottish Media, the company that owns Scottish Television and the newspaper group Caledonian, has agreed in principle to buy Grampian, its Scottish ITV neighbour, in a deal worth more than £100m (\$163m). Page 24

UK group links with Hewlett-Packard
Chiroscience, the UK pharmaceuticals developer, has announced that its Darwin Discovery subsidiary is to collaborate with Hewlett-Packard of the US to create a system for DNA analysis. Mr John Padfield, chief executive of Chiroscience, said the system would allow a 100-fold increase in the speed of DNA analysis. Page 24

Approval for Enel telecoms venture
The Italian treasury has given the go-ahead to Enel, the state electricity utility, to form a joint telecommunications company in partnership with Deutsche Telekom. The new company will have an initial capital of L200bn (\$118m) and will be 51 per cent controlled by Enel, with the remaining 49 per cent held by Deutsche Telekom or its DT Mobil subsidiary. Page 25

Repso to spend \$345m in Argentina
Repso, the privatised Spanish oil and gas group, plans to increase its stake in the Latin American market by spending \$345m on holdings in Argentina. Repsol said the deal would give it control of 700 service stations, accounting for about 15 per cent of the Argentine market. The purchases would lift the group's Latin American refining capacity and raise its production of asphalt and lubricants. Page 25

BT to launch VPN service in Hong Kong
British Telecom is to become one of the first foreign operators to launch a virtual private network service in Hong Kong. The move follows agreements made during the World Trade Organisation accord on telecoms in February. The UK carrier has pledged to launch its service by the end of July. Page 24

Israel Corporation in the red
Israel Corporation, the country's leading investment group, fell into the red in the first quarter with losses in the shipping and oil refinery divisions. Net losses amounted to Shk35.5m (\$10.5m) against a profit of Shk40.2m in the same period last year. Page 25

Halifax could start trading near 800p
Shares in Halifax are expected to begin trading at more than 700p - and possibly nearer 800p (\$13) - when the former mutually-owned savings and loan organisation starts life as an £18bn bank today in the UK's largest ever stock market introduction. Page 24

Indian teleco lifts profits by 23%
Video Sanchar Nigam (VSNL), the telecommunications company whose recent \$527m global depositary receipt issue was India's largest ever international share offering, lifted net profits by 23 per cent to Rs6.03bn (\$141m) in the year to the end of March. Page 24

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COMPANIES & MARKETS

Monday June 2 1997

Collapsed life insurer's sister companies refuse government requests for assistance

Nissan Mutual rescue in trouble

By Gillian Tett in Tokyo

The Japanese government's attempts to resolve the crisis caused by the collapse of the Nissan Mutual life assurance group received another blow at the weekend after one of its sister groups refused to take part in a rescue scheme.

Nissan Fire and Marine Insurance, part of the same corporate group as Nissan Mutual, indicated it had turned down a request to

inject funds into a new company which would take over Nissan Mutual's liabilities.

Nissan Mutual sent shock waves through Japan's financial sector last month by becoming the first life assurance group to leave the second world war. It is estimated to have uncovered liabilities of up to Y300bn (\$2.56bn).

The decision by Nissan Fire and Marine follows similar announcements by Nissan

Motors and Hitachi - also sister companies to Nissan Mutual - that they would not believe they had any responsibility to solve the problems at the insurer.

Their refusal to take part in the rescue is a significant step in Japan, because companies which are part of the same corporate family - or *keshetu* - have traditionally been expected to provide support for each other in times of crisis.

Although Nissan Motors and

Hitachi are two of Nissan Mutual's largest clients, both stressed last week that they did not believe they had any responsibility to solve the problems at the insurer.

Their position has left the Japanese government and the life insurance industry facing a difficult task as they attempt to prevent the collapse of Nissan Mutual from triggering a broader loss of confidence in the country's troubled life assurance sector.

Some observers fear this will mean policyholders will have to accept losses or higher contributions in the future.

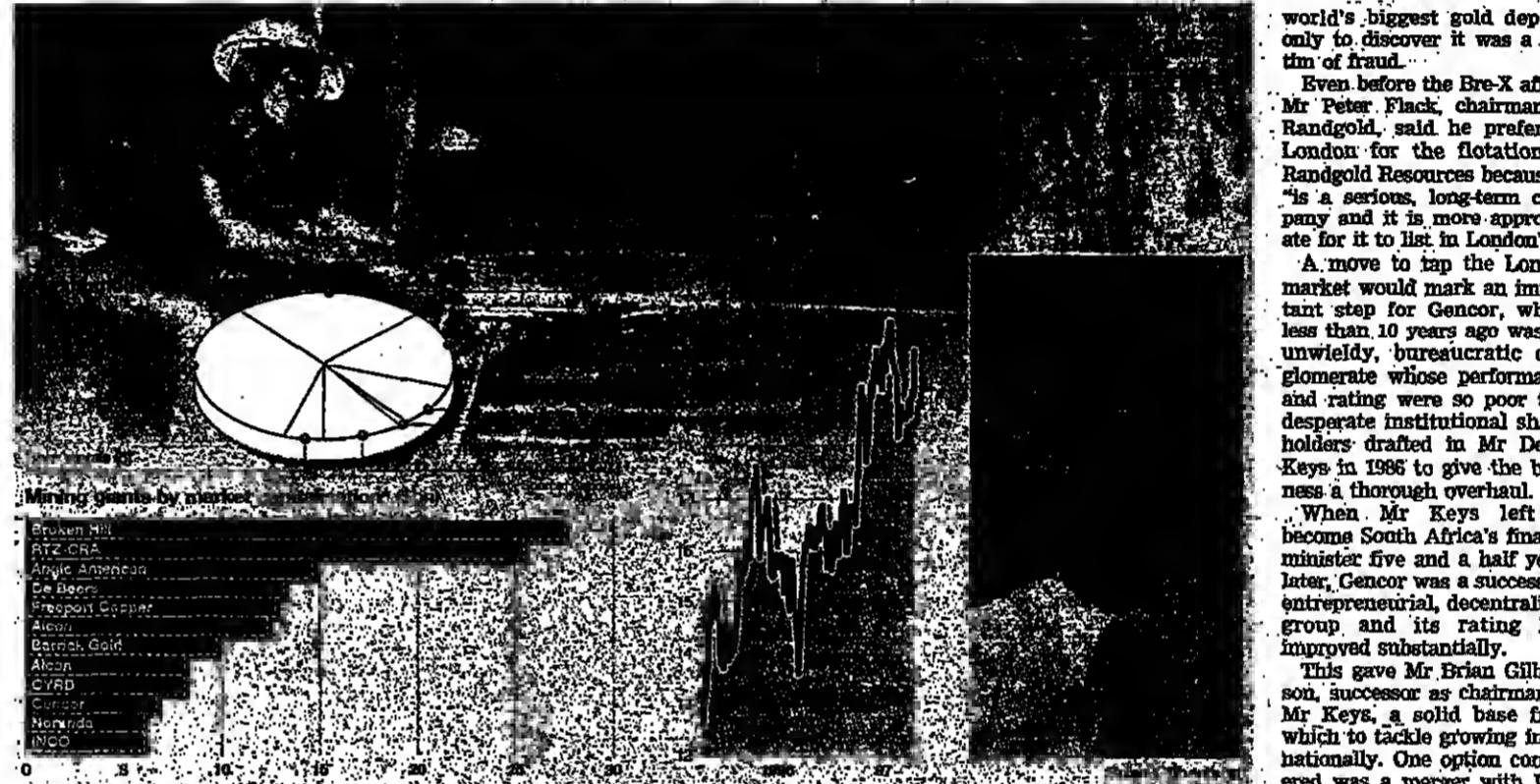
Government officials fear this could undermine con-

fidence in the sector and are trying to persuade the larger life assurance companies, such as Nippon Life, to provide assistance.

However, with Nippon Life also under pressure from the government to help in the rescue of Nippon Credit Bank, the troubled long-term credit banking group, there is reluctance among some of the healthier life assurance companies to take responsibility for the losses at Nissan Mutual.

S Africa mining groups explore future
Gencor London move comes as companies determine to be among the dominant few

By Kenneth Gooding in London



restrictions and sometimes punitive taxes that previously discouraged companies from exploring or mining in many parts of the globe.

Mining groups are also being invited to bid for mining assets as huge chunks of the industry are returned to the private sector around the world.

Since the start of the 1990s more than half the countries in the world have allowed access to international mining companies and are actively encouraging them to invest. More than 70 countries have

changed their mining laws to make themselves more attractive to foreign companies.

All this is giving big international mining groups an unprecedented opportunity for fast growth. Some observers believe that in 10 to 20 years the mining sector will be dominated by a small number of very big companies. Some South African groups are determined to be among the dominating few.

However, South Africa's exchange controls have been a hindrance.

Until now, only Anglo American Corporation, South Africa's biggest group, has had the relative freedom to grab any opportunity. Minoro, its 60 per cent owned Luxembourg-quoted subsidiary, gave Anglo a vehicle for non-South African acquisitions. Minoro is now a substantial international mining company in its own right.

While London might seem the obvious market for South Africa groups to turn to for extra equity and debt finance, the rest of the mining industry

has been relying on Canadian stock exchanges, particularly Toronto, to raise new money.

According to an analysis by RBC Dominion Securities, part of the Canadian banking group, mining companies in 1996 raised US\$4bn of new equity on the Toronto exchange, three and a half times what on its nearest global rival, the Australian exchange.

But Toronto's reputation

was recently tarnished by scandals, particularly by Bre-X, the small company that claimed to have found the

Warner seeks new site for London movie theme park

By Alison Maitland in London

Warner Bros is considering about 40 sites around London for a £225m (\$306.7m) film studio and movie theme park development after dropping its chosen location in Uxbridge, west London.

Warner Bros Movie World, a partnership between Warner Bros, the Hollywood film studio, and United News & Media, publisher of the UK's Express newspapers, said yesterday it was abandoning the site after nearly two years of talks because of planning problems.

The 150 acre site for the Uxbridge development, billed as the UK's biggest single-entry leisure venue, lies in the "green belt" around the UK capital, where development is strictly controlled.

The draft planning application had stirred considerable local opposition. The municipal owners of the site wanted 23 acres set aside as an ecology park. Movie World would also have had to relocate existing sports facilities to adjoining sites, restricting future expansion.

"The constraints on the size and the number of visitors meant the partners were not happy that it had the upside to justify the investment," said Mr Terry Scott, public affairs director for Movie World.

Planning requirements and infrastructure would have cost about £100m and the two partners had already spent "quite a lot of money" assessing the site over the past two years. Projected construction costs had risen to about £250m.

"Some previously rejected sites have changed and new sites have come on to the market," Mr Scott said.

Stet close to Serb telecom deal

By Guy Dimmore in Belgrade

Italian telecommunications group Stet is close to reaching an agreement with the Serbian government to buy 49 per cent of state-owned Telecom Serbia, officials said yesterday.

The deal would mark a long-awaited breakthrough by Stet into the east European market after it failed in tenders to buy stakes in Hungarian, Czech and Russian telecoms companies. It would also throw a lifeline to Serbia's cash-strapped Socialist government.

Independent Serbian media said Stet would pay DM1.57bn (\$920m), with DM1.6bn to be paid immediately after signing the contract and the rest

selling off assets too cheaply.

Serbian economists have also questioned the choice of Stet as a partner, noting it was turned down both by Hungary and the Czech Republic despite making the biggest bids for their telecoms utilities. Stet is expected to be privatised this autumn when the Italian treasury will sell its 62 per cent stake.

Concerns have been expressed on the Serbian side that the mooted price is too low. Although it compares with \$1.73bn paid by a consortium of Deutsche Telekom and America's Bell for 67 per cent of Matav, the Hungarian telecoms group, critics say Stet would be paying almost three times less in terms of price per connection.



BZ

John Tett
S.A.

COMPANIES AND FINANCE

'Voice brokers' to launch electronic broking operation for forwards market

Challenge to Reuters' forex system

By Simon Kuper in Toronto

A group of top London foreign exchange brokers are joining forces to challenge the fast-growing threat to their business from Reuters' electronic trading systems.

Four of the biggest foreign exchange "voice brokers", who match buyers and sellers over the telephone, said they would this year launch an electronic broking system

aimed at automating confirmation of deals in the \$1,200bn a day currencies market.

The move, by the London-based companies Tullett & Tokyo, Harlow Butler, Marshall and Exco, is a response to Reuters' plan to launch an electronic broking system for foreign exchange forwards on June 9.

Voice brokers have already been hit hard since

Reuters, the media company, launched an electronic broking system for the forex spot market five years ago. Today, with its rival EBS, Reuters is estimated to have taken over up to 40 per cent of broking in that market.

The voice brokers, who typically earn \$2-\$3 per \$1 traded, are anxious not to suffer the same loss of market share in forwards.

The market in forwards -

commitments to buy or sell set amounts of currencies at set dates in the future - is about \$670bn a day, larger and growing faster than the spot market. Brokers are involved in about 30 per cent of forwards.

Mr Derek Tullett, chairman of Tullett & Tokyo, said the voice brokers' electronic system would automate only the confirmation of a deal. The Reuters' forwards sys-

tem will also allow traders to strike deals on the electronic screen, cutting out the voice broker. Initially Reuters will offer only \$/D-Mark forwards, but hopes to add other currencies soon.

Mr Tullett said the voice brokers' planned system, Direct Deal Notification, "won't be as easy to use" as rival electronic systems. But it had been developed at "minimal" cost and would be

made available to all voice brokers. He admitted: "I didn't expect the electronic systems to catch on with the speed they did."

But he forecast Reuters would not gain as large a share of the forwards at the spot market. Forwards trades tended to be fewer but larger than spot deals. "With forwards you don't have to jump as quickly. You can listen to the market".

NEWS DIGEST

Abbey denies NatWest merger

Suggestions that this year's International Monetary Conference, the annual meeting of top bankers, might see a match between the UK's National Westminster Bank and Abbey National were firmly squashed yesterday.

"We are not talking to them or to anyone else, and have no intention of doing so," said Lord Tugendhat, Abbey's chairman, speaking at the gathering in the Swiss resort of Interlaken.

"We have produced fantastic shareholders' returns in the eight years since we converted and we are confident we can continue to do so," he added.

Abbey was the first building society to demutualise and float on the stock exchange in 1989.

Lord Alexander, his counterpart at NatWest, declined to comment on this or other reports, but noted that his bank had been linked by rumour with at least 25 other companies over the past year.

George Graham

Chiroscience links with HP

Chiroscience, the UK pharmaceuticals developer, has announced that its subsidiary Darwin Discovery is to collaborate with Hewlett-Packard of the US to create a new system for DNA analysis.

Mr John Padfield, chief executive of Chiroscience said the new system would allow a 100-fold increase in the speed of DNA analysis over existing technologies.

Darwin is combining its patented Mass Spectrometry Tag system with Hewlett-Packard's skill in instrumentation to produce an accurate and rapid automated system for studying genes. The first product goes on sale next year.

Mr Padfield said the tie-up vindicated his decision to buy Darwin last year for \$120m (£73.6m). "We have shown you can operate two companies 4,500 miles apart."

The company estimates the market for the new product at \$300m-\$400m annual sales.

Roger Taylor

VSNL full-year profits up 23%

By Peter Montagno



Gus Macdonald: Grampian's Scottish ownership important

Scottish Media to buy Grampian TV

By Raymond Snoddy

Scottish Media, the company that owns Scottish Television and the newspaper group Caledonian, has reached agreement in principle to buy Grampian, its Scottish TV neighbour, in a deal worth more than £100m.

The deal, which is expected to involve an offer of about 320p for Grampian shares that closed on Friday at 262½p, was agreed by the directors of both companies in a telephone conference.

The final details are being worked out pending an announcement. A takeover of Aberdeen-based Grampian has been on the cards for several years, but seems to have been given momentum by the moves towards devolution in Scotland.

If a takeover is completed, Scottish Media, which owns

The Herald and Evening Times newspapers in Glasgow, would be in a strong position to offer a single television and print advertising option for all Scotland.

Such dominance is certain to be scrutinised by the Independent Television Commission, which has by law to judge whether ITV takeovers are consistent with the public interest and has the power to block them.

Another factor involved will be the 20 per cent stake held in Scottish Media by the Mirror Group, which owns the Scottish Daily Record the biggest-selling newspaper in Scotland.

Mr Gus Macdonald, Scottish Media chairman, will argue the importance of building a strong media company in Scotland and keeping Grampian in Scottish ownership.

The deal would mean that only three of the smallest of the five ITV companies remain independent. Channel, which serves the Channel Islands, Carlisle-based Border Television, and Ulster Television, the largest of the three.

United News and Media has a near blocking stake in HTV. The ITV company for Wales and the West, and Granada has a equally powerful blocking stake in Yorkshire-Tyne Tees Television. Carlton Communication bought Westcountry last year.

A Scottish takeover of Grampian would mean a further run of cost-cutting and redundancies. The ITC would insist on the retention of a separate programme-making presence in Aberdeen, but the management team at Grampian would probably be thinned.

Halifax could start trading near 800p

By Christopher Brown-Humes

Shares in Halifax are expected to begin trading at more than 700p and possibly nearer 800p (£13.04) - when the former building society starts life as an £18bn bank this morning in the UK's largest ever stock market introduction.

Marketeers believe the shares will defy Friday's bearish market sentiment towards bank shares and

could open at about 760p, making the Halifax one of the country's 10 largest listed companies.

The price is expected to be high because of strong institutional demand ahead of the bank's entry to the FTSE 100 index on June 23. Some analysts believe the shares may peak at 800p today - nearly twice the level estimated in January - but they warn that at this level the shares are well above their fundamental value.

On Friday evening, IG Index, the financial bookmaker, was quoting Halifax shares at between 721p and 731p.

At 700p, the average windfall of free shares for Halifax's 7.6m members would be worth £2,300, and at 800p more than £2,600. All Halifax members are getting at least 200 free shares.

Prices in the market today may be higher than the average price paid by institutions in an auction for 23 per cent

of the new bank's shares on Friday. They were bidding for \$88.6m Halifax shares whose owners had decided to sell their allocations immediately. The auction result will be announced just before the stock market opens this morning.

If the experience of Alliance & Leicester, which floated in April, is repeated, investors who sold in the auction will not do as well as those selling in the market. A&L's shares opened higher

than expected at 545p - they have since risen to 612p - partly because there was significant retail buying.

About 49 per cent of Halifax's members have opted to hold their shares in a Halifax nominee account while 20 per cent have requested a share certificate. If a large number of those with share certificates decide to sell this week it will put the Crest electronic share settlement system under unprecedented strain.

VSNL should also benefit from lower tax charges due to the cut in India's corporate tax rate from 48 per cent to 35 per cent, he said.

Mr B.K. Syngal, chairman, said the growth in traffic volume was "encouraging." The total volume transmitted over the company's network rose 20.43 per cent to 1.38bn paid minutes during the financial last year.

Gross profit rose 19.85 per cent to Rs8.98bn on total income up 17.65 per cent to Rs52.63bn. Tax rose 15 per cent to Rs3.28bn. Earnings per share rose 23 per cent to Rs62.88 based on the capital outstanding before the GDR issue.

Though the share price has risen sharply since then, brokers said the stock is trading at comparable levels to other Asian telecommunications companies. The shares are on a multiple of some 17 times this year's estimated earnings, which is roughly the same as Indosat, the Indonesian satellite company, said our London fund manager.

But unlike VSNL, Indosat must bear the cost of falling international call charges and it does not enjoy the same monopoly as that guaranteed to VSNL.

VSNL expects efficiency gains during the next five years to insulate it from any shock once the protection on call charges is lifted. It should also enjoy a sharp growth in volume, estimated by analysts at more than 20 per cent annually over the next few years.

European buy-out fund launch

The formal launch today of the largest ever European buy-out fund underlines fears that the venture capital sector is overheating. The new \$800m (£51.3m) fund from Charterhouse Development Capital, the venture capital arm of Charterhouse Bank, comes hard on the heels of last week's launch of a \$1bn (£600m) fund by Schroder Ventures.

The launches highlight the amount of institutional - particularly US pension fund - money pouring into the sector. Last year, private equity funds raised \$2.4bn, according to the British Venture Capital Association.

Jean Eaglestone

Energis's future still in doubt

National Grid, the UK electricity distribution company, said yesterday that it was still considering "a number of options", including flotation, for Energis, its telecommunications business.

Despite speculation that flotation was the most likely route, it had yet to reach a decision and would not be giving further details when it announces its results tomorrow.

Energis has been aiming for some time to form an alliance with an international partner. An offer from AT&T of \$200m for a third of the company was turned down in 1994 and some analysts now say it could be worth over \$1bn.

National Grid said forming such an alliance was still a possibility, but other options were also being pursued. These include partnerships with cable companies and developing local networks in big cities.

Virginia Marsh

Rocco Forte Russian venture

RF Hotels, the UK hotel management company owned by Sir Rocco Forte, is to run a new chain of four star hotels in Russia.

The first will be built in Nizhny Novgorod, formerly Gorky, in central Russia. The 150-bedroom hotel will be owned by Spring Investments, a Moscow registered company in which the Forte family has a stake alongside Moscow-based Commonwealth Property Investors (CPI) of the US and Sabre Development Group, owned by private property developers.

Anthony Robinson

Arco makes Canadian foray

US oil giant Atlantic Richfield is moving into the Canadian petrol retail market by buying 52 petrol stations in British Columbia for an undisclosed sum. Arco, which owns 1,700 stations in the western US, said it could snap up more Canadian outlets.

BT service for Hong Kong

By Louise Lucas
in Hong Kong

British Telecom is to become one of the first foreign operators to launch a virtual private network (VPN) service in Hong Kong. The UK carrier has pledged to launch it by the end of July.

This move follows agreements made during the World Trade Organisation accord on telecoms in February. As part of its move towards liberalisation, Hong Kong agreed to deregulate VPNs and last week issued 14 licences.

The licences allow holders to offer multinationals and corporations their own tailored network for global calls and data transmission.

As a regional hub, with over 2,000 multinationals, Hong Kong is seen as a particularly lucrative market for VPN providers. Until last year international traffic was effectively the preserve of Hongkong Telecom, the territory's erstwhile monopoly, but it has since lost an estimated 20 per cent market share to its three new fixed-line competitors.

The VPN will become a springboard for further expansion by BT in Hong Kong as liberalisation rolls out. Possible additional services include low-congestion internet for companies and value-added services allowing data, voice and vision transmission over the same links.

SingTel earnings ahead by 11.6%

By James Kyne
in Kuala Lumpur

SingTel recommended a final dividend of 45 cents, against 4 cents last year.

The company lost its monopoly on paging and mobile telephone services on April 1 and saw its share price tumble after a new mobile phone operator made rapid inroads.

MobileOne, a joint venture between Hong Kong Telecom, Britain's Cable and Wireless and two local companies, took 10 per cent of the market in its first month.

A third consortium announced yesterday that it would enter the race for basic telecoms licences after SingTel loses its fixed line monopoly in 2000. SembCorp, a marine company, Singapore MRT and WorldCom of the US said they would make a joint bid.

The results were broadly

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Shareholders are therefore urged to exercise caution in their dealings in shares in Gencor.

A further announcement will be made in due course.

Johannesburg

2 June 1997

July 1997

COMPANIES AND FINANCE

Cost controls help lift Bank Leumi

By Avi Machlis in Jerusalem

Bank Leumi, Israel's second largest banking group, yesterday said management's tight rein on costs helped bring about a 16 per cent surge in net profits during the first quarter of 1997.

The results followed a successful offering last week of more than 15 per cent of the bank's equity on the Tel Aviv stock exchange as part of the government's

privatisation programme.

European investors bought about 30 per cent of the issue, which was 2.8 times oversubscribed. Mrs Galla Maor, Bank Leumi chief executive, said she considered the heavy foreign investment in the bank to be a vote of confidence to Israel's economy.

Net profits jumped from Shk1.1bn in the first quarter of 1996 to Shk1.62bn (\$47.7m) in the same period this year.

The bank also recorded one-off capital gains of Shk456m during the quarter from selling some of its non-financial holdings during 1996, as required by Israeli banking laws.

Excluding capital gains, net return on equity rose from 6.4 per cent in the first three months last year to 8.9 per cent in the same period this year. Analysts said the bank's results were in line with expectations.

Bank Leumi attributed the rising profits to "growth in the bank's volume of business activity in all fields and stability in expense control". Operating and other expenses fell 11 per cent from Shk1.05bn in the first quarter last year to Shk946m this year.

The sharp rise in profits was achieved despite a significant increase in doubtful debt provisions. Provisions rose 110 per cent from

Shk51m in the first quarter last year to Shk170m this year.

The bank said this included a special provision of Shk75m, which was set aside because of the recent economic slowdown in Israel. Israel's gross domestic product grew at an annualised rate of 2.8 per cent in the first quarter of 1997, compared with government projections of 4 per cent for the year.

The government raised an immediate Shk670m from the Bank Leumi offering last week. If all warrants are exercised, the government could receive as much as an additional Shk460m by next year. It has set a target of raising Shk4bn from privatising companies and banks this year.

Bank Leumi's shares rose 2 per cent on the Tel Aviv stock exchange yesterday from Shk5.26 to Shk5.37.

Approval for Enel telecoms venture

By Paul Betts

The Italian Treasury has given the go-ahead to Enel, the state electricity utility, to form a joint telecommunications company in partnership with Deutsche Telekom.

The new company will have an initial capital of £200m (\$118m) and will be 51 per cent controlled by Enel, with the remaining 49 per cent held by Deutsche Telekom or its DT Mobil subsidiary.

The Treasury said the new venture would bid for the licence to operate Italy's third mobile telephone network, which would compete with the country's existing two mobile operators, Telecom Italia Mobile and Omnitel.

However, eventually Enel will shed its stake in the new telecom venture, which is expected to attract other industrial and financial investors.

If the Agnelli family's holding company, has already expressed interest in the new telecommunications company, which will compete in the deregulated domestic market against Telecom Italia, the current Italian telecommunications monopoly, which is about to be privatised.

The venture is also part of Enel's strategy of preparing itself for electricity deregulation and privatisation in Italy by seeking to release shareholder value from its extensive assets.

The utility is well positioned to take advantage of telecommunications deregulation because it already operates an extensive fixed-line and mobile telecommunications network of its own.

Enel set up this alternative network several decades ago as a back-up to the state telecoms monopoly, to guarantee its communications while it was developing the country's electricity network.

The venture with Deutsche Telekom is competing against several other telecommunications start-up projects in Italy positioning themselves for the eventual liberalisation of the domestic market.

These include a consortium involving Olivetti, France Telecom and the Italian Railways and another involving British Telecom, Banca Nazionale del Lavoro, the Mediaset television company and possibly Eni, the Italian oil and gas concern.

The government has committed itself to privatising Enel but has yet to set the timetable for the sell-off. The flotation is facing considerable political opposition and is unlikely to be given the green light before the middle of next year.

However, Mr Franco Tato, Enel's chief executive, has already set in motion an internal reorganisation of the electricity utility as well as a series of other ventures in preparation of deregulation, when Enel will have to shed 30 per cent of its electricity monopoly in the open market.

Apart from the telecom venture with Deutsche Telekom, Enel is planning to set up an electricity generating company with Eni to operate in the new deregulated market and develop a strong international presence.

Engine problems at Cathay Pacific

By John Riddings

in Hong Kong

Disruption caused by problems with Rolls-Royce engines in its Airbus A330-300s is likely to cost Cathay Pacific between HK\$120m and HK\$150m (US\$15.5m to \$19.4m), according to the Hong Kong carrier.

Cathay yesterday described the forecast as "a preliminary first estimate" and said it did not take into account the possibility of compensation from Rolls-Royce. The airline has indicated it will seek compensation for the engine problems, but said discussions with the supplier have not yet started.

The projected costs take into account the loss of passenger traffic, payments for hotels for delayed passengers, and costs relating to the supply of relief services and aircraft by other airlines. They are lower than most estimates by Hong Kong aviation analysts, who have forecast losses of HK\$200m to HK\$300m as a result of the disruption.

Cathay's forecast compares with net profits last year of HK\$3.81bn. They are based on its assumption that its 11 Airbus A330-300s, which have been grounded for a week, will be airborne within two weeks.

The Hong Kong carrier, which is 44 per cent owned by Swire Pacific, the Hong Kong arm of UK-controlled Swire, hopes to start returning Airbuses to operation this week. New parts are arriving from Rolls-Royce which are designed to resolve the problem in the Trent 700 engines.

Inadequate lubrication of gearboxes has been at the centre of the problem, which forced pilots to shut down an engine and make a number of emergency landings over recent months. Cathay and Dragonair, the other Hong Kong carrier, grounded their

A330-300s after a Dragonair flight to Kota Kinabalu was forced to land in the Philippines last month.

Despite grounding about one-sixth of its fleet, Cathay has managed to operate about 85 per cent of its services through rescheduling and rearranging flights.

"These are relatively new engines, which were delivered from 1995," said one. "It would be usual to have some sort of provisions to cover any teething problems with the supply of new engines."

Problems with Rolls-Royce engines are likely to cost Cathay Pacific between HK\$120m and HK\$150m

INTERNATIONAL NEWS DIGEST

Chief for Russian electricity group

Mr Boris Breznov, a 23-year-old former commercial banker, was elected chief executive of Unified Energy Systems, Russia's national electricity utility, at the company's annual general meeting yesterday. Mr Breznov is closely allied with Mr Boris Nemtsov, Russia's reformist first deputy prime minister. His elevation to the top post at UES is an important strategic victory in the government's effort to overhaul the country's monopolies.

UES's former boss, Mr Anatoly Dyakov, a Soviet-era industrial manager, was granted the symbolic title of "honorary president" and appointed chairman of the board of directors. Mr Dyakov's appointment was seen as a political compromise between the progressive Nemtsov team drawn largely from the deputy prime minister's home base of Nizhny Novgorod, and the more old-fashioned red directors who still dominate Russian industry.

As chief of UES, Mr Breznov is expected to try to push through a radical restructuring of the Russian power sector. The Kremlin hopes the planned electricity reforms will bring down energy prices and thus help to revive the country's stagnant heavy industries.

Christina Freeland, Moscow

CSR disposals to raise A\$70m

CSR, the Australian building materials, sugar and aluminium group, is selling three businesses in the US and UK, raising around A\$70m (US\$53.26m). The units include Synkroloid and Baxters in the north-west of the US, which make products related to the gypsum wall-board market, and Humes, the concrete pipe business in the UK.

The proceeds are well in excess of book value, but the surplus will fund restructuring at CSR. It said total divestments in the year to end-March were A\$300m, and it still expected to complete the American Aggregates disposal, announced earlier, within the next six weeks.

Nicki Tait, Sydney

Stora sells paperboard mill

Stora, the Swedish pulp and paper group, is selling its paperboard mill in Arnsberg, Germany, to Paperboard Industries International, the Canadian forestry group, for an undisclosed sum. The sale, expected to be concluded in July, will be to Cascades, Paperboard's French subsidiary. Stora said the mill, with annual capacity of 135,000 tonnes, was its only plant producing recycled fibre-based board. It said overlap with other operations was marginal and the sale would further concentrate its production focus.

Greg McDear, Stockholm

Repsol plans to spend \$345m in Argentina

By David White in Madrid

Repsol, the privatised Spanish oil and gas group, plans to increase its stake in the Latin American market with a deal to spend \$345m on a series of holdings in Argentina.

Repsol said the deal, still to be finalised, would give it control of a network of 700 service stations, accounting for some 15 per cent of the Argentine market, and equivalent to about a fifth of the group's retail network in Spain. The purchases - which would be carried out through its affiliate Astra - would also boost the group's Latin American refining capacity and raise its production of asphalt and lubricants.

Mr Alfonso Cortina, Repsol chairman, has set a target of obtaining 25 per cent of group operating income from Latin America by 2000. Repsol has used Astra, the energy group, as a vehicle for its ambitions in Argentina since it bought its initial 37.7 per cent stake for \$36m in mid-1996, taking

management control. It has since increased this stake to 47.5 per cent with a further investment of \$60m.

In January, Astra's position was reinforced through a \$34m deal giving it 45 per cent of Pluspetrol Energy, another Argentine group, and thereby a controlling interest in the Ramos gas field in north-western Argentina, the second largest in the country.

Last month, Astra's oil and gas production capacity was further boosted by a \$100m investment to gain control of Mapepetrol Argentina. The Spanish group's other interests in Latin America include a refinery near Lima bought by a Repsol consortium last year for \$180m.

The main part of the latest deal raises Astra's holding in the EG3 oil group from 31.5 per cent to 31.5 per cent by purchasing shares from Grupo Comercial del Plata and JMC Inversiones.

Astra is also to take over participations held by Grupo Comercial del Plata in three other Argentine companies.

Fall into the red for Israeli group

By Judy Dempsey

in Jerusalem

Israel Corporation, the country's leading investment group, plunged into the red in the first quarter of the year, with substantial losses in the shipping and oil refinery divisions.

Net losses amounted to Shk5.6m (\$10.8m), against a net profit of Shk13.2m in the same period last year. Sales fell 20 per cent to Shk78.1m and the loss per share was Shk6.41 compared with earnings of Shk7.21.

Although there was a capital gain of Shk1.2m from selling holdings during the first quarter of 1996, analysts said this could not disguise the fact that Israel Corpora-

tion was having serious difficulties in some of its divisions.

These include Zim, one of the world's largest shipping container lines, which is facing increased competition from south-east Asia. It suffered a net loss of Shk12.8m compared with a small profit of Shk2.1m in the same period last year. For all 1996 it had a net loss of Shk16.2m versus a net profit of Shk14.8m in the previous year.

The company's oil refineries, important suppliers of feedstock to Israel's petrochemical industry, and petroleum products manufacturers reported a net loss of Shk90.6m against a net profit of Shk27m a year earlier.



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ATHENS STOCK EXCHANGE May 26th - May 30th 1997		GREECE	
ATC INDEX	100.00	PE ratio (x P/E)	14.8183
ATC 1200	80.28	EPS GROWTH (%)	302
Yield High	177.60	Inflation Rate (% Y.O.Y. April '97)	3.50
Yield Low	365.20	May 12 MATIF bid/ask	3.50
REVENUE 1996/97	365.10	June 1997 MATIF bid/ask	3.50
NET PROFIT 1996/97	170.00	Dec 1997 MATIF bid/ask	3.50
EPS 1996/97	24.43	Dec 1997 MATIF bid/ask	3.50
A.T.C. Market Capitalisation - 305.67 (US\$3.60 bn)		IPO & Rights Issues - 1.57 (US\$ 1.57 bn)	

*Seu Parceiro em Mercados
Emergentes e de Capital*
ING BARINGS

FINANCIAL TIMES

MARKETS

THIS WEEK

*At Home in Emerging
and Capital Markets*
ING BARINGS

Global Investor / Philip Coggan

US Treasuries look attractive

When the Bundesbank speaks, the markets normally tremble. But Wednesday's stern pronouncement against the German government's plan to revalue the bank's central reserves had less effect on traders than might have been expected.

The markets may simply have been stunned; although there was little movement on Thursday, equity markets took the hit on Friday. But even with the added worry of opinion polls pointing to an outright Socialist victory in yesterday's French parliamentary elections, there was little turbulence in European cross rates or in spreads relative to German bonds.

One interpretation is that the spat indicates the whole Emu project is now doomed

and, sooner or later, politicians will have to wake up and face the reality. But the market implications of such an outcome would be the wholesale slaughter of "peripheral" currencies and bonds, such as the Italian lira, and a flight to safety in the D-Mark. That dog did not bark.

The political will behind Emu is strong, that, however convincing the practical arguments against it, nothing seems capable of derailing the project. Emu resembles Sylvester Stallone in the Rocky films; the stumbling pugilist absorbed a horrendous amount of punishment but doggedly bounced back for more, eventually disheartening his opponent.

An alternative argument, therefore, is to say that any German accounting tricks will be seized on by other countries which are struggling to meet the Maastricht criteria. The French socialists want a loose interpretation of the Maastricht criteria and as wide a membership as possible. Teutonic strictures on fiscal rectitude will be ignored and accordingly Emu will be an all-inclusive club, admitting even Italy.

On this reasoning, creating a wider Emu will lead to a weaker Euro; the logical response is to sell European currencies and bonds across the board, and to look for safe havens such as the dollar, Swiss franc or even sterling. There were some limited signs of this towards the end of last week.

Recipients of this safe

haven money may not be grateful. The US government might be fairly relaxed about a limited strengthening in the dollar, but a currency rise would not be appreciated by the Swiss or the British. The Swiss have no desire to see the franc regain its peaks of late 1985, and British exporters are suffering from the pound's rally to its old Exchange Rate Mechanism floor.

However, Mr Nigel Richardson, head of bond research at Yamaichi International (Europe), argues that the Euro may initially be stronger than many expect. "The new European Central Bank will want to flex its muscles and be as rigorous, if not more so, than the Bundesbank."

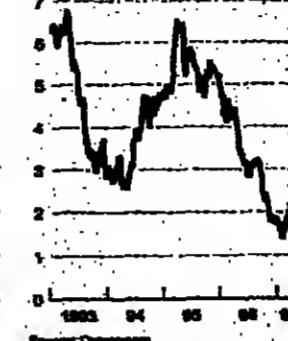
Such a combination of a widely-based Euro and higher interest rates would have profound implications for investors.

Since it is clear that European economies have not converged sufficiently to make a single currency a natural development, there are going to be severe regional problems. Depressed areas will no longer have the option of devaluation or slashing interest rates; they will have to rely on fiscal policy, which given the constraints of the Maastricht pact, may not be forthcoming, or on labour market flexibility of a scale hitherto unseen in Europe.

The result could be regional slumps along the lines of Texas in the mid-1980s or California in the 1990s, or areas which perhaps

Ration 10-year bonds

Yield spread over Germany (percentage point)



Source: Bloomberg

Total return in local currency to 29/06/97

% change over period

US Japan Germany France Italy UK

Cash Week 0.11 0.01 0.06 0.08 0.15 0.12

Month 0.47 0.05 0.27 0.28 0.58 0.22

Year 5.99 0.81 3.38 4.08 0.38 0.44

Bonds 3-5 years

Week -0.05 -0.46 -0.07 -0.24 -0.26 0.10

Month -0.08 -1.21 0.16 0.10 1.38 1.02

Year 5.45 3.88 7.13 7.89 14.58 8.40

Bonds 7-10 year

Week 0.14 -0.30 -0.11 -0.50 -0.54 0.40

Month 0.81 -1.91 -0.18 -0.28 2.30 2.17

Year 6.94 7.13 10.15 20.83 12.59

Equities

Week 1.1 2.0 1.4 -5.5 -1.3 0.5

Month 8.6 8.4 7.0 -1.2 1.0 5.0

Year 28.2 -7.8 45.3 25.0 18.4 25.2

Source: Cash & Bonds - Lehman Brothers

The FTSE All-Share World Index, partly owned by FTSE International Limited, Goldman Sachs & Co. and Standard & Poor's.

Equities - FTSE All-Share Index Unit.

The FTSE All-Share World Index, partly owned by FTSE International Limited, Goldman Sachs & Co. and Standard & Poor's.

nationally lag the rest of the nation such as the US deep south.

There must also be a risk that such a rickety structure as a widely-based Euro could fall apart very quickly. One should not be fooled by the relatively quiet European currency markets recently.

The result could be regional slumps along the lines of Texas in the mid-1980s or California in the 1990s, or areas which perhaps

the Exchange Rate Mechanism were dogged by a long succession of realignments.

There are signs this year that the foreign exchange markets are again getting more volatile - whether one looks at the sudden rebound of the Japanese yen or, on a smaller scale, at the speculative currency markets recently.

Europe's first post-Bretton Woods exchange rate system, the Snake, collapsed in short order and the early years of

uncertainty - all of these point to increasing the risk premium on European assets, whether bonds or equities.

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COMPANY RESULTS DUE

Focus on Vodafone's moves to digital tariffs

Vodafone, the UK's largest mobile phone operator, is expected tomorrow to announce pre-tax profits up from £475m to about £517m (£342.7m) including exceptional gains.

Earnings per share should come in at about 11p with a dividend of 4.8p a share. Last year's dividend was 4.01p.

Interest will centre on the company's efforts to move customers profitably from analogue to digital tariffs, and on the performance of its extensive overseas investments.

The market is expecting

De La Rue, the banknote printer and specialist paper group, to announce a drop in profits when it reports tomorrow.

Hoare Govett is forecasting pre-tax profits of £125m (£148.6m) and earnings per share of 40.9p (49.1p) before restructuring charges of about £15m.

The City will be looking for signs of improvement in the banknote sector where average prices fell about 10 per cent last year.

The company, which this month announced the purchase of Philips' smart card business, has issued three profit warnings in the past two years.

The main thing the market wants to bear from National Grid is what it intends to do with Energis, its telecommunications subsidiary. It had promised to demerge. However, analysts do not expect to sell up to 50 per cent of the com-

pany, only to back off from this commitment in March.

Pre-tax profits, to be announced tomorrow, are expected to be 12 per cent better than last time at about £590m, while dividends should be 8 per cent higher at 11.13p.

The market is expecting interim pre-tax profits of about £65m and earnings per share of close to 12p when MEPC, the UK's third largest property group, reports tomorrow. This compares with pre-exceptional profits of £62m last time.

The company, whose merger talks with smaller rival Hammerson failed in March, is in the middle of restructuring. The £3.4bn group which has interests in the US and Australia is considering demerging. However, analysts do not expect to sell up to 50 per cent of the com-

pany, whose shares have underperformed the market for some time, to give many more details yet. Rather, the City will be looking for signs the company is cashing in on the upswing in the improving property sector.

Southern Electric is the last pure regional electricity

company listed on the Stock Exchange; it is also the second biggest in England and Wales. The market will want to know why it is the laggard in introducing competition in its area and what financial impact that may have.

On Wednesday, analysts are expecting pre-tax profits of about £280m - some 11 per cent down on the previous year. Dividends are set to rise 10 per cent to 22.1p.

of about £280m - some 11 per cent down on the previous year. Dividends are set to rise 10 per cent to 22.1p.

Analysts are expecting Railtrack privatised just over a year ago, to report on Thursday a double digit increase in pre-tax profits of about £60m in its maiden results on Wednesday. This would mark a substantial turnaround from the pro forma loss of £77m the company showed at the time of its flotation last July.

Dividends of 13.7p for the year were promised in the prospectus and there is no reason why British Energy will not pay them.

■ Analysts are expecting

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■ Boots announces full-year results on Thursday, forecast to be about £527m. The market will focus on the next potential of the group's

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MARKETS: This Week

EMERGING MARKETS By Kester Eddy

Bull-run continues in Budapest

Less than five years ago an Economist story on the Budapest Stock Exchange was accompanied by a photo of a serious looking broker, complete with mobile phone.

It was hardly surprising he looked serious. The photo was captioned "Heard the rumour that someone sold a share?" and the broker was probably wondering if his equity trades that month would pay the phone bill.

But those were the bad times. Today, the same broker probably worries if he can manage the payments on the second BMW.

"In those days, when the new computer trading system was installed, the dream was to have 100 transactions a day," says BSE chairman, Mr Zsigmond Jarai. "Now, we have over 2,000 trades per day and we need a new computer system."

The new one will have unlimited capacity, he says, raising his eyebrows. "Perhaps I'm being optimistic." Perhaps not. Last year, the Bux rose 130 per cent in dollar terms to become the darling of the smaller emerging markets. This year, it has risen 40 per cent, closing on Friday up another 88.96 points, or 5.6 per cent, a new record close of 6,018.11.

Compared with 1992, the market has blossomed beyond all recognition. With Mexico in mind,

then, 41 brokerages chased trades in a mere 23 illiquid listed equities. Market capitalisation was a pitiful Ft47bn (\$257m) and turnover at Ft5bn was deep in the shadow of bond trading.

The situation had much improved by 1996, but the 56 brokerages were hardly prepared for the near six-fold jump in equity turnover to Ft490bn last year. And, in spite of all the talk of a "natural correction" in 1997, the bull market continues.

Turnover at the end of April was already Ft490bn, and market capitalisation of the 46 listed stocks Ft1,250bn, up 32 per cent in four months and equal to around 18 per cent of GDP.

In May, demand for a domestic offering in oil and gas company MOL was such that the allocation was doubled, investors camped out on pavements overnight and, at least at one subscription point, pushing turned to fistfights and the police were needed to restore order.

So Budapest might seem a classic case of an overheated market, ripe for a fall. Not so far as Mr Jarai is concerned. "I remember in the middle of last year, when starting from 1,400 the Bux broke 3,000. Everybody said it was overvalued, but prices had not increased for two years."

The comments are echoed by Mr Jozsef Rotyis, bourse CEO. "First-quarter industrial output was up 7.8 per cent, and the building sector was especially strong."

says. "Company results show significant growth on first quarter 1996. Share prices depend on international trends, but the domestic environment makes us expect further increases." Although some 50 per cent of turnover in Hungarian shares took place abroad last year, that was down from 70 per cent in 1995, and the trend is continuing.

Both men lament the reluctance of the first democratic government to privatise via the exchange, but expect new listings through the sale of some of the remaining state-owned companies, such as Raba, the truckmaker, K&H Bank, pawnbrokers HAV, and possibly MUM, the electricity company. In addition, everyone is looking forward to the offer of Matav, the restructured telephone company, by the end of this year.

Trading is still dominated by a dozen hot stocks - mostly pharmaceuticals, chemicals, MOL, and Dembus, the hotels company. With private pension funds about to take off, generating some Ft100bn for investment in the next two years, it is a question of providing quality stocks to meet the demand.

But not everybody is as positive. The contribution of the BSE is still "very modest" and liable to sudden fluctuations from foreign fund managers' whims, says Mr Peter Rona, head of the First Hungary Fund.

"If institutional demand in London or New York moves \$100m-\$200m, and that's not a lot in international terms, it will substantially move the market," he says.

Still, on the whole, he is confident the basis for growth is there.

Would the current Czech crisis touch the Hungarian market? "The Hungarian exchange is real, the companies are real. In Prague, the exchange is unreal, the companies unreal regulation is a joke, and voucher privatisation is an evasion of the issue. Budapest, on the whole, is the soundest, and in quality of the companies, regulation and disclosure, it's well ahead in the region," says Mr Rona.

First-quarter issuance keeps pace with 1996

Worries about rising US interest rates and signs of growing divergence in the European government bond markets failed to dent overall bond issuance in the first quarter of 1997.

In its quarterly report released today, the Bank for International Settlements says new bond issuance in the first three months of the year kept pace with last year's quarterly average.

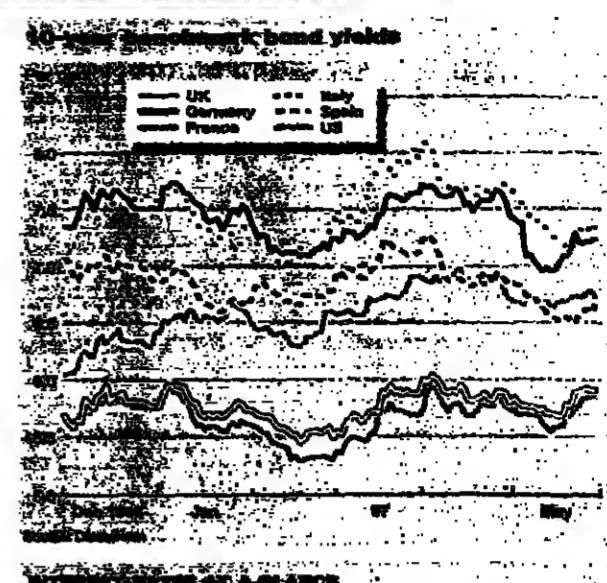
At \$206.4bn, total standard and medium-term euro-note bond issues were marginally lower than in the same period in 1996 but, excluding reflows from a new-record volume of repayments, net new issuance was in line with the 1996 quarterly average of \$137.6bn.

However, the apparent continuation of last year's boom conditions conceals strong trends within the three biggest markets - Europe, the US and Japan. The growing volume of emerging market debt in the eurobond sector and the increasing use of emerging market local currency instruments - notably South African rand, Czech koruna and Philippine pesos - went some way to make up for widespread fears about the resilience of US interest rates.

The resilience of the more popular emerging market borrowers (notably Russia, Mexico and Argentina) to cyclical trends also helped counteract growing angst about the sustainability of convergence in European government bonds.

The report argues that wider secular trends - including the ongoing development of securitisation and portfolio diversification - have contributed to the strengthening of international bond markets.

"The fact that the aggregate volume of activity



	USA	Germany	France	UK
Disclosed	\$107	\$37	\$20	\$1.10
Overspent	107	37	20	1.10
First quarter	105	35	20	1.01
Year-to-date	576	197	98	6.85
YTD gross	581	202	102	7.08
For year	587	210	108	7.19

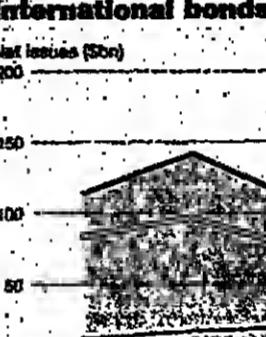
(\$ billions). Source: BIS

activity also reduced the number of securitised and asset-backed offerings in the yankee bond market.

However, the more relaxed regulatory environment in the euromarkets and worries about changes in the US tax treatment of longer-dated bonds helped maintain demand for eurodollar paper outside the US. As in the US, worries over higher interest rates and a more mature investor base boosted the popularity of the 10-year market at the expense of the five-year dollar sector.

Although the largest seven emerging market borrowers continued to dominate their market - accounting for more than three-quarters of the \$19.6bn net raised in the first quarter - less well-known names were also able to gain the confidence of investors.

New sovereign borrowers, such as Oman and Panama, saw spreads tighten. Investor enthusiasm towards rarer issuers (including Pakistan and Slovenia in the second quarter) and the resistance of more established names to cyclical jitters underlined "the [investor] search for higher returns in a context of ample global liquidity", says the report.

International bonds

Source: Bank of England

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount	Currency	Term	Interest	Yield	Lunch	Book-tender
Barclays							
Dec	300	Jun 2002	\$ 2.25	92.281	6.34%	+31.1%	ABN Amro Paper Coop
TOYOTA FINANCE AUSTRALIA	150	Jul 2001	7.00	121.085	6.51%	-	BTW
Egyptian Vintages	100	Jun 2001	6.50	109.74	6.22%	-	Barclays Bank
First quarter	500	Jan 2002	7.125	92.528	7.08%	+26.7%	BTW
Astaco Corp of Nth America	500	Jan 2002	5.25	98.621	7.40%	+15.5%	Goldman, Salomon & Morgan
Swedish Export Credit	350	Jan 2002	6.15	98.633	7.33%	-	Tomkins International
First Chicago NBD Corp/	300	Jan 2002	6.00	99.630	6.96%	-	Salomon Brothers Int'l
CBOT Local de France	500	Jan 2002	6.25	100.00	6.96%	-	Barclays Paribas Inc
Scotiabank	500	Jan 2002	6.10	100.00	6.96%	-	Barclays Paribas Inc
Topaz Electric Power Co	500	Jan 2002	7.125	92.639	7.12%	+26.7%	Goldman, Salomon & Morgan
Honkong Bank Macau	500	Jan 2002	6.50	99.639	7.00%	-	Morgan Stanley Far East
Petroleos Mexicanos	250	Jan 2002	6.00	100.00	6.90	-	Morgan Stanley Far East
Robeco Nederland	150	Jan 2002	6.15	92.639	6.95%	-	ABN Amro/BNP Lynch
Swiss Reinsurance Company	100	Jan 2002	6.00	100.00	6.95%	-	ABN Amro/BNP Lynch
Dong A Construction/G	150	Dec 2001	0.25	101.00	-	-	Jardine Matheson Holdings
DAH/ABN AMRO	500	Jan 2002	4.75	92.728	4.97%	+26.7%	Goldman, Salomon & Morgan
Rep. of Chile	400	Jan 2002	5.00	92.043	5.92%	+34.5%	CSFB/Citibank/Nat'l
Rep. of Lebanon	250	Jan 2002	6.50	92.728	6.50%	+26.7%	CSFB/Citibank/Nat'l
Oil Rep. of Venezuela	250	Jan 2002	6.75	92.500	6.50%	+26.7%	CSFB/Citibank/Nat'l
Oil Rep. of Venezuela	250	Jan 2002	6.75	92.500	6.50%	+26.7%	CSFB/Citibank/Nat'l
TAIFEX	60	Oct 2002	5.50	101.55	5.13%	-	Cora Bank
PERU	100	Jan 2002	5.50	101.63	5.23%	-	ABN Amro/BNP
Indonesia Development Bank	400	Oct 2002	5.50	101.005	5.00%	-	BNP/Citibank/Scotiabank
NEW YORK AND VOLCANIS	100	Jan 2002	7.00	101.70	7.20%	-	ABN Amro/BNP
World Bank	100	Jan 2002	7.00	101.70	7.20%	-	ABN Amro/BNP
World Bank	200	May 2002	3.00	123.980	14.30%	-	J.P. Morgan Securities
Scotiabank	100	Jan 2002	7.00	101.25	7.01%	-	Confidential
Final notes, non-callable unless stated. Yield quoted over relevant government bond at launch supplied by lead manager. *Eurobonds. **Floating-rate notes. ***Withdrew, ****Withdrew, *****Withdrew and replaced by Eurobonds. *Eurobonds re-offered prior to February with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. **Eurobonds re-offered prior to March with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. ***Eurobonds re-offered prior to April with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. ****Eurobonds re-offered prior to May with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. *****Eurobonds re-offered prior to June with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. *Eurobonds re-offered prior to July with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. **Eurobonds re-offered prior to August with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. ***Eurobonds re-offered prior to September with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. ****Eurobonds re-offered prior to October with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. *****Eurobonds re-offered prior to November with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. *Eurobonds re-offered prior to December with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. **Eurobonds re-offered prior to January with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. ***Eurobonds re-offered prior to February with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. ****Eurobonds re-offered prior to March with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. *****Eurobonds re-offered prior to April with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. *Eurobonds re-offered prior to May with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. **Eurobonds re-offered prior to June with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. ***Eurobonds re-offered prior to July with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. ****Eurobonds re-offered prior to August with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. *****Eurobonds re-offered prior to September with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. *Eurobonds re-offered prior to October with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. **Eurobonds re-offered prior to November with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. ***Eurobonds re-offered prior to December with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. ****Eurobonds re-offered prior to January with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. *****Eurobonds re-offered prior to February with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. *Eurobonds re-offered prior to March with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. ****Eurobonds re-offered prior to April with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. *****Eurobonds re-offered prior to May with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. *Eurobonds re-offered prior to June with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. ****Eurobonds re-offered prior to July with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. *****Eurobonds re-offered prior to August with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. *Eurobonds re-offered prior to September with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. ****Eurobonds re-offered prior to October with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. *****Eurobonds re-offered prior to November with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. *Eurobonds re-offered prior to December with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. ****Eurobonds re-offered prior to January with 0.000% to 0.000% LIBOR + 4.75% to 5.00% margin. *****Eurobonds							

CURRENCIES AND MONEY

POUND SPOT FORWARD AGAINST THE POUND

May 30	Closing mid-point	Change on day	Bid/offer spread	Day's mid-high	Day's mid-low	One month	Rate NPA	Three months	One year	Bank of England Index
Europe										
Austria	(Spot) 10.8000	-0.0007	234 - 435	10.8070	10.8145	10.8054	33	10.4974	22	105.1
Belgium	(Spot) 57.8000	-0.161	532 - 604	57.8000	57.8025	57.4915	32	57.7068	22	103.0
Denmark	(Spot) 10.5195	-0.147	147 - 245	10.5402	10.5700	10.5041	29	10.5415	25	105.9
Finland	(Spot) 8.4005	-0.0174	004 - 125	8.4310	8.4350	8.4005	31	8.4011	24	105.3
France	(Spot) 8.4268	-0.0127	187 - 325	8.4486	8.4320	8.4016	31	8.3507	31	105.3
Germany	(DM) 2.7903	-0.0008	880 - 915	2.7976	2.7977	2.7927	31	2.7867	34	104.4
Greece	(Dr) 445.810	-0.225	536 - 523	447.195	445.705	445.000	30	-	-	95.5
Ireland	(I)	1.2850	824 - 845	1.2860	1.2865	1.2865	-0.1	1.0625	0.5	1.0755
Italy	(I)	2.2077	275.71 - 278.08	2.2079	2.2079	2.2079	-0.1	2.2710	0.9	2.1719
Luxembourg	(L)	57.8000	-0.161	532 - 604	57.8000	57.8025	57.4915	32	57.7068	22
Netherlands	(NL) 3.1301	-0.0005	377 - 404	3.1484	3.1257	3.1205	32	3.1105	24	105.7
Norway	(NOK) 11.9381	-0.026	304 - 457	11.9357	11.9376	11.9367	31	11.5481	31	105.9
Portugal	(E) 282.325	-0.0147	333 - 333	281.496	282.176	281.8	0.7	284.67	2.2	93.8
Spain	(Pta) 238.067	-0.059	321 - 212	236.628	235.307	235.000	29	232.712	1.4	77.8
Sweden	(SEK) 12.4543	-0.0147	333 - 333	12.5275	12.6114	12.5216	2.0	12.5758	2.2	81.3
UK	(£) 2.3144	-0.0038	131 - 156	2.2811	2.2805	2.2801	4.3	2.2559	4.9	103.5
Ecu	(Ecu) 1.4234	-0.0000	325 - 343	1.4267	1.4307	1.4307	2.2	1.4265	2.4	99.3
SDR	- 1.77498	-	-	-	-	-	-	-	-	SDR
Americas										
Argentina	(Peso) 1.8382	-0.0043	347 - 357	1.8417	1.8347	-	-	-	-	Argentina
Brazil	(BRL) 1.7328	-0.0004	521 - 537	1.7315	1.7321	-	-	-	-	Brazil
Canada	(C) 2.2500	-0.0008	655 - 727	2.2594	2.2504	3.3	2.2389	3.1	2.1672	2.8
Mexico (New Pesos)	(M) 1.2000	-0.0003	533 - 578	1.2030	1.2087	1.2087	0.7	1.2029	0.7	102.7
USA	(\$) 1.6360	-0.0037	355 - 385	1.6420	1.6365	1.6365	0.7	1.6229	0.7	102.7
Pacific/Middle East/Africa										
Australia	(A\$) 2.1491	-0.0006	477 - 505	2.1982	2.1832	2.1485	0.3	2.1485	0.5	2.1965
Hong Kong	(HK\$) 12.0768	-0.0227	719 - 812	12.2114	12.2070	12.2070	0.4	12.6801	0.4	12.623
India	(Rs) 5.5600	-0.0005	125 - 135	5.5483	5.5600	5.5600	-	-	-	India
Japan	(Y) 110.541	-0.487	923 - 783	119.250	119.090	119.593	8.7	187.573	6.4	175.795
Malaysia	(RM) 4.1108	-0.0027	87 - 102	4.1258	4.1007	4.1007	-	-	-	Malaysia
New Zealand	(NZ\$) 2.2086	-0.0057	672 - 704	2.2082	2.2072	2.2086	0.1	2.3095	-0.1	2.3767
Philippines	(Peso) 41.1495	-0.0004	554 - 558	41.1772	41.0564	41.1772	-	-	-	Philippines
Saudi Arabia	(SR) 1.0000	-0.0001	100 - 100	0.9998	1.0000	1.0000	-	-	-	Saudi Arabia
South Africa	(R) 2.2087	-0.0005	371 - 402	2.2049	2.2049	2.2049	-	-	-	South Africa
South Africa (R)	(R) 7.1113	-0.0157	968 - 100	7.3040	7.3035	7.3035	-	-	-	South Africa (R)
South Korea	(Won) 145.502	-1.49	728 - 221	148.795	145.78	145.78	-	-	-	South Korea
Taiwan	(T\$) 45.5084	-0.1001	457 - 420	45.5457	45.5457	45.5457	-	-	-	Taiwan
Thailand	(T) 40.7692	-1.04	749 - 834	42.5400	40.5740	40.5740	-	-	-	Thailand

CROSS RATES AND DERIVATIVES

EXCHANGE CROSS RATES

May 30	BFR	Dkr	FFr	DM	IE	L	MR	Rs	SLP	SPY	S	CB	C	CHF	S	Y	Ecu
Belgium	(BFR) 100	18.43	4.944	1.981	4.905	5.445	20.20	49.01	400.5	21.25	4.019	1.738	3.917	2.642	2.048	2.468	
Denmark	(DKK) 54.25	10	0.975	2.923	1.000	2.006	2.295	1.08	22.3	1.81	0.742	1.255	1.795	1.800	1.800	1.800	
France	(FFr) 61.12	11.27	10	2.900	1.246	2.936	3.200	12.35	265.5	2.614	1.204	2.204	1.736	2.120	2.120	2.120	
Germany	(DM) 20.84	2.006	3.278	1	2.088	0.916	1.125	4.171	101.2	0.640	4.931	0.359	0.300	0.300	0.300	0.300	
Ireland	(I) 53.17	0.80	6.700	1	1.125	1.01	2.555	1.074	260.8	21.79	1.232	0.923	0.503	1.510	1.710	1.223	
Netherlands	(NL) 49.01	0.80	3.003	1	1.125	0.987	2.087	1.074	245.8	21.25	1.232	0.923	0.503	1.510	1.710	1.223	
Portugal	(E) 20.40	3.761	2.238	0.988	3.684	0.984	1.122	1.012	100	0.832	4.478	0.280	0.354	1.729	0.579	0.508	
Spain	(Pta) 24.40	4.498	2.993	1.182	4.499	1.172	1.330	0.930	419.0	1.182	1.230	0.923	0.503	1.510	1.710	1.223	
Sweden	(SEK) 45.56	8.389	7.455	2.207	8.057	2.185	2.483	0.205	223.3	1.867	1.0	1.831	0.791	1.785	1.294	1.134	
Switzerland	(SF) 24.69	4.588	4.073	1.207	4.682	1.206	1.356	1.000	568.8	12.020	1.202	1.046	1.046	1.046	1.046	1.046	
UK	(£) 57.61	10.82	4.270	1.230	57.700	1.230	1.356	1.000	57.700	12.020	1.231	1.046	1.046	1.046	1.046	1.046	
Canada	(C\$) 25.53	4.747	3.200	1.230	4.820	1.230	1.356	1.000	57.700	12.020	1.231	1.046	1.046	1.046	1.046	1.046	
USA	\$ 53.52	6.491	4.786	1.230	53.600	1.230	1.356	1.000	57.700	12.020	1.231	1.046	1.046	1.046	1.046	1.046	
Japan	(Y) 2.20	5.570	4.944	1.464	5.620	1.462	1.547	1.015	149.1	12.020	1.231	1.046	1.046	1.046	1.046	1.0	

FT MANAGED FUNDS SERVICE

FT MANAGED FUNDS SERVICE

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Offshore Insurances and Other Funds

WORLD STOCK MARKETS

Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS																												
EUROPE				AUSTRALIA/JAPAN/SCANDINAVIA							NORTH AMERICA							ASIA/PACIFIC							LATIN AMERICA			
AUSTRIA	JAHN 30. Sch.	CapGru	306	+1	365	171	93	0	7	Schweiz	171	-8	78	178	100	40	12	32	4	24	18.5	SWEDEN (May 30 / Kronor)	+/-	High	Low	Vid	P/E	
Belgium	3,780	+161	3,910	2,544	-	62	67	7	7	Switzerland	170	-8	78	178	100	40	12	32	4	24	18.5	SWEDEN (May 30 / Kronor)	+/-	High	Low	Vid	P/E	
Bulgaria	200,10	-10	200,10	165	10	17	21	21	21	Croatia	200,10	-8	80	80	80	80	80	80	80	80	80	80	+/-	High	Low	Vid	P/E	
Croatia	31,006	+10	31,300	28,205	-	17	21	21	21	Croatia	31,006	-8	80	80	80	80	80	80	80	80	80	80	+/-	High	Low	Vid	P/E	
Czech Rep.	308	-58	310	345	-	2	17	17	17	Croatia	31,006	-8	80	80	80	80	80	80	80	80	80	80	+/-	High	Low	Vid	P/E	
Denmark	1,200	-8	1,200	1,191	-	1	17	17	17	Croatia	31,006	-8	80	80	80	80	80	80	80	80	80	80	+/-	High	Low	Vid	P/E	
Egypt	600	-8	600	585	-	1	17	17	17	Croatia	31,006	-8	80	80	80	80	80	80	80	80	80	80	+/-	High	Low	Vid	P/E	
Finland	1,200	-1	1,200	1,191	-	1	17	17	17	Croatia	31,006	-8	80	80	80	80	80	80	80	80	80	80	+/-	High	Low	Vid	P/E	
France	600	-8	600	585	-	1	17	17	17	Croatia	31,006	-8	80	80	80	80	80	80	80	80	80	80	+/-	High	Low	Vid	P/E	
Greece	1,200	-1	1,200	1,191	-	1	17	17	17	Croatia	31,006	-8	80	80	80	80	80	80	80	80	80	80	+/-	High	Low	Vid	P/E	
Iceland	1,200	-1	1,200	1,191	-	1	17	17	17	Croatia	31,006	-8	80	80	80	80	80	80	80	80	80	80	+/-	High	Low	Vid	P/E	
Ireland	1,200	-1	1,200	1,191	-	1	17	17	17	Croatia	31,006	-8	80	80	80	80	80	80	80	80	80	80	+/-	High	Low	Vid	P/E	
Italy	1,200	-1	1,200	1,191	-	1	17	17	17	Croatia	31,006	-8	80	80	80	80	80	80	80	80	80	80	+/-	High	Low	Vid	P/E	
Ireland	1,200	-1	1,200	1,191	-	1	17	17	17	Croatia	31,006	-8	80	80	80	80	80	80	80	80	80	80	+/-	High	Low	Vid	P/E	
Ireland	1,200	-1	1,200	1,191	-	1	17	17	17	Croatia	31,006	-8	80	80	80	80	80	80	80	80	80	80	+/-	High	Low	Vid	P/E	
Ireland	1,200	-1	1,200	1,191	-	1	17	17	17	Croatia	31,006	-8	80	80	80	80	80	80	80	80	80	80	+/-	High	Low	Vid	P/E	
Ireland	1,200	-1	1,200	1,191	-	1	17	17	17	Croatia	31,006	-8	80	80	80	80	80	80	80	80	80	80	+/-	High	Low	Vid	P/E	
Ireland	1,200	-1	1,200	1,191	-	1	17	17	17	Croatia	31,006	-8	80	80	80	80	80	80	80	80	80	80	+/-	High	Low	Vid	P/E	
Ireland	1,200	-1	1,200	1,191	-	1	17	17	17	Croatia	31,006	-8	80	80	80	80	80	80	80	80	80	80	+/-	High	Low	Vid	P/E	
Ireland	1,200	-1	1,200	1,191	-	1	17	17	17	Croatia	31,006	-8	80	80	80	80	80	80	80	80	80	80	+/-	High	Low	Vid	P/E	
Ireland	1,200	-1	1,200	1,191	-	1	17	17	17	Croatia	31,006	-8	80	80	80	80	80	80	80	80	80	80	+/-	High	Low	Vid	P/E	
Ireland	1,200	-1	1,200	1,191	-	1	17	17	17	Croatia	31,006	-8	80	80	80	80	80	80	80	80	80	80	+/-	High	Low	Vid	P/E	
Ireland	1,200	-1	1,200	1,191	-	1	17	17	17	Croatia	31,006	-8	80	80	80	80	80	80	80	80	80	80	+/-	High	Low	Vid	P/E	
Ireland	1,200	-1	1,200	1,191	-	1	17	17	17	Croatia	31,006	-8	80	80	80	80	80	80	80	80	80	80	+/-	High	Low	Vid	P/E	
Ireland	1,200	-1	1,200	1,191	-	1	17	17	17	Croatia	31,006	-8	80	80	80	80	80	80	80	80	80	80	+/-	High	Low	Vid	P/E	
Ireland	1,200	-1	1,200	1,191	-	1	17	17	17	Croatia	31,006	-8	80	80	80	80	80	80	80	80	80	80	+/-	High	Low	Vid	P/E	
Ireland	1,200	-1	1,200	1,191	-	1	17	17	17	Croatia	31,006	-8	80	80	80	80	80	80	80	80	80	80	+/-	High	Low	Vid	P/E	
Ireland	1,200	-1	1,200	1,191	-	1	17	17	17	Croatia	31,006	-8	80	80	80	80	80	80	80	80	80	80	+/-	High	Low	Vid	P/E	
Ireland	1,200	-1	1,200	1,191	-	1	17	17	17	Croatia	31,006	-8	80	80	80	80	80	80	80	80	80	80	+/-	High	Low	Vid	P/E	
Ireland	1,200	-1	1,200	1,191	-	1	17	17	17	Croatia	31,006	-8	80	80	80	80	80	80	80	80	80	80	+/-	High	Low	Vid	P/E	
Ireland	1,200	-1	1,200	1,191	-	1	17	17	17	Croatia	31,006	-8	80	80	80	80	80	80	80	80	80	80	+/-	High	Low	Vid	P/E	
Ireland	1,200	-1	1,200	1,191	-	1	17	17	17	Croatia	31,006	-8	80	80	80	80	80	80	80	80	80	80	+/-	High	Low	Vid	P/E	
Ireland	1,200	-1	1,200	1,191	-	1	17	17	17	Croatia	31,006	-8	80	80	80	80	80	80	80	80	80	80	+/-	High	Low	Vid	P/E	
Ireland	1,200	-1	1,200	1,191	-	1	17	17	17	Croatia	31,006	-8	80	80	80	80	80	80	80	80	80	80	+/-	High	Low	Vid	P/E	
Ireland	1,200	-1	1,200	1,191	-	1	17	17	17	Croatia	31,006	-8	80	80	80	80	80	8										

**Faster time-to-market,
flexibility and customer
responsiveness are the key
to Rockwell Automation's
leadership.**



<http://www.rockwell.com>

INDICES

INTERX FUTURES

US INDICES

	May 30	May 29	May 28	May 27	1997	1996	Dow Jones	May 30	May 29	May 29	1997	1996	S&P composite	
	Open	Set	Price	Change	High	Low	Open	May 30	May 29	May 29	High	Low	High	Low
Japan	1465.89	1503.34	1502.25	1312.85	195	1282.82	104	7731.84	7332.18	7357.23	7056.41	5391.58	7083.41	41.22
Bank of Japan	1786.81	1777.26	1771.31	1829.21	571	1845.89	174	(275)	(114)	(275.97)	(275.97)	(275.97)	(275.97)	
Malaysia														
Mexico	1104.81	1105.82	1086.33	1291.77	252	1042.27	155							
IPC Inv. 1970	84	305.11	305.25	305.25	225	305.04	21							
Netherlands														
ASX Transacted 10	551.1	550.5	550.3	550.28	255	538.89	21							
ASX All Staged 50	540.3	540.3	540.7	540.28	255	538.89	21							
New Zealand														
NZX All Ordin.	2358.80	2360.33	2320.37	2462.21	201	2320.45	14							
Norway														
Oslo Borsen 100	1352.64	1360.50	1372.38	1374.37	275	1360.83	21							
Philippines														
Phil. Stock Comm.	2308.45	2351.51	2722.67	3407.00	32	2408.36	204							
Portugal														
Lisbon 30	304.30	43	280.17	280.28	155	298.57	21							
Singapore														
ASX-Spiral 475	504.48	501.17	491.64	512.05	172	478.45	294							
South Africa														
JSE Composite 70	1172.89	1181.6	1172.5	1298.08	272	1171.89	305							
JSE Industrial 30	1304.29	1317.73	1319.19	1362.78	65	1308.89	21							
South Korea														
Kospi 100	748.36	742.50	738.12	748.38	305	811.88	77							
Spain														
IBEX 35	547.47	556.14	545.15	557.26	315	545.45	21							
Sweden														
Stockholm 230	335.7	330.79	263.37	261.00	355	229.18	21							
Switzerland														
Zurich 100	504.16	512.21	513.31	520.82	365	382.85	21							
U.S. (All Ind.)														
S & P 500	3185.36	3248.10	3252.38	3248.26	265	2862.22	61							
U.S. (Small Stocks)														
S & P 400	804.49	797.65	785.45	800.22	254	804.75	67							
U.S. (Large Stocks)														
S & P 1500	566.38	558.17	562.03	568.97	231	562.87	195							
U.S. (Mid Stocks)														
S & P 300	155.00	159.00	155.00	165.00	213	156.88	21							
U.S. (Small Stocks)														
S & P 600	853.07	862.2	864.15	868.39	255	794.38	214							
U.S. (Large Stocks)														
S & P 1500	197.70	198.33	200.13	202.88	275	192.88	21							
U.S. (Large Stocks)														
S & P 1500	41.17	41.25	40.85	40.85	201	38.15	204							
U.S. (Large Stocks)														
S & P 1500	1795.5	1781.15	1781.30	1803.33	262	1802.34	21							
U.S. (Large Stocks)														
S & P 1500	2741.4	2205.00	-30.00	2253.00	2188.00	9,685	26,210							
U.S. (Large Stocks)														
S & P 1500	204.12	5020.0	-452.0	5124.0	5003.0	6,816	26,340							
U.S. (Large Stocks)														
S & P 1500	5025.0	1053.5	-1052.0	5052.0	5052.0	156	1,475							
U.S. (Large Stocks)														
S & P 1500	104.12	5020.0	-452.0	5124.0	5003.0	6,816	26,340							
U.S. (Large Stocks)														
S & P 1500	5025.0	1053.5	-1052.0	5052.0	5052.0	156	1,475							
U.S. (Large Stocks)														
S & P 1500	104.12	5020.0	-452.0	5124.0	5003.0	6,816	26,340							
U.S. (Large Stocks)														
S & P 1500	5025.0	1053.5	-1052.0	5052.0	5052.0	156	1,475							
U.S. (Large Stocks)														
S & P 1500	104.12	5020.0	-452.0	5124.0	5003.0	6,816	26,340							
U.S. (Large Stocks)														
S & P 1500	5025.0	1053.5	-1052.0	5052.0	5052.0	156	1,475							
U.S. (Large Stocks)														
S & P 1500	104.12	5020.0	-452.0	5124.0	5003.0	6,816	26,340							
U.S. (Large Stocks)														
S & P 1500	5025.0	1053.5	-1052.0	5052.0	5052.0	156	1,475							
U.S. (Large Stocks)														
S & P 1500	104.12	5020.0	-452.0	5124.0	5003.0	6,816	26,340							
U.S. (Large Stocks)														
S & P 1500	5025.0	1053.5	-1052.0	5052.0	5052.0	156	1,475							
U.S. (Large Stocks)														
S & P 1500	104.12	5020.0	-452.0	5124.0	5003.0	6,816	26,340							
U.S. (Large Stocks)														
S & P 1500	5025.0	1053.5	-1052.0	5052.0	5052.0	156	1,475							
U.S. (Large Stocks)														
S & P 1500	104.12	5020.0	-452.0	5124.0	5003.0	6,816	26,340							
U.S. (Large Stocks)														
S & P 1500	5025.0	1053.5	-1052.0	5052.0	5052.0	156	1,475							
U.S. (Large Stocks)														
S & P 1500	104.12	5020.0	-452.0	5124.0	5003.0	6,816	26,340							
U.S. (Large Stocks)														
S & P 1500	5025.0	1053.5	-1052.0	5052.0	5052.0	156	1,475							
U.S. (Large Stocks)														
S & P 1500	104.12	5020.0	-452.0	5124.0	5003.0	6,816	26,340							
U.S. (Large Stocks)														
S & P 1500	5025.0	1053.5	-1052.0	5052.0	5052.0	156	1,475							
U.S. (Large Stocks)														
S & P 1500	104.12	5020.0	-452.0	5124.0	5003.0	6,816	26,340							
U.S. (Large Stocks)														
S & P 1500	5025.0	1053.5	-1052.0	5052.0	5052.0	156	1,475							
U.S. (Large Stocks)														
S & P 1500	104.12	5020.0	-452.0	5124.0	5003.0	6,816	26,340							
U.S. (Large Stocks)														
S & P 1500	5025.0	1053.5	-1052.0	5052.0	5052.0	156	1,475							
U.S. (Large Stocks)														
S & P 1500	104.12	5020.0	-452.0	5124.0	5003.0	6,816	26,340							
U.S. (Large Stocks)														
S & P 1500	5025.0	1053.5	-1052.0	5052.0	5052.0	156	1,475							
U.S. (Large Stocks)														
S & P 1500	104.12	5020.0	-452.0	5124.0	5003.0	6,816	26,340							
U.S. (Large Stocks)														
S & P 1500	5025.0	1053.5	-1052.0	5052.0	5052.0	156	1,475							
U.S. (Large Stocks)														
S & P 1500	104.12	5020.0	-452.0	5124.0	5003.0	6,816	26,340							
U.S. (Large Stocks)														
S & P 1500	5025.0	1053.5	-1052.0	5052.0	5052.0	156	1,475							
U.S. (Large Stocks)														
S & P 1500	104.12	5020.0	-452.0	5124.0	5003.0	6,816	26,340							
U.S. (Large Stocks)														
S & P 1500	5025.0	1053.5	-1052.0	5052.0	5052.0	156	1,475							
U.S. (Large Stocks)														
S & P 1500	104.12	5020.0	-452.0	5124.0	5003.0	6,816	26,340							
U.S. (Large Stocks)														
S & P 1500	5025.0	1053.5	-1052.0	5052.0	5052.0	156	1,475							
U.S. (Large Stocks)														
S & P 1500	104.12	5020.0	-452.0	5124.0	5003.0	6,816	26,340							
U.S. (Large Stocks)														
S & P 1500	5025.0	1053.5	-1052.0	5052.0	5052.0	156	1,475							
U.S. (Large Stocks)														
S & P 1500	104.12	5020.0	-											

AUSTRALIA (May 30 / AUS\$5)

NYSE PRICES

4pm close May 30

High	Low	Stock	Div	%	E	Yield	High	Low	Close	Prev.	Chg	Chg %	High	Low	Stock	Div	%	E	Yield	High	Low	Close	Chg	Chg %		
Combined 1986 previous page																										
304 34% NCR Corp	3.00	2.2	9	0	364	364	364	364	364	-1.0	-2.7	-7%	114 10% Laclede Gas	0.65	0.6	0	8	10%	10%	10%	10%	10%	10%	10%	10%	10%
434 32% Saks Inc	0.94	2.1	20	5500	41	40%	40%	40%	40%	-1.5	-2.5	-3%	254 24% Ecolab Inc	1.18	1.1	14	44	24%	24%	24%	24%	24%	24%	24%	24%	24%
504 34% AT&T Corp	1.70	1.1	17	17500	107	57	57	57	57	-1.4	-2.5	-3%	504 32% Tishkoff	0.50	0.1	17	71	57	57	57	57	57	57	57	57	57
714 22% Ford Corp	1.51	0.1	12	1823	24	24	24	24	24	-1.4	-2.5	-3%	194 18% Teletronics	0.10	0.1	10	20	12	12	12	12	12	12	12	12	12
8 7% Texaco	0.76	0.2	20	33	20	17	17	17	17	-1.4	-2.5	-3%	94 17% Teletronics	1.17	1.3	22	24	87	87	87	87	87	87	87	87	87
92 4% Schering	0.70	0.2	20	57	57	57	57	57	57	-1.4	-2.5	-3%	44 32% Tishkoff	0.81	2.1	18	150	34	34	34	34	34	34	34	34	34
102 6% Scott	1.52	1.7	28	6713	60	57	57	57	57	-1.3	-2.5	-3%	504 32% Tishkoff	1.28	2.1	23	22	22	22	22	22	22	22	22	22	22
112 0% Saks	1.50	2.3	33	7024	105	105	105	105	105	-1.3	-2.5	-3%	204 18% Tishkoff	0.21	0.3	36	22	22	22	22	22	22	22	22	22	22
12 5% Saks	0.12	1.1	20	113	111	111	111	111	111	-1.3	-2.5	-3%	48 36% Texaco	1.20	2.7	32	200	45	45	45	45	45	45	45	45	45
13 2% Schering	0.20	0.5	24	24	40	38	38	38	38	-1.3	-2.5	-3%	44 25% Texaco	3.00	8.8	12	45	44	43	43	43	43	43	43	43	43
14 1% Schering	0.95	0.3	25	24	34	34	34	34	34	-1.3	-2.5	-3%	61 17.5% Texaco	0.17	0.2	39	41	17	17	17	17	17	17	17	17	17
15 2% Saks	0.20	0.4	12	17	26	26	26	26	26	-1.3	-2.5	-3%	15 10% Texaco	0.18	1.3	0	85	124	124	124	124	124	124	124	124	124
16 1% Saks	0.02	0.2	11	119	152	131	131	131	131	-1.3	-2.5	-3%	14 10% Texaco	3.40	21	11	4228	100	100	100	100	100	100	100	100	
17 1% Saks	0.27	0.1	14	211	620	191	191	191	191	-1.3	-2.5	-3%	202 20% Texas Ind	0.30	1.2	7	26	24	24	24	24	24	24	24	24	24
18 1% Saks	0.02	0.1	14	10	10	10	10	10	10	-1.3	-2.5	-3%	305 20% Texas Pac	0.49	1.3	15	32	30	30	30	30	30	30	30	30	30
19 1% Saks	0.06	0.1	18	3667	40	39	39	39	39	-1.3	-2.5	-3%	42 31% Texaco	2.10	0.1	10	3616	34	34	34	34	34	34	34	34	
20 1% Saks	0.06	0.1	18	31	652	18	17	17	17	-1.3	-2.5	-3%	43 24% Texaco	0.21	1.4	2	70	9	9	9	9	9	9	9	9	
21 1% Saks	0.02	0.1	18	20	270	18	17	17	17	-1.3	-2.5	-3%	104 30% Texaco	2.00	1.7	29	107	115	115	115	115	115	115	115	115	
22 1% Saks	0.02	0.1	18	15	15336	50	49	49	49	-1.3	-2.5	-3%	3 24% Texaco	17	20	22	22	22	22	22	22	22	22	22	22	
23 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	164 0% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
24 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	165 15% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
25 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	166 15% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
26 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	167 15% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
27 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	168 15% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
28 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	169 15% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
29 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	170 15% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
30 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	171 15% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
31 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	172 15% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
32 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	173 15% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
33 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	174 15% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
34 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	175 15% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
35 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	176 15% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
36 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	177 15% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
37 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	178 15% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
38 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	179 15% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
39 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	180 15% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
40 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	181 15% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
41 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	182 15% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
42 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	183 15% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
43 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	184 15% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
44 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	185 15% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
45 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	186 15% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
46 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	187 15% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
47 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	188 15% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
48 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	189 15% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
49 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	190 15% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
50 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	191 15% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
51 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	192 15% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
52 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	193 15% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
53 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	194 15% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
54 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	195 15% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
55 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	196 15% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
56 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	197 15% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
57 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	198 15% Texaco	0.21	1.4	11	82	82	82	82	82	82	82	82	82	
58 1% Saks	0.04	0.1	18	15	51588	22	22	22	22	-1.3	-2.5	-3%	199 15													

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Company	Mid price	Change	Volume	on day	High	Low	Company	Mid price	Change			
									Volume			
AxaCard	US\$3.375	0	825	4.375	825	825	Expt. Telecom ADS	US\$1.575	-0.25	200	12.25	5.375
Admet Systems	US\$1.05	-0.05	7850	11.125	5.5	5.5	Imperial	US\$11.625	5.925	12.75	10.375	
Dunlop							Metal Koschei	US\$11.25	-0.25	0	11.75	8.125
Ff18	22.00	18	18	18	22.00	18	Psi-Fab	US\$1.50	-0.125	0	6.125	5.375
Dr Schenck's ADS	US\$20.375	-0.125	0	20.5	16.825	16.825	Schaeffler	US\$1.50	-0.125	0	2.50	2.50

Prices for 30/6/87. Please note that mid prices are now used to calculate highs and lows
 Information about EASDAO can be found on the Web site at: [HTTP://WWW.EASDAO.DK](http://WWW.EASDAO.DK)
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